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## **LETTER OF TRANSMITTAL**



#### AUSTRALIAN SENATE

CLERK OF THE SENATE

hl.pres.16920

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28 September 2009

Senator the Honourable John Hogg President of the Senate Parliament House CANBERRA ACT 2600

Mr President

Pursuant to section 65 of the *Parliamentary Service Act 1999*, I give you a report, for presentation to the Senate, on the activities of the Department of the Senate for the year ended 30 June 2009.

Yours sincerely

(Harry Evans)

Mes Enes

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This annual report of the Department of the Senate documents the department's performance for the financial year ending 30 June 2009.

The report is presented in six parts.

Overviews Commentary by the Clerk on performance and

significant matters that affected the department, and a description of role, aims, structure and functions

Report on performance

A summary of overall performance, and a description

of each office's contribution to the outcome

Management and accountability

A report on corporate governance and the

management of resources

Financial statements The auditor's report and audited financial statements

**Appendices** Details of:

resources and staffing

 $\bullet \;\;$  performance in relation to certain legislation

• publications and public information activities

ways to contact the department

**References** Tools to assist the reader:

• a glossary and list of abbreviations

• an index showing how the report complies with

annual reporting requirements

an alphabetical index

The report is presented for tabling in the Senate pursuant to section 65 of the *Parliamentary Service Act* 1999. It is also produced to meet the information needs of interested people, including:

- individual senators and their staff
- staff of the Senate Department and other Commonwealth parliamentary departments
- staff of other legislative institutions
- staff of executive government agencies
- members of the media
- other members of the Australian community.

The report is available on the department's website: www.aph.gov.au/senate.







The year was a 'normal' one, in that the Senate functioned during the whole of the year with its composition as determined by the 2007 general election, undisrupted by an election period. By year's end the fourteen new senators were fully functional in their parliamentary roles, although, as noted in last year's report, the Senate Department is conscious that its orientation program, however improved, cannot fully prepare new senators for all the complexities of their multifaceted roles.

There was also a return to normal levels of activity in the Senate, but the number of sitting days remained low at 56, and the problem of the compacting of more business into the same amount of time continues. There was more legislation, more complex and large bills, and more amendments required, reflecting the continuous expansion of the legislative function.

For Senate committees the workload was far greater. There were big increases in all measures of activity. The change in the structure of the committee system, to revert to the 'twin' committees of 1994 to 2006, was a sign of the expanding workload rather than a cause, and reflected the fact that, with no party holding a majority in the Senate, the inquiry agenda of the institution is determined by the priorities of senators collectively rather than of the government or one party. It is only a slight exaggeration to say that the Senate is a legislative and deliberative assembly appended to a system of committees, although the powers to pass legislation and to determine the subjects of inquiry remain with the chamber, which therefore remains the centre of activity.

The number of written advices provided to senators, a measure of the advisory role of the department, rose significantly, partly determined by the number of new senators requiring guidance but mainly by the change in the composition of the Senate and the new and more numerous issues that arose for advice.

The period was characterised by some procedural innovation. The practice of referring bills to Senate committees before their receipt by the Senate, and sometimes even before their public appearance, led to the adoption of processes which procedural purists of the past would have regarded as outlandish. Estimates hearings were held on a subject (Indigenous affairs) rather than on the responsibilities of a department, with various responsible departments examined in the same hearing.

The 12<sup>th</sup> edition of *Odgers' Australian Senate Practice* was published in late 2008, and this comprehensive work on Senate processes was kept up to date with a supplement at the end of the financial year. A new and valuable addition to the procedural resources of the Senate, the *Annotated Standing Orders of the Australian Senate*, was completed for publication early in the next year.

The development of information technology, particularly in the integration of the production of documents, continued apace. Work progressed on the establishment of a comprehensive committee database to assist committees to cope with their heavy workload by standardising and streamlining their information-handling processes. More material was placed online to facilitate both the functions of the Senate and public access to its work. Particularly notable were more materials on the legislative processes of the chamber, particularly the texts of documents used in the chamber such as amendments to legislation, the conversion of an exhibition in Parliament House on the work of the Parliament into an online exhibition, the loading of occasional lectures in sound and vision, and the placing online of educational videos produced by the Parliamentary Education Office.

The department was able to achieve this increased level of activity with basically the same staff level, indicating that staff continue to increase their productivity. As has been pointed out in earlier reports, this increase in productivity is not solely a function of technology application but of constantly rising knowledge and skills levels on the part of staff.

In relation to financial resources, the story is somewhat different. After more than a decade of accumulating cash surpluses by efficient use of its appropriations, the department is now investing its funds up to the limits of its appropriation, having in 2008 returned half of its cash holdings to the government. It may be necessary in the future to recalibrate the level of funding for the department, a step that will be the responsibility of the Appropriations and Staffing Committee.

This is my last contribution to the department's annual report. The start of my forty years with the Senate coincided with the long-awaited success of moves to establish a comprehensive standing committee system. My twenty-one years as Clerk began with the codification of the law of parliamentary immunity and of the Senate's practices in relation to its principal immunities and powers. Earlier this year the Senate adopted a codification of another kind: a procedural order setting out for the first time in detail the process that is to be followed by ministers and public sector witnesses who consider that there may be some public interest grounds for withholding information from Senate committees. Procedural enhancements of these kinds have characterised the Senate throughout its history.

The Senate is well equipped to perform its legislative inquiry and scrutiny roles, not to perfection, but to the constantly improving standard expected by the public and worthy of a free Commonwealth.

I leave office confident that my colleagues will provide the Senate and its committees with the same high level of advice and support as has been developed in the past.

Harry Evans

Clerk of the Senate



## Role

The department's role is to serve the Senate and its committees, and its functions are almost entirely determined by their activities. The department provides services in four main categories: Senate support, committee support, senators' services, and public education and awareness.

The department is responsible to the Senate and all senators, and maintains complete impartiality in serving senators from all political parties and independent senators.

# Aim and objectives

In 2008–09, the department worked towards achieving its overall aim of 'effective provision of services to support the functioning of the Senate as a House of the Commonwealth Parliament'.

During the year, the department:

- developed and documented its expertise in the constitutional and procedural basis of the Senate and its committees
- maintained and improved services to the Senate, Senate committees, senators and other users of departmental resources, using efficient and up-to-date technology
- ensured the highest standard of prompt and accurate procedural advice and legislative support
- sought feedback from senators through the biennial senators' survey
- published a range of practical, procedural resources on the work of the Senate and the parliament, and maximised awareness of and access to those resources
- produced and delivered effective education and information programs
- implemented effective workforce planning, recruitment and staff development practices to ensure that it has a highly skilled, knowledgeable and motivated workforce.

The department's results against the performance indicators and targets in the Portfolio Budget Statements are described in the 'Report on performance' chapter.

# Organisational structure

The department is responsible to the Senate through the President of the Senate. On 26 August 2008, Senator the Honourable John Hogg was elected President of the Senate, replacing Senator the Honourable Alan Ferguson.

The Clerk of the Senate, Mr Harry Evans, is the administrative head of the department.

The department is organised into five offices:

Clerk's Office—provides procedural and constitutional advice in relation to the
proceedings of the Senate and its committees, strategic direction for the department and
secretariat support for the Procedure Committee, the Committee of Privileges and the
Committee of Senators' Interests, and maintains the Register of Senators' Interests

- Table Office—provides procedural advice and programming services; processes legislation
  and documents, and archives records of the Senate; produces formal and informal records
  of Senate business; provides an inquiries service; and provides secretariat support to
  several domestic committees
- Procedure Office—provides procedural advice and drafting services to non-government senators; conducts research and produces publications, lectures and exhibitions; supports the legislative scrutiny committees; provides parliamentary education services and resources; and supports inter-parliamentary activities
- Committee Office—provides secretariat support to most Senate and certain joint committees and strives to increase the public's awareness of the work of committees
- Black Rod's Office—provides office, information technology, printing, delivery and ceremonial support services for senators and departmental staff; human resource, financial and records management services; and security advice.

Figure 1 identifies the elements that make up each of the offices. Contact details are listed in Appendix 5.

## President of the Senate

(Senator the Honourable John Hogg)

## Clerk's Office

Clerk of the Senate (Harry Evans) Deputy Clerk

(Rosemary Laing)

	(Rosemary Laing)					
Table Office Clerk Assistant (Maureen Weeks)	Procedure Office Clerk Assistant (Richard Pye)	Committee Office Clerk Assistant (Cleaver Elliott)	Black Rod's Office Usher of the Black Rod (Brien Hallett)			
Journals and Notice Paper Section	Legislative scrutiny committees	Legislative and general purpose standing committees	Senators' Services Section			
Legislation and Documents Section	Research Section	Select committees	Information Technology Section			
	Parliamentary Education Office <sup>a</sup>	Certain joint committees	Human Resource Management Section			
	Parliamentary Relations Office <sup>b</sup>		Financial Management Section			
			President's Office <sup>c</sup>			

 $a \qquad \hbox{\it Jointly funded by the department and the Department of the House of Representatives}.$ 

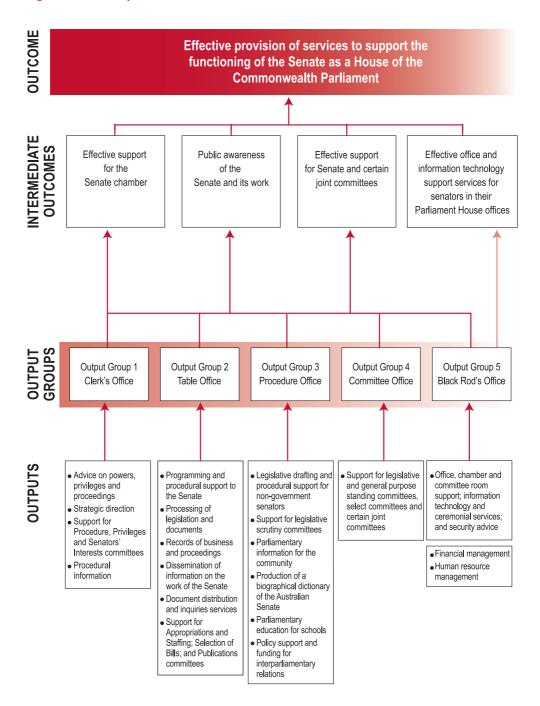
b Jointly funded by the department and the Department of the House of Representatives and administered by the Department of the House of Representatives.

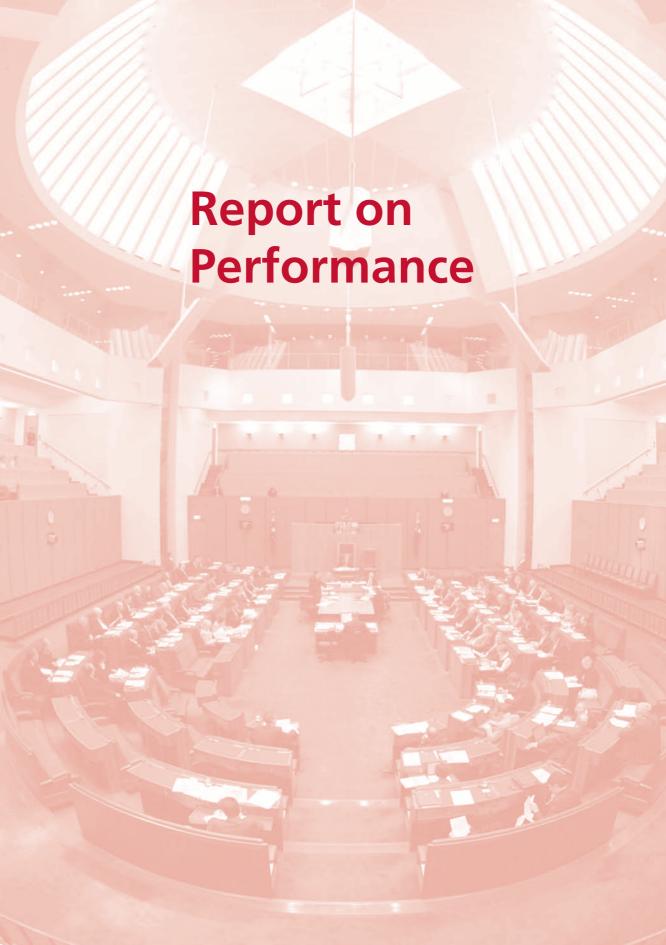
c Included for budgetary purposes only.

# Outcome and output structure

Figure 2 illustrates the relationship between the department's organisational and output structures, and summarises the outputs delivered by each office. A detailed statement of outputs is provided at the beginning of each office's report on performance.

Figure 2 Output structure, 30 June 2009







The Department of the Senate has a single overarching outcome.

Outcome 1—Effective provision of services to support the functioning of the Senate as a House of the Commonwealth Parliament.

To achieve this, the department provides a broad range of services to the Senate, Senate committees, the President of the Senate, other senators, and members of the public. The department is responsible to the Senate and all senators, and maintains complete impartiality in serving them.

The department's four main areas of service provision are reflected in the following intermediate outcomes:

- effective support for the Senate chamber
- public awareness of the Senate and its work
- effective support for Senate committees and certain joint committees
- effective office and information technology support services for senators in their Parliament House offices.

The department's performance in achieving Outcome 1 is assessed using indicators that cover all the department's activities, as well as indicators that are specific to particular offices. The department-wide assessment indicators covering quality, timeliness, quantity and price are outlined in the table below. The report on performance for each office begins with a similar table.

## **REPORT ON PERFORMANCE – OUTCOME 1**

#### Outcome 1

Effective provision of services to support the functioning of the Senate as a House of the Commonwealth Parliament

Ì		Performance indicators	Performance results
	Quality	The degree of satisfaction of the President, Deputy President and senators, as expressed through formal and informal feedback mechanisms, with the accuracy, quality and timeliness of advice and support and the achievement of key tasks.	Feedback from the President, Deputy President, committee chairs, committee members and other senators indicated high levels of satisfaction with the quality and timeliness of advice and the achievement of key tasks. The department's biennial survey of senators, the main formal feedback mechanism, was conducted in the first quarter of 2009. The results confirmed high levels of satisfaction with the quality and timeliness of support. All advices, documents and publications were of a high standard.
	Timeliness	Advice or material given on request of a senator in time to be used for the purpose for which it was required.  Key business documents for the Senate and its committees, including minutes, agendas, messages and schedules of amendments and reports, produced in accordance with predetermined requirements and the requirements of the Senate and its committees.	All business documents were produced and advices were given in accordance with predetermined requirements and agreed timeframes in time to serve the purposes for which they were prepared.
	Quantity	On the basis of recent experience, in 2008–09 the department would expect to support the Senate on approximately 65 sitting days and committees in accordance with their requirements.	The department supported the Senate on 56 sitting days. The department supported 664 hours of estimates committee hearings and the hearings of other committees in accordance with their requirements.
	Price	The total resourcing for the department in 2008–09 is estimated to be \$20.6 million.	The actual cost of the department's outputs in 2008–09 was \$22.3 million.

# **Factors influencing performance**

From 1 July 2008, 14 new senators, elected at the general election held in November 2007, formally took their places. The arrival of the new senators resulted in the need for a thorough orientation program and a range of other additional tasks, including increased training and support for senators and staff in new roles, and a large number of accommodation moves.

The number of sitting days increased to 56 in 2008–09 (from a very low 36 in 2007–08). The increase was expected as part of the return to a regular cycle of Senate activity that usually

#### PERFORMANCE OVERVIEW

occurs in the year following an election year. However, the distribution of sitting days was again skewed towards the first half of the reporting period (from August to December 2008).

Many of the departmental performance indicators for quantity are based on the expected number of sitting days. Previous reports have commented on the reduction in the number of sitting days in recent years. At 56, the number of sitting days in 2008–09 was lower than expected, but in line with recent averages.

Legislative activity is a major function supported by the department. Following lower levels of activity in 2007–08 (an election year), the number of bills considered and passed by both houses (a total of 148) returned to average levels in 2008–09.

The time and resources set aside for estimates committee hearings are a significant indicator of the demand for departmental services. Procedural and advisory support services provided by the department are highly concentrated on estimates hearing days. During 2008–09, a total of 664 hours was spent in budget estimates hearings (compared to 516 in 2007–08).

The other major factor affecting performance was the return to the pre-2006 committee structure, combined with a marked increase in the number of inquiries referred to those committees. During 2008–09, the Senate referred 135 matters to standing committees, 90 of which were bills or packages of bills.

# **Operational performance**

The department continued to provide comprehensive, timely, high-quality and cost-effective support for the operations of the Senate and its committees during 2008–09.

Many areas of the department share in common tasks, such as providing advice to senators and their staff, and publishing information on the work of the Senate and its committees. Each office of the department also specialises in delivering particular services, as described in the 'Report on performance' chapter.

While many areas of the department experienced increased workload in 2008–09, the department maintained its high levels of efficiency in delivering a range of services throughout the year. For example:

- The number of written advices provided by the Clerk's Office increased, consistent with the fluctuations in demand that occur during an electoral cycle and the return of the Senate to a situation where no party has control.
- The Table Office managed a high workload and contributed to the development of two information systems which will improve access to documents by stakeholders.
- There was a significant increase in the amount of legislative drafting and procedural advice services provided to non-government senators by the Procedure Office.
- The promotion of public awareness programs offered by the Parliamentary Education Office, the Research Section and other areas continued, as demand for such programs and their resources increased and positive feedback levels remained high.
- Demand for the services of the Committee Office increased significantly. The Committee
  Office supported 125 inquiries and organised 326 hearings in Canberra and in other
  locations across Australia.
- The Black Rod's Office provided administrative support services which included rearranging senators' office accommodation, delivering support services to the chamber and committee rooms, and providing new information technology and other communications equipment to achieve a more efficient use of resources.

#### **REPORT ON PERFORMANCE – OUTCOME 1**

The department continued to be flexible in its use of staff resources—particularly in its committee secretariats, whose workloads can vary markedly in a short period of time. A wideranging staff development program, building on similar programs offered in previous years, was conducted and was well supported by staff. The department continued to improve its documentation and planning processes to better monitor and manage workforce planning, risk management and financial management and governance. Further details are provided in the 'Management and accountability' chapter.

The department's financial performance is detailed in the 'Financial statements' chapter. The budgeted resources of the department are outlined in Appendix 1.

#### Satisfaction with services

Since 1993, the department has conducted a biennial survey of senators to assist it in maintaining and improving the quality, efficiency and effectiveness of the services it provides. A survey was conducted in the first half of 2009. It consisted of a quantitative self-completion survey that was sent to all senators (and completed by 44 senators), augmented by qualitative in-depth interviews conducted with a sample of 10 senators.

Of the senators who responded, 98 per cent indicated that they were satisfied overall with the services provided by the department, while the remaining 2 per cent reported that they were 'neutral'. Very little active dissatisfaction was found in any area. As was the case in previous surveys, senators offered high praise for the work of the department and its officers, which was said to be often carried out under great pressure and with limited resources.

Senators expressed a high degree of satisfaction with the services provided in support of the Senate chamber. Compared with the 2007 survey, there was a significant increase (from 77 per cent to 97 per cent) in the proportion of participants who declared themselves either 'satisfied' or 'highly satisfied' with support for the legislative process.

Senators expressed high levels of satisfaction will all aspects of the support provided to the Senate committees. Senators noted the heavy workloads of some committee secretariats.

Collectively, the administrative support services provided to senators — such as mail and freight services, payment of parliamentary salary and allowances, and accommodation services — received high ratings. The highest level of satisfaction in this area was with mail and freight delivery, with 94 per cent satisfaction from respondents.

While senators tended to be satisfied with public awareness of the Senate and its work, some senators seemed uncertain as to the extent of activities undertaken by the department to promote public awareness of the Senate and its committees. The work of the Parliamentary Education Office was roundly praised.

The report on performance for each office of the department describes how the office will use the relevant outcomes of the survey to support the development of work plans and projects that improve the delivery of services.

# **Scrutiny of activities**

The department's annual appropriation was determined by the Senate Standing Committee on Appropriations and Staffing and was reported to the Senate.

Estimates committee hearings are an important mechanism for evaluation of the department's activities. Senior departmental officers were questioned by the Senate Standing Committee on Finance and Public Administration at the 2008–09 supplementary budget

## **PERFORMANCE OVERVIEW**

estimates hearings on 20 October 2008 and additional budget estimates hearings on 23 February 2009, and by the Finance and Public Administration Legislation Committee at the 2009–10 budget estimates hearings on 25 May 2009. Issues considered included the resourcing of Senate select committees, the department's overall budget position, and staffing.

The department's activities were also scrutinised by both internal auditors and the Australian National Audit Office. Further details are provided in the 'Management and accountability' chapter.

# Clerk's Office

# **Output Group 1**

Provision of sound and timely advice on proceedings of the Senate and its committees and provision of leadership and strategic direction for the department.

Provision of secretariat and advisory support to the Procedure Committee, the Committee of Privileges and the Committee of Senators' Interests.

Provision of procedural information and related services to senators and the Senate Department.

	Performance indicators	Performance results
Quality	The degree of satisfaction of the President, Deputy President, committee members and senators, as expressed through formal and informal feedback mechanisms, with the quality and timeliness of advice and support and the achievement of key tasks.  Advice, documentation, publications and draft reports are accurate and of a high standard.	The 2009 senators' survey reported high levels of satisfaction with the quality and timeliness of advice on powers, privileges and proceedings (97% satisfied or very satisfied) and no dissatisfaction.  All advice, documents, publications and draft reports remained of a high standard and none was shown to be inaccurate.
Timeliness	Meetings held, documentation provided and reports produced within timeframes set by the Senate or the committee, as relevant.  Odgers' Australian Senate Practice updated each six months; new printed edition produced regularly.  Procedural Information Bulletin produced two days after end of sitting fortnights.  Other procedural resources updated and augmented as required.	All the indicators relating to timeliness were met to the satisfaction of senators.  The twelfth edition of <i>Odgers' Australian Senate Practice</i> was published and tabled in the Senate on 25 September 2008.  The <i>Procedural Information Bulletin</i> was produced within the specified timeframe following all sitting periods and estimates hearings.  Two new titles in the series <i>Brief Guides to Senate Procedure</i> were published.  Work on a new publication, the <i>Annotated Standing Orders of the Australian Senate</i> , was completed.
Quantity	As required, on request, or proactively, to facilitate proceedings.	The demand for written advice returned to normal levels.  Sufficient printed copies of all reports and documents were available immediately on publication or tabling, and all publications were made available online as soon as possible.

# **Analysis**

The Clerk's Office consists of the Clerk, the Deputy Clerk and their executive assistants.

The Clerk is the administrative head of the Department of the Senate and, in accordance with the *Parliamentary Service Act 1999*, is responsible, under the President of the Senate, for managing the department. The Clerk is also the principal adviser to the President and senators on proceedings in the Senate, parliamentary privilege, committee proceedings and their outcomes in the chamber, and other parliamentary matters. The Deputy Clerk supports the Clerk in these roles and chairs the department's Audit and Evaluation Committee.

The full-time equivalent staffing level for the Clerk's office in 2008–09 was 4.0, the long-term average.

The cost of the office for 2008–09 was \$1.2 million (\$1.0 million in 2007–08).

#### Procedural advice

The primary function of the Clerk's Office is to provide procedural and constitutional advice. The office gives oral and written advice but records only written advice because of the difficulty of quantifying oral advice. The office may provide the advice proactively or on request.

Figure 3 shows the number and kinds of written advices provided during 2008–09, and each kind as a proportion of the total. The total number represents a strong return to normal levels, consistent with the fluctuations in demand that occur during an electoral cycle and the return of the Senate to a situation where no party has a majority.

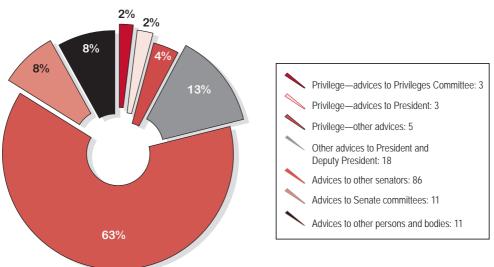


Figure 3 Types of written advices provided by the Clerk, 2008–09

The Clerk's Office gave advice on subjects such as public interest immunity claims, orders for production of documents, section 57 of the Australian Constitution, requests for amendments to financial legislation, the effect of equally divided votes in particular circumstances, overseas and Australian court cases on parliamentary privilege, and processes for reconsidering legislation.

The breadth of topics covered continued to be wide, ranging from constitutional and governance issues to points of procedure.

#### **Committees**

The office is responsible for the administration of three Senate standing committees.

#### **Procedure Committee**

The Clerk of the Senate served as secretary to the Procedure Committee, which responds to references from the Senate or the President by evaluating, and recommending improvements to, Senate procedure.

The committee met six times in 2008–09 in relation to numerous matters and presented five reports. These were the first reports presented since August 2006 and reflected the Senate's return to its more habitual composition. The restructuring of question time was dealt with in three reports, as the Senate moved to implement a modified version of a scheme proposed by the Deputy President, Senator the Honourable Alan Ferguson. Questions to committee chairs and other senators were dealt with in two reports, with the Senate adopting the committee's recommendation that these barely used procedures should be abolished.

Another major subject examined by the committee in two reports was the restructuring of the Senate's committee system. The committee recommended a return to the pre-2006 configuration of references and legislation committees, and the Senate adopted the recommendation with effect from 14 May 2009. The committee also recommended the clarification of provisions in Standing Order 25 relating to deputy chairs of committees, and commented on a suggested procedure for referring Budget bills to committees in the Budget sittings.

#### Committee of Privileges

The Deputy Clerk served as secretary to the Committee of Privileges. The committee protects the integrity of Senate and committee proceedings by considering matters possibly amounting to contempt of the Senate. Those matters, which are a result of concerns raised by other committees or individual senators, are referred to the committee by the Senate. The Committee of Privileges also administers the right-of-reply mechanism for people seeking to respond to adverse comment made about them in the Senate.

It was a quiet year for the committee, which met four times in 2008–09 (10 times in 2007–08) and presented three reports (five in 2007–08), all relating to people exercising a right of reply. Members of the committee also met informally with a parliamentary delegation from Colombia. At the end of the year, the committee was inquiring into one possible case of contempt of the Senate, relating to the treatment of a witness before a committee.

#### Committee of Senators' Interests

The Deputy Clerk also served as secretary to the Committee of Senators' Interests, and helped senators to fulfil the requirements of Senate resolutions relating to declarations of pecuniary interests and gifts.

In 2008–09, the committee met twice (once in 2007–08), and presented its annual report as required by its terms of reference. Members of the committee also met informally with a parliamentary delegation from Colombia to discuss the ethical framework applying to senators.

As required under the relevant resolution of the Senate, all senators lodged new statements of interests within 28 days of the new Senate meeting for the first time on 26 August 2008. Throughout the year, senators continued to register alterations to their statements of interests. Volumes of alterations and new statements were prepared by the secretariat and tabled on 25 September and 3 December 2008, and on 24 June 2009. Departmental Senior Executive Service (SES) officers' statements of interests were tabled on the same dates.

Declarations of gifts intended for the Senate or the parliament were tabled on 25 September and 3 December 2008. Notice of a motion for a proposed inquiry by the committee into accountability mechanisms in relation to sponsored travel and hospitality was withdrawn.

#### **Procedural information**

The main vehicle for procedural information is *Odgers' Australian Senate Practice*. As foreshadowed in last year's report, the Clerk completed the twelfth edition of this essential reference work in 2008–09. Supplements will continue to be produced between editions so that the work remains fully up to date and authoritative.

The Clerk produced issues of the *Procedural Information Bulletin* after each sitting fortnight or period of estimates hearings. The bulletin included occasional notes on aspects of parliamentary law, procedure and practice.

In addition to those documents, the Clerk and the Deputy Clerk produced and updated various forms of publications on procedures. Two new titles in the *Brief Guides to Senate Procedure* series were published in hard copy and online. The new titles dealt with parliamentary privilege as it applies to senators, and provisions governing the conduct of senators. The titles were produced in time for the orientation program for new senators elected at the November 2007 federal election whose terms began on 1 July 2008.

During the year, the Deputy Clerk, assisted by several members of staff from the Table Office, completed an annotated edition of the Standing Orders and Other Orders of the Senate. This large, illustrated volume traces the evolution and rationale of each of the Senate's current standing orders from their adoption early last century. At the end of the year, the work was in the process of being printed for publication in August 2009.

The Clerk and the Deputy Clerk contributed to training programs on parliamentary matters, including 'Parliament, Privilege and Accountability', the long-running program for SES officers of executive agencies. A particular focus during the year was the orientation program for new senators, held in July 2008 and again featuring the popular simulated chamber proceedings, chaired by the then President of the Senate, Senator the Honourable Alan Ferguson.

Information about Senate officers' presentations and papers appears in Appendix 4.

# Factors, events and trends influencing performance

As foreshadowed in last year's annual report, the return of the Senate to the commonly prevailing conditions, where no party enjoys a majority and negotiation is essential, created a demand for innovative and flexible procedural advice from the Clerk's Office.

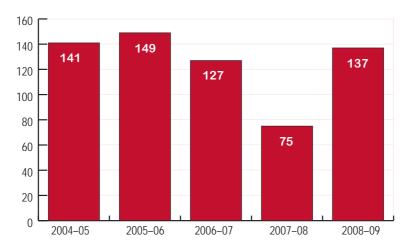
Because the number of sitting days in the year continued to be lower than the long-term average, the demand for advice was often concentrated into sitting and estimates periods. Despite these time pressures, all advice was produced on time and to the satisfaction of its recipients, and none was shown to be incomplete or inaccurate.

The relatively large number of select committees in operation during 2008–09 also influenced the demand for advice, particularly in relation to obtaining information from government and dealing with claims of public interest immunity.

Figure 4 shows the number of written advices that the Clerk's Office has provided each year over the past five years.

Consistent with the changes in the Senate's composition, the Procedure Committee was more active than usual during the year, but this trend did not extend to the other committees supported by the office. Although the Committee of Privileges continued to consider a steady trickle of applications for a right of reply, no possible contempt was referred to the committee until the end of the winter 2009 sittings.

Figure 4 Number of advices provided by the Clerk's Office, 2004–05 to 2008–09



# **Evaluation**

The principal medium for formal evaluation of services provided by the Clerk's Office is the biennial survey of senators' satisfaction, most recently conducted in February and March 2009.

Consistent with the previous survey (conducted in 2007), just over half (51 per cent) of respondents who reported having received advice indicated that they were highly satisfied with the service and 46 per cent that they were satisfied, with 3 per cent being neutral. No dissatisfaction was recorded. The survey report indicated that several of the senators surveyed regarded advice on powers, privileges and proceedings of the Senate as the most important support the department provides. The report said, 'the high level of satisfaction this attribute achieved in the survey is illustrative of the department successfully delivering crucial support to senators'.

Advice provided by the Clerk's Office may also attract scrutiny during the estimates process, either when the department appears before the Finance and Public Administration Legislation Committee or when advice provided by the Clerk's Office to senators or committees is immediately tested in public. On numerous occasions during the 2008–09 estimates hearings advice from the office was sought and relied upon to the satisfaction of the recipients.

Evaluation of specific activities, such as staff contributions to training programs, occurs through participant feedback, usually in the form of written comments. On this measure, recipients of these services were well satisfied. In particular, the office's contribution to the orientation program for new senators held in July 2008 was very well received; feedback from the program will be useful in continuing to refine future programs.

# Performance outlook

The office and the department face major change in 2009 with the retirement of the Clerk on the expiration of his fixed-term appointment under the *Parliamentary Service Act 1999*. In December 2009, Mr Harry Evans will have served the Senate as the Clerk for nearly 22 years. Notwithstanding the extensive documentation of Senate practices and procedure by the Clerk in such works as *Odgers' Australian Senate Practice* and the *Procedural Information Bulletin*, there will be a significant loss of corporate memory and experience.

At the end of the reporting period, the President of the Senate had initiated a recruitment process for a new Clerk. The focus of the office in 2009–10 will be on maintaining the consistently high levels and standards of service to senators, as recognised in the 2009 survey, despite the inevitable change in office personnel.

The Annotated Standing Orders of the Australian Senate will be published and launched in August 2009 and it is hoped that this work will be a useful addition to the resources available to departmental staff in advising senators and supporting the operations of the Senate and its committees.

## **Table Office**

## **Output Group 2**

Provision of programming and procedural support to the Senate.

Processing of legislation.

Processing of tabled documents and maintenance of safe custody of Senate records, and provision of a document distribution and inquiries service.

Preparation of records of Senate business and proceedings.

Dissemination of information on the work of the Senate.					
Pro	Provision of secretariat support to the Appropriations and Staffing, Selection of Bills and Publications committees.				
	Performance indicators	Performance results			
Quality	The degree of satisfaction of the President, Deputy President, committee members and senators, as expressed through formal and informal feedback mechanisms, with the quality and timeliness of advice and support and the achievement of key tasks.	The 2009 senators' survey reported high levels of satisfaction with the advice and support provided, consistent with the findings of earlier surveys. Informal feedback and direct contact between senators and staff also indicated continued high levels of satisfaction.			
	Key business documents are accurate and of a high standard.	Business documents remained of a high standard, with none shown to contain significant inaccuracies.			
	Order of Business finalised and distributed prior to sittings and advice prepared proactively or as required.	The <i>Order of Business</i> was distributed in advance of all sittings. Advice was given proactively or as required.			
	Journals of the Senate for the previous day and Notice Paper for the current day available prior	The <i>Journals of the Senate</i> and the <i>Notice Paper</i> were available as required.			
	to sittings; statistical and other documentation available as required or in accordance with predetermined requirements.	The <i>Dynamic Red</i> was updated in a timely manner during each sitting day and the <i>Senate Daily Summary</i> was published promptly after each sitting day. Requests for statistics were responded to promptly.			
		Statistical summaries were produced after each sitting week and comprehensive statistics were published on the website after each sitting fortnight.			
Timeliness		Business of the Senate and Questions on Notice Summary were tabled twice, in accordance with agreed timeframes.			
Ė	Running sheets available as soon as practicable; proposed amendments distributed in accordance	Running sheets were available for use in the chamber as required.			
	with requirements; schedules of amendments and prints of bills available in accordance with predetermined requirements.	Government amendments were distributed as required.			
	predetermined requirements.	Schedules of amendments, prints of Senate bills and legislative support documents were available as required.			
	All inquiries answered and documents stored or distributed on a timely basis.	All documents were distributed in a timely manner. All inquiries were responded to and 92% were completed within five minutes.			
	Meetings held, documentation provided and reports produced within timeframes set by the	Committee meetings were held, and documents and reports were provided, within agreed timeframes.			

As required to facilitate proceedings; quantities meet predetermined distribution requirements or are accessible electronically or both.

Senate or the committee, as relevant.

Feedback indicated continued high levels of satisfaction among senators with the provision of documents by the Table Office.

The senators' survey confirmed high levels of satisfaction with the provision of these services.

All distribution and publishing targets were met.

# **Analysis**

The Table Office comprises three sections, as outlined in Figure 5. It is led by the Clerk Assistant (Table), who performs duties as a clerk at the table in the Senate chamber. The two directors in the Table Office also perform chamber duties.

Figure 5 **Elements and responsibilities of the Table Office** 

#### **Executive and Programming** Maureen Weeks, Clerk Assistant Procedural advice Business programming Production of the Senate Order of Business Secretariat services to the Selection of Bills Committee **Journals and Notice Paper** Legislation and Documents Sue Blunden, Director Neil Bessell, Director Processing of legislation and preparation Production of the Notice Paper, the Journals of supporting documentation of the Senate the Dynamic Red and the Processing and custody of Senate records Senate Daily Summary Inquiries and document distribution Collection and dissemination of statistical information Secretariat services to the Publications Processing of questions on notice and and Joint Publications committees petitions Secretariat services to the Appropriations and Staffing Committee

During 2008-09, the office provided effective support for the Senate chamber by:

- providing procedural and programming advice and documentation to facilitate and expedite chamber proceedings
- preparing and publishing formal and informal records of Senate business, including the Notice Paper, Journals of the Senate, the Order of Business (daily program) and the associated Dynamic Red, the Senate Daily Summary and a range of statistical records
- processing legislation and producing documents to assist in the legislative process
- processing and archiving tabled papers and other Senate records
- responding to inquiries and undertaking document distribution services.

The Table Office also supported Senate committees by providing secretariats to three domestic committees and by liaising with Senate and joint committee chairs and secretariats to facilitate interaction between the chamber and those committees.

Staff in the Table Office participated in the orientation program for the 14 new senators whose terms commenced on 1 July 2008. The training preceded the swearing in of the senators at the first meeting of the Senate on 26 August 2008. The Table Office provided the procedural support for the swearing in.

Table Office staff continued to make a significant contribution to the seminar program administered by the Procedure Office and to the training and development of departmental staff. In addition to contributing to departmental training programs, the office conducted 'field trips' to give colleagues an insight into the operation of the Table Office. This year the

program was open to staff of other parliamentary departments; those who attended provided positive feedback.

The cost of the Table Office in providing procedural and administrative support for the conduct of Senate business was \$2.8 million (\$2.4 million in 2007–08).

# Workload and staffing

Requirements for advice, statistics and documentary support for the Senate are determined largely by the sittings of the Senate. Specific factors include:

- the number of days and hours of the sittings of the Senate
- the nature of the proceedings undertaken in the Senate, and the scheduling of those proceedings
- the legislative workload, including the number of bills passed, the number and complexity of amendments to bills and the complexity of negotiations between the houses
- the number of documents tabled
- the number and complexity of questions and notices from senators
- the number and complexity of inquiries and requests for information from clients.

The Table Office supported the Senate on 56 sitting days in 2008–09, a significant increase compared with 36 in 2007–08 (which included an election period). Although the number of sitting days increased, the distribution of sitting days was skewed towards the first half of the reporting period—the Senate sat for 31 days from August to December 2008 and 25 days from February to June 2009. This sitting pattern together with the commencement of the new Senate (in which no party holds a majority) in 2008 made for a particularly busy first half of the financial year.

In the same period, the Director, Journals and Notice Paper took six months leave, providing an opportunity for the Journals Officer (after a selection process) to gain experience working at the director level. The subsequent vacancy also provided an opportunity to introduce an officer from the Committee Office to the procedure and practice of the Table Office.

In the absence of the Director, Journals and Notice Paper, the duties of the Secretary to the Australian Delegation to the Inter-Parliamentary Union (IPU), funded by the Procedure Office, were performed in the Committee Office. On resuming his position in early March 2009, the Director also resumed these duties.

As foreshadowed in the 2007–08 annual report, staff were occupied with the development of two key information systems:

- ParlInfo Search provides internet access to a range of parliamentary documents. While
  the Parliamentary Library administers ParlInfo Search, the Table Office provides access to
  certain parliamentary publications through the system.
- The Bills System provides online publishing for bills and associated documents, including the ability to track the progress of bills through the legislative process.

In the second half of 2008, when the Senate was not sitting, most of the office's staff participated in testing of the new systems.

Several Table Office staff members conducted research, wrote entries and checked references to assist the Deputy Clerk with the production of an annotated edition of the Standing Orders and Other Orders of the Senate, due to be published in August 2009.

The full-time equivalent staffing level for the office was 17 (the same number as in 2007-08).

# **Programming and procedural support**

The Table Office provided programming and procedural support for the operation of the chamber, and met the needs of senators and others for accurate and timely documentation and assistance by:

- providing procedural advice to the Leader of the Government in the Senate, the Manager
  of Government Business in the Senate and other ministers, government senators, party
  whips and committee chairs
- preparing 1,288 procedural scripts for use in the chamber, an average of 23 each sitting day (19 in 2007–08)
- preparing draft and final editions of the *Order of Business* (daily program) to assist whips and other senators before and during the sittings of the Senate
- providing a broadcasting captioning service for Senate proceedings
- liaising with committee chairs and secretariats to facilitate interaction between the Senate and its committees
- maintaining the roster of temporary chairs of committees
- updating and reprinting the Standing Orders.

Staff also arranged for the presentation of documents by ministers, the Auditor-General and committees when the Senate was not sitting. This procedure has become an increasingly useful avenue for the timely publication of material of interest to the parliament. In 2008–09, 404 documents were presented this way—a 29 per cent increase on the 2007–08 total of 313.

The increase is significant, given that 2007–08 included a lengthy caretaker period when parliament was not sitting. The 2008–09 figure reflects a greater use of the process by departments and agencies tabling their annual reports out of sitting so that they would be available for the supplementary budget estimates hearings in October 2008, and by joint committees tabling reports.

The 2009 senators' survey revealed that 33 per cent of respondents were highly satisfied, and 61 per cent were satisfied, with programming services, including provision of procedural scripts, broadcast captions and the *Order of Business* (the 'Red'), while 6 per cent were neutral.

## Legislation

The office responded to the legislative requirements of the Senate and the needs of senators and others for related information by:

- processing all bills considered in the chamber
- preparing legislative documents, including procedural scripts, running sheets, schedules of amendments, third reading prints and messages
- recording the progress of legislation
- preparing assent and Act prints, and processing assent messages and proclamations.

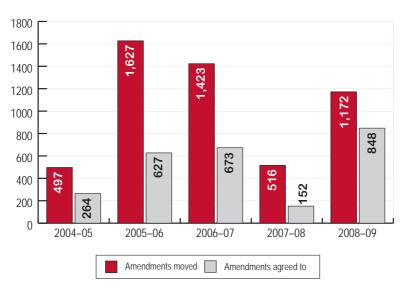
The charts in figures 6 to 8 indicate the level of legislative activity in recent years and the effect this has had on the work of the office. With the number of sitting days returning to close to the historical average, an average number of bills was passed by both houses in 2008–09.

220 200 180 160 54 140 148 120 100 80 60 61 57 40 20 0 2004-05 2005-06 2006-07 2007-08 2008-09 Number of bills which passed both houses Number of bills to which amendments were moved Number of bills to which amendments

Figure 6 Senate legislative activity, 2004–05 to 2008–09

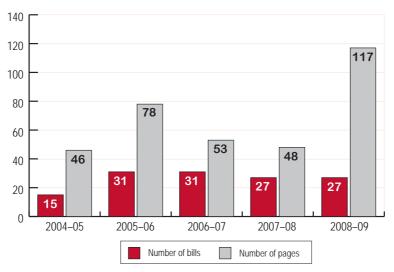
Figure 7 Amendments moved and agreed to by the Senate, 2004–05 to 2008–09

were agreed



Note: The figures for amendments also include requests for amendments and proposals to omit clauses or items from bills.





The level of activity relating to the number of amendments moved returned to average during the year. The proportion of amendments agreed to in 2008–09 (72 per cent) was a significant increase over previous years (47 per cent in 2006–07 and 39 per cent in 2005–06), not including election years. Almost 27 per cent of the amendments agreed to were made to the Fair Work Bill 2008 (228 amendments), the majority of which were moved by the government. These increases may reflect the new composition of the Senate from 1 July 2008, and the government's willingness to negotiate with minor parties to progress its legislation program.

The office is responsible for preparing the formal 'messages' by which the two houses communicate on legislative and other activity. In 2008–09, 181 messages were prepared (163 in 2007–08). Of those messages, 154 related to the passage of bills, and 27 were administrative in nature (for example, relating to joint committee membership).

Running sheets facilitate the orderly and efficient consideration of all circulated amendments in committee of the whole. They are prepared when more than one set of amendments from more than one political party are circulated for consideration. Running sheets are revised when amendments are circulated after a running sheet is published. They are also revised to include outcomes and minor revisions when the consideration of a bill is complex and carries over a number of sitting days.

The number of bills for which running sheets were prepared in 2008–09 remained consistent with the historical average, but there was a significant increase in the number of pages of running sheets, as reflected in Figure 8. A number of revised running sheets were prepared to facilitate the chamber's consideration of the Fair Work Bill 2008, and this work accounted for almost half (46 per cent) of the number of pages of running sheets for the period. Excluding the Fair Work Bill 2008, the average number of pages of running sheets at 63 pages is still above the historic average (an average of 45 pages for the period from 2004 to 2008). Running sheets are now provided electronically through the *Dynamic Red*.

The Bills System, in addition to providing online publishing for bills and associated documents, enables basic procedural information about each bill to be loaded to the relevant bill homepage. This information outlines the progress of a bill in the legislative process.

The Bills System has increased both the accessibility and profile of this information. Users accessing the homepages have indicated that they rely strongly on the accuracy and currency of the procedural detail, and this reliance placed administrative pressure on the legislation subsection. The increase in workload needed to meet users' expectations has required the subsection to review its work practices to ensure that its core work is not unduly affected.

The Table Office continued to provide detailed information about the progress of legislation in the Senate *Bills List* and *Daily Bills Update*. The *Bills List* was updated and published online after each sitting day to reflect legislative activity in both chambers. The requirement to keep these printed documents current while inputting procedural data into the Bills System resulted in a duplication of information and a considerable increase in workload. A review to consider whether it is necessary to continue to publish the *Daily Bills Update* will be undertaken in the next caretaker period.

The 2009 senators' survey indicated that 45 per cent of participants were highly satisfied, and 52 per cent were satisfied, with support for the legislation process, including the provision of running sheets, while 3 per cent were neutral. The survey highlights that, in comparison to the 2007 survey, there was a 'statistically significant increase (from 77 per cent to 97 per cent) in the proportion of participants who declared themselves either 'satisfied' or 'highly satisfied' with 'support for the legislative process, including the provision of running sheets'.

### Formal and informal records of business

The office met the needs of senators and others for accurate and timely documentation and information by:

- producing and publishing the Notice Paper and the Journals of the Senate
- maintaining the Dynamic Red and publishing the Senate Daily Summary
- compiling and publishing statistical information relating to the Senate
- responding to requests for statistics on the work of the Senate
- maintaining information systems to help produce Table Office documents.

### Formal records

To meet the requirements of senators and others, the Table Office publishes the Senate's principal parliamentary documents online—both on the department's website and through ParlInfo Search—and in hard copy.

The *Notice Paper*, the formal agenda of Senate proceedings, provides essential information including the current and future business of the Senate and committee matters. Two versions of the *Notice Paper* were published before each sitting day: an abridged printed version, averaging 51 pages (43 pages in 2007–08), and a 'full' online version. The *Notice Paper* expands during the course of each parliament as unfinished business accumulates and the number of unanswered questions on notice increases.

The *Journals of the Senate* are the 'minutes of the meeting' and the official record of decisions made by the Senate. During 2008–09, proof *Journals* were published online shortly after the end of each sitting day, and printed versions were distributed the next morning. Staff produced and published 56 proof *Journals*, each averaging 27 pages (26 pages in 2007–08).

### Informal records and statistics

The Dynamic Red was made available on the department's website. Conceived as an online version of the Senate's Order of Business (the 'Red'), the Dynamic Red provides real-time

information on the progress and outcomes of business on each sitting day. This assists senators, parliamentary staff, government departments and agencies, and the general public to monitor Senate proceedings. The publication is an invaluable tool to monitor the proceedings of the chamber and attracts a wide audience.

In 2008–09, the *Dynamic Red* was enhanced to include useful links to chamber-related documents such as notices of motion, legislation running sheets and the homepage for each bill under consideration.

Information transferred from the *Dynamic Red* assists with the timely production of the *Senate Daily Summary*, a more considered summary of the previous day's proceedings in the Senate. The summary contains links to primary sources such as the *Journals*, Hansard, committee reports and committee membership. It is an indispensable tool for those who work in, or observe, the Senate. The *Senate Daily Summary* is also produced during estimates hearings, providing links to committee programs and other relevant information.

Statistical summaries of business conducted by the Senate were produced after each sitting week. A more comprehensive set of statistics was also maintained online, providing timely access to the most commonly sought statistics on the work of the Senate. Staff also produced two volumes of *Business of the Senate*, which has recorded statistics on the work of the Senate for more than 30 years.

The office promptly met many requests for statistics from senators, parliamentary staff and other clients. In 2008–09, the Table Office produced statistics on matters such as:

- number of bills passed by the Senate
- allocation of time for government business
- private senators' bills dealt with on Thursdays, as provided for under Standing Order 57, from 1970 to the present
- number of committees given leave to sit during sittings of the Senate
- number of bills exempted from the provisions of Standing Order 111 (the 'cut-off') allowing them to be considered in the current period of sittings
- questions on notice and response times.

The 2009 senators' survey records that 69 per cent of survey participants were highly satisfied with the preparation of records of the Senate, and 23 per cent were satisfied.

# Questions on notice, notices of motion and petitions

Senators continued to use questions on notice—written questions to ministers on the administration of public policy—as an important accountability mechanism.

During 2008–09, staff processed 1,320 questions on notice. The *Questions on Notice Summary* records statistics and other information relating to these questions, including response times. Figure 9 shows the trend in the numbers of questions on notice in recent years.

2000 1800 1,728 1600 1400 1200 ,320 1000 1,106 800 600 595 400 200 0 2004-05 2005-06 2006-07 2007-08 2008-09

Figure 9 Questions on notice, 2004–05 to 2008–09

Notices of motion are a means by which senators indicate their intention to move particular motions on specified days. They are integral to the Senate's business. Notices are drafted by senators, the Table Office and the Procedure Office. In 2008–09, Table Office staff drafted or edited and processed 500 notices of motion that appeared in the *Notice Paper* and *Journals of the Senate*.

During 2008–09, senators presented 45 petitions (59 in 2007–08), collectively representing 82,198 signatories. The office continued to provide advice to senators and members of the public on whether proposed petitions, including electronic petitions, conformed to the requirements of the Senate Standing Orders. All conforming petitions were processed promptly and presented in the Senate.

A high level of satisfaction with processing questions on notice, notices of motion and petitions was also recorded in the 2009 senators' survey, with 49 per cent indicating that they were highly satisfied and 43 per cent that they were satisfied.

# **Documents and inquiries**

The Table Office processed the 7,675 documents presented to the Senate during 2008–09, and recorded them in the *Journals of the Senate* and the *Index of Papers Presented to the Parliament*. Copies of all documents were made available through the inquiries and distribution services.

All the original documents presented to the Senate since its first meeting in 1901 are stored in Parliament House under archival conditions. The area available for storing these documents is limited and under increasing pressure as the collection grows. A major rationalisation project reduced the holdings of duplicate copies of certain tabled documents. The rationalisation enabled an additional basement area to be used exclusively for the original documents. Also, there is now the capacity to store original documents for approximately another five years.

The work to establish the former stationery store as a supplementary storage area was completed. The area now contains the bound master sets of *Journals of the Senate*, Senate *Notice Papers*, bound volumes of Hansard and other miscellaneous material.

In previous reports it was noted that there was an increase in the number of Clerk's documents presented to the Senate due to the requirements of *Legislative Instruments Act* 2003. This trend did not continue in 2008–09. Although the number of disallowable instruments as a percentage of Clerk's documents increased (57 per cent of Clerk's documents in 2008–09 compared to 42 per cent in 2007–08), the number of Clerk's documents as a percentage of the total number of documents presented decreased. In 2008–09, 78 per cent of documents presented to the Senate were Clerk's documents, representing a decrease of 6 per cent over the previous year. As would be expected, the number of other types of documents tabled increased. The number of committee documents tabled increased by 25 per cent and miscellaneous documents tabled (for example, returns to order) increased by almost 150 per cent over the previous reporting period.

Statistics collected by staff answering inquiries indicate that 7,615 inquiries were responded to during 2008–09. Most of the inquiries (92 per cent) were responded to within five minutes. The remainder of the inquiries were answered by staff in timeframes agreed on with clients. Most inquiries came from senators and their staff or departmental staff.

The ability of office staff to respond effectively to inquiries is supported by the use of the Document Movement System or 'telelift', an automated, rail-based system which conveys containers throughout Parliament House. The system is maintained by the Department of Parliamentary Services. The Table Office uses the telelift to distribute documents in response to inquiries from clients, and to carry out routine distributions of documents. The ability of the telelift to move varying quantities of documents simultaneously and immediately is essential to the high-quality, reliable distribution and inquiries services provided to senators and their staff and departmental staff.

The 2009 senators' survey indicated that 39 per cent of participants were highly satisfied with the inquiries service and document distribution (a 9 per cent increase from the 2007 survey), 55 per cent were satisfied and 6 per cent were neutral.

# **Digital imaging project**

The office is using digital imaging to copy, preserve and ensure access to the collection of all documents presented to the Senate. This major project consists of two streams of work: making digital images of the documents presented to the Senate since 2002 and creating digital images from the microfilm record of the documents from the Senate's first century. The digital images are stored in an electronic 'web repository' available through the department's website.

During 2008–09, the digital imaging team performed quality assurance processes on 17,000 images prior to loading the images to the web repository. This considerable effort resulted in a significant increase in the number of documents available online. The digital imaging team also scanned 6,374 documents and undertook associated preservation and indexing work.

The conversion of microfilm to digital images, which began last year, is now complete. The images are being processed for loading to the web repository. Documents (containing approximately four million images) presented to the Senate during 25 per cent of the parliaments between 1901 and 2001 and most of the Forty-first Parliament (2004 to 2006) are now available online.

# Secretariat support for various committees

During the year, the Table Office provided secretariat support for all meetings and reports of the Selection of Bills Committee, the Standing Committee on Appropriations and Staffing, the Senate Publications Committee and the Joint Committee on Publications.

Over the budget estimates period, the Selection of Bills Committee met twice, having been given authority by the Senate on 14 May 2009 to report to the President, making recommendations for the referral of certain budget-related bills to committees for inquiry and report. The aim of the motion of 14 May was to ensure that the legislation committees had the opportunity to consider the bills prior to the June sittings, when the legislation would be required to be passed. The motion provided for the automatic referral of the bills to committees on introduction to the House of Representatives, with the Selection of Bills Committee acting as an arbiter. The committee met and made changes to the bills references as determined by the resolution. In the main, these changes had the effect of withdrawing references. The committee did not agree to all proposals considered and the questions on which no agreement could be reached were resolved by the Senate when it sat again.

All meetings were held, and documents provided, within agreed timeframes.

# Factors, events and trends influencing performance

Factors influencing workload and staffing levels are set out in the 'Analysis' section.

As in other areas of the department, the effectiveness of the Table Office in supporting the work of senators, the Senate and its committees is heavily dependent on the expertise of staff. During 2008–09, a number of staff in the office undertook challenging new roles. Their success in doing so, particularly given the composition of the new Senate and the pace of the sittings, is testimony to their abilities, their training and the support they receive from their colleagues.

All staff in the office also met the challenge presented by major changes in the information technology underpinning their work. The technical hiccups that accompany such rollouts were met with a positive approach and there were no resultant interruptions to the work of the office. The usual high standard in both work quality and productivity was maintained.

# **Evaluation**

The principal medium for evaluating the Table Office's services is the biennial survey of senators' satisfaction with the services provided by the department. The most recent survey was conducted in the first half of 2009.

The 2009 senators' survey again revealed high levels of satisfaction among senators with the advice, documents and services of the office, comparable with levels reached in earlier surveys, and did not suggest any areas of major concern.

Particularly high levels of satisfaction—97 per cent—were recorded in relation to the support for the legislative process. The result is particularly significant as this was the one area of the office that received a satisfaction level below 90 per cent in the 2007 senators' survey. Satisfaction with both programming and inquiries services and document distribution continued to be high (94 per cent). The other activities of the office, including the preparation of records of business and the processing of procedural material such as notices and questions were also highly rated, with a satisfaction level of 92 per cent. No dissatisfaction was recorded.

The office also monitors its own performance; for example, by keeping track of response times for inquiries. This monitoring provides useful benchmarks for the provision of its services.

Finally, much of the office's work involves direct contact with senators, their staff and other clients. This presents an ongoing opportunity for feedback about the office's services. Such informal feedback continues to be very positive.

# Performance outlook

In 2009–10, the Table Office will continue its core work relating to the sittings of the Senate. In particular, staff will provide advice and produce documents to facilitate chamber proceedings and the legislative process; prepare formal and informal records of Senate business; process and archive tabled documents; provide inquiries and document distribution services; and support the work of committees.

In the context of the Senate's sitting demands, the first half of the 2009–10 financial year also promises to be one of intense activity, with the consideration of major government legislation already programmed.

The office is examining the interactions between workflows, practices and information technology systems, with a view to establishing a plan for upgrading those systems.

Staff, together with colleagues in the Department of the House of Representatives, will continue to contribute to the Bills System project. A number of technical issues were identified in the warranty period and some still require rectification.

The office is also reviewing options for streamlining further work on the digital imaging project and making the documents available more accessible to those interested in parliament. Staff are examining possible changes to work practices to more closely integrate the preparation of documents for digitising into the routine workflow of tabled documents. It is intended that any changes will result in a more logical sequence of processes underpinning the tabled documents workflow, to reduce tabled document handling across a number of office processes. This will provide both digital imaging project and whole-of-office efficiencies.

## **Procedure Office**

## **Output Group 3**

Provision of advisory and drafting services to non-government senators.

Provision of procedural advice and training to senators, staff, public servants and officials from other parliaments both within Australia and overseas.

Provision of secretariat support to the Regulations and Ordinances Committee and Scrutiny of Bills Committee.

Provision of parliamentary information services to the community.

Provision of parliamentary education services to schools, teachers and students.

Provision of policy advice and secretariat support for the maintenance and development of interparliamentary relations, including the Inter-Parliamentary Union, overseas conferences and delegations program for senators.

### **Performance indicators**

The degree of satisfaction of the President, Deputy President, committee members and senators, as expressed through formal and informal feedback mechanisms, with the quality and timeliness of advice and support and the achievement of key tasks.

Procedural advice is accurate and covers all foreseeable eventualities.

Amendments and bills are accurate and legally sound.

Public information and parliamentary research is accurate, comprehensive and targeted for particular needs.

Education Centre teaching and other PEO projects accurately reflect the parliament and its work.

Procedural advice is timely.

Scrutiny committee meetings held, documentation provided and reports produced within timeframes set by the Senate or the committees, as relevant.

During sitting periods, amendments drafted as soon as possible after receipt of instructions.

Seminars and lectures held on time and in accordance with advertised schedule; public information projects delivered according to programmed schedule.

PEO teaching programs held on time and in accordance with booking schedule.

PEO projects delivered according to programmed schedule.

Information available on the internet and in publications is up to date and available as soon as practicable.

#### Performance results

The 2009 survey of senators revealed high levels of satisfaction with the group's outputs. This was supported by consistently favourable feedback from the group's ongoing evaluation processes.

Senators continued to acknowledge the accuracy and value of procedural advice.

Legislative amendments and bills were prepared to the satisfaction of senators.

Public information resources were updated as required to reflect arrangements and procedural changes in the Senate.

The Parliamentary Education Office (PEO) continued to deliver its Education Centre program at near capacity and further expanded its services to include greater online interactivity and a range of new resources.

Procedural advice met all chamber deadlines.

All meetings of the scrutiny committees were held as scheduled and documentation was provided within the timeframes set by the committees.

Amendments were drafted in accordance with timetables set by senators and the Senate.

All seminars and lectures were held on time and in accordance with advertised schedules.

All programs were held in accordance with the booking schedule.

Projects, programs and outreach activities were delivered as scheduled.

Information resources were updated as required to reflect changes in personnel and procedures.

The PEO website was constantly monitored, with required changes addressed immediately.

**Timeliness** 

# **Analysis**

The Procedure Office provides a range of advisory, support and information services closely aligned with the role and work of the Senate. The office is divided into the functional areas shown in Figure 10.

Figure 10 **Elements and responsibilities of the Procedure Office** 

Executive and Legislative Drafting Richard Pye, Clerk Assistant Procedural advice and training Drafting of legislative amendments and private senators' bills					
Public information and parliamentary research	a sin anno anno an sina sina sina sina sina sina sina s				
David Sullivan, Director, Research Section	Chris Reid, Director, Parliamentary Education Office	James Warmenhoven, Secretary, Regulations and Ordinances Committee Julie Dennett, Secretary, Scrutiny of Bills Committee			
Publications, seminars, exhibitions and research on parliamentary matters Production of The Biographical Dictionary of the Australian Senate	Parliamentary education services and resources for schools, teachers and students	Secretariat, advisory and administrative support to the committees			

The office is managed by the Clerk Assistant (Procedure), who also undertakes procedural and legislative work, principally for non-government senators, and performs duties as a clerk at the table in the Senate chamber.

The office provides secretariats for the Senate's legislative scrutiny committees, the Regulations and Ordinances Committee and the Scrutiny of Bills Committee, which examine bills and legislative instruments against certain rights and accountability criteria.

The Research Section undertakes parliamentary research and produces publications, lectures and exhibitions, each with a focus on the work and role of the Senate and the parliament. The section also provides and coordinates training and seminars on parliamentary and procedural matters for a wide range of audiences. A unit within the Research Section produces *The Biographical Dictionary of the Australian Senate*, a multi-volume work containing biographies of senators focusing on their parliamentary careers.

The Parliamentary Education Office produces educational programs and resources for school students, teachers and others, with an increasing focus on outreach activities through school and regional visits and through its website: www.peo.gov.au.

In 2008–09, the cost of the Procedure Office in providing its services was \$6.1 million (\$5.3 million in 2007–08). The full-time equivalent staffing level for 2008–09 was 34 (32 in 2007–08).

## **Procedural support and legislative drafting**

The Procedure Office provides direct support to the work of senators by two principal means:

- · providing procedural advice and support
- drafting legislative amendments and private senators' bills.

The services are provided to ensure that senators are supported in undertaking their legislative work. The demand for these services is substantially driven by the requirements of senators and the Senate chamber.

## Procedural support

In 2008–09, the office assisted non-government senators and their staff by providing procedural advice relating to the role and work of the Senate and its committees. The office does not keep statistics on the quantum of advice given, but there was consistent demand for such advice during sitting periods.

The office prepared an average of seven procedural scripts per sitting day for senators' use in the chamber and elsewhere. This was slightly lower than the 2007–08 average of eight. The scripts included notices of motion, the text of procedural motions and terms of reference for committee inquiries. The closely balanced numbers in the Senate chamber also led to a demand for procedural advice and the drafting of procedural motions designed to test support for dealing with motions and legislation other than in accordance with government programs.

### Legislative drafting

In 2008-09, the office provided legislative support to senators' work by:

- drafting amendments to bills, in response to instructions from senators and their staff and recommendations contained in committee reports
- drafting private senators' bills, in response to instructions from senators and their staff.

This work was undertaken primarily for non-government senators, but a small number of backbench government senators also used these services.

Peaks in demand for legislative amendments reflected the concentration of legislative work within a small number of sitting weeks, and an unpredictable legislative timetable.

The office drafted and circulated 147 sets of 'committee of the whole' amendments, containing 859 individual amendments. Committee of the whole amendments are amendments proposed to the text of bills dealt with by the Senate. Two key debates—on the Water Amendment Bill 2008 and the Fair Work Bill 2008—jointly accounted for a quarter of those amendments.

The office also prepared and circulated 25 'second reading' amendments. These are proposed resolutions which comment on or affect the passage of bills, but do not propose specific changes to the text of bills.

Many more committee of the whole and second reading amendments were drafted—for use in negotiations between parties, for instance—but were not proceeded with.

Private senators' bills continued to be used as vehicles for non-government parties and individual senators to put down policy footprints and advance debate across areas of interest. During the year, the office drafted, finalised and processed 23 private senators' bills for introduction—a record number for any reporting period. Another 28 bills were drafted to

different stages of development, for introduction at a later date or for use by senators outside the chamber. Two private senators' bills were passed by the Senate during the year, but neither was debated by the House of Representatives.

Table 1 summarises senators' use of the office's legislative drafting and procedural services over the past four reporting periods.

Table 1 Legislative drafting and procedural advice services provided to non-government senators, 2005–06 to 2008–09

Service	2005–06	2006–07	2007–08	2008–09
Committee of the whole amendments	736	1,524	423	859
Second reading amendments	56	111	56	25
Private senators' bills prepared	34	41	28	51
Private senators' bills introduced	6	20	19	23
Procedural scripts prepared	274	353	304	394

## Legislative scrutiny committees

During the year, the office provided secretariat, research and administrative support to the Regulations and Ordinances Committee and the Scrutiny of Bills Committee, assisting the committees to fulfil their responsibilities in accordance with the standing orders. The two committees examine all bills and disallowable instruments within their jurisdiction.

The secretariats, assisted by their legal advisers, completed all of the necessary administrative work to enable the committees to undertake these tasks. The Regulations and Ordinances Committee staff processed 3,404 instruments during 2008–09 (2,982 in 2007–08). The Scrutiny of Bills Committee secretariat processed 210 bills during 2008–09 (207 in 2007–08) and the committee commented on 111 bills (108 in 2007–08).

The secretariats also prepared material arising out of the work of the committees, for use in the Senate chamber and for publication elsewhere. This included:

- publication each Senate sitting week of the required reports and alert digests
- publication of the *Delegated Legislation Monitor* (each Senate sitting week), the *Disallowance* Alert and *Scrutiny of Disallowable Instruments Alert* (updated online as required) and biannual volumes of committee correspondence
- preparation of disallowance notices.

In addition to its regular alert digests and reports, the Scrutiny of Bills Committee published *The Work of the Committee during the 41st Parliament, November 2004 – October 2007*, which provides an overview of the legislative scrutiny work undertaken by the committee during that period, along with statistical data.

Staff from both secretariats briefed several international delegations about the role and operations of the Senate legislative scrutiny committees, and conducted a training seminar for public servants.

The secretariats also organised the Biennial Australia–New Zealand Scrutiny of Legislation Conference, to be hosted by the Commonwealth Scrutiny Committees in July 2009.

## **Public information and parliamentary research**

The Research Section of the Procedure Office continued to coordinate and deliver seminars and professional training programs for senators and their staff, departmental staff, Australian public servants and other audiences. The section also produced publications, lectures and exhibitions, each with a focus on the work and role of the Senate and the operations of the parliament. The section also managed an internship program and a formal research partnership with the Parliamentary Studies Centre at the Australian National University.

The aim of these programs is to ensure that senators and their staff are supported in their legislative work, and that other audiences are able to develop appropriate levels of knowledge and awareness of the Senate and its work.

### Seminars and training programs

In July 2008 a major orientation program was conducted for new senators who commenced their terms on 1 July 2008. The three-day program, conducted by senior officers of the department, focused on the operations and procedures of the Senate and its committees, as well as services provided by the Department of Parliamentary Services. The program is widely regarded by new senators as an essential part of their preparation for legislative duties.

A series of training seminars was also offered to the staff of senators. The seminars, delivered by senior officers, explained in detail the operations and procedures of the Senate and its committees.

The department's seminar series continued to provide members of the Australian Public Service with comprehensive training in the operations of the Senate and its committees, and the accountability to parliament of the executive and government departments and agencies. During 2008–09, a total of 1,090 people attended 33 seminars.

The seminar series remained an integral part of most graduate training programs in the public service. Some of the larger departments enrolled all of their graduates in the full-day Introduction to the Senate seminar. A range of half-day seminars on the budget and the Senate estimates process, Senate committees, the legislative process and role of legislative scrutiny committees was also well received. The section also conducted half-day seminars for Senior Executive Service officers on the accountability of public servants to parliament and the law and practice of parliamentary privilege. The seminars were conducted by senior officers of the department.

The section organised seminars tailored to the needs of individual government departments and other interested groups, including the Department of Resources, Energy and Tourism; the Department of the Environment, Water, Heritage and the Arts; AusAID; the Office of the Chief Scientist; the Defence and Industry Study Course; the Rural Leadership Program; and a group of Indigenous graduates.

Seminars and training programs were also organised for parliamentary officers visiting from overseas parliaments, including from Hong Kong, Jordan and Namibia. The Inter-Parliamentary Study Program, conducted jointly with the Department of the House of Representatives, provided training for 15 officers from overseas parliaments, including Afghanistan, Bhutan, Canada, China, East Timor, Estonia, Ghana, Hong Kong, Iceland, Indonesia, Marshall Islands, Seychelles, Sri Lanka, Sweden, and Vietnam.

### Occasional lectures

During 2008–09, the section produced lunchtime lectures as part of the popular Occasional Lecture series. Topics ranged from the implications for Australia of the 2008 election result in the United States, to the powers of a republican head of state in Australia and the role of parliament under an Australian charter of human rights.

The department published lecture transcripts in its free journal *Papers on Parliament* and made audio recordings available on its website. Lectures were filmed and broadcast on television and the internet by the Australian Broadcasting Corporation and the Australian Public Affairs Channel, increasing the audience for, and accessibility of, the lectures.

### Publications and information services

The Research Section edited and published two editions of *Papers on Parliament* during 2008–09. Entitled Constitutional Politics (August 2008) and Parliament, Politics and Power (March 2009), these editions largely comprised papers in the Occasional Lecture series. A number of Senate Briefs and Brief Guides to Senate Procedure were revised and reissued to account for the election of Senator Hogg as President in August 2008 and changes to the structure of the committee system which took effect from May 2009.

The third volume of *The Biographical Dictionary of the Australian Senate*, covering senators whose terms ended between 1962 and 1983, was submitted to the publisher in May 2009 for publication in early 2010. During 2008–09, editing and checking of the manuscript was completed and extracts were read by specialists in military history and state politics. Genealogical research and the acquisition of illustrations for the volume were also concluded. Work continued on the 109 entries for the fourth volume, which will cover 1983 to 2002. A total of 75 entries have been allocated to authors.

The section continued to issue a range of free publications raising awareness of the Senate and parliamentary processes. A revised and updated *Senate Brochure* was issued in May 2009. Details of the publications available in 2008–09 are provided in Appendix 4.

During the year, the section responded to requests for information and research support from a range of sources, including senators, the Clerk, Deputy Clerk and Clerks Assistant, and members of the academic community and the general public.

#### **Exhibitions**

During the year, the department commenced a major new public exhibition in the Presiding Officers' exhibition area on the first floor of Parliament House. Entitled 'Acting Wisely: the Work of the Australian Parliament', the exhibition documents and illustrates the work of the contemporary parliament.

The introductory segment of the exhibition describes the role of parliament and illustrates its power to make laws under the Constitution. Leading off this segment is a display dealing with the way that parliament makes laws, including documents used by both houses during the legislative process, a graphic illustration of the passage of a bill on a video loop, and some illustrated case studies of bills that were considered by parliament before passing into law.

The next stage of this exhibition will incorporate Australia's copy of Magna Carta, which will move from its current position in the Members' Hall once appropriate preservation and security arrangements are complete.

## Internships program

As in previous years, the department successfully ran the Australian National Internships Program in partnership with the Australian National University. During 2008–09, 39 students were placed in parliamentary departments and 34 students were placed in other departments and agencies. Interns continued to see Parliament House as an outstanding venue in which to be placed. The Research Section coordinated an induction seminar for each group of interns and organised some of the functions associated with the program.

### Research partnership with the Australian National University

During 2008–09, the department continued to play an active role in the Strengthening Parliamentary Institutions research program, which is funded by the Australian Research Council and run by the Parliamentary Studies Centre at the Australian National University. Senate officers participated in a series of workshops which provided feedback to authors who had submitted papers for publication.

In October 2008, the department co-hosted a two-day international conference on bicameralism as part of the research program. The conference investigated trends in bicameralism in Australia and related these trends to international developments in bicameral parliamentary systems. In April 2009, the department co-hosted a half-day workshop on parliaments and bills of rights. The workshop focused on ways that parliaments can respond to bills of rights by reforming their institutional rules and procedures.

## **Parliamentary education services**

During 2008–09, the Parliamentary Education Office (PEO) continued to deliver a high level of educational services to schools, teachers and students, with demand for its services and resources also remaining very high.

The PEO has two main strategies:

- Through its Education Centre, the PEO delivers a role-play involving simulations of chamber and committee proceedings of the House of Representatives and the Senate, for students visiting Parliament House.
- Through a sophisticated outreach strategy, the PEO provides other opportunities for students and teachers to learn about the parliament. To support this strategy, the PEO produces materials and resources on its website, on CD and DVD, and in print.

The PEO also undertakes several joint ventures and invests in a range of training and development activities for staff. During 2008–09, the PEO continued to work with and report progress to the PEO Advisory Committee and received positive feedback from the 2009 senators' satisfaction survey.

### **Education Centre activities**

The Education Centre delivered its one-hour role-play program to 90,786 students in 2,533 groups during 2008–09. Trends in Education Centre attendance are shown in figures 11 and 12. The Education Centre continues to provide excellent opportunities for data and market research to assist the PEO evaluate and develop its programs and resources.

Figure 11 Students who visited the PEO Education Centre, 2004–05 to 2008–09

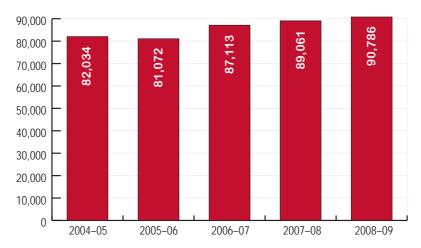
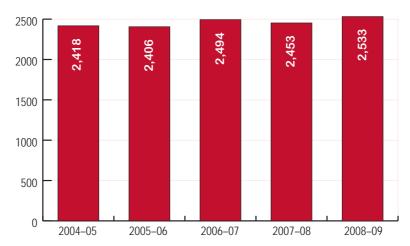


Figure 12 School groups that visited the PEO Education Centre, 2004–05 to 2008–09



### Website and other resources

In 2008-09, the PEO continued to develop its website and other resources, as well as its capacity to produce quality educational resources in multiple formats.

Highlights included:

- enhancing the interactivity, usability and accessibility of the PEO website, including technical developments to reflect changes to World Wide Web Consortium (W3C) Web Content Accessibility Guidelines
- introducing a multimedia section to incorporate new video learning initiatives on the website
- developing Assignment Assistant, an interactive online study tool for students
- introducing an in-house video production unit to produce educational videos for the website and other outlets—two short videos were available on the website by the end of June 2009.

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In addition, the site was developed to allow more PEO resources to be ordered online or downloaded from the website.

The PEO continued to produce and update print resources and publications, including:

- Parliament of Wizards, a new CD-ROM resource for teachers that introduces primary school students to the work of parliament through the world of magic
- an updated version of the successful *Parliament in Pictures* poster series which features as a public display in the schools hospitality area of Parliament House
- reprints of the pocket-sized Australian Constitution, Peeling back Parliament, and Unravelling the parliamentary role-play.

As an indication of the growing demand for PEO resources, web patronage increased again this year, with the website recording over 3.5 million page views, an increase of 21 per cent on 2007–08.

### Outreach

An important part of the PEO's objectives is to provide educational resources for students and teachers who cannot make the journey to Parliament House in Canberra. One popular solution to this has been conducting outreach activities across the country, taking the parliamentary role-play and other activities 'on the road'. A satisfying geographical spread has been achieved in recent years. In 2008–09, the PEO participated in activities in the following locations: Ballarat, Bendigo, Brisbane, Caboolture, Canberra, Castlemaine, Colac, Dakabin, Dandenong, Deception Bay, Geelong, Gladstone, Grovedale, Gympie, Maryborough, Melbourne and Norfolk Island.

Plans for outreach activities in Western Australia were confirmed during 2008–09; the activities will take place in July and August 2009. Planning for visits to several other regions during 2009–10 has commenced. Figure 13 shows the geographical spread of outreach activities in the five calendar years from 2006 to 2010.

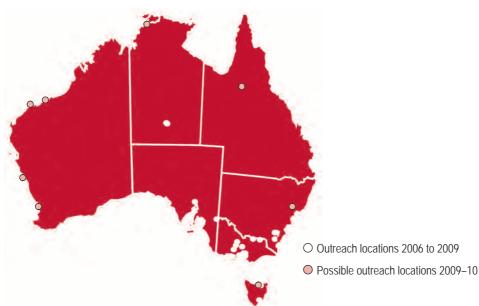


Figure 13 Locations of PEO outreach activities, 2006 to 2010

An important feature of many of these outreach activities was the involvement of senators and members in both creating and executing PEO programs, especially in conjunction with local schools through an initiative called *Parliament Alive*.

#### **Joint ventures**

The PEO continued to work with a range of groups and organisations as part of its broader educational aims.

For the twentieth successive year, the PEO, in partnership with Rotary International, hosted the Rotary Adventures in Citizenship program at Parliament House. The five-day program for students from across the country gave 31 Year 11 students an opportunity to experience the work of the parliament, meet members of parliament and participate in an intensive learning program.

The PEO again contributed to the Talkback Classroom program by assisting secondary students to interview a member of parliament about issues important to young Australians. In 2008–09, students interviewed the Honourable Stephen Smith MP and met the Honourable Warren Truss MP, the Honourable Greg Hunt MP and the Honourable Pat Farmer MP in preparation for the interview.

As in past years, the PEO contributed to the Australian National University-sponsored National Youth Science Forum and the Australian Broadcasting Corporation's *Heywire* program. These events attracted senior secondary school students from all states and territories to Parliament House where the PEO delivered specially designed experiential learning programs focused on the processes of parliament.

The PEO continued to work with the Australian Secondary Principals Association and helped coordinate periodic association meetings at Parliament House.

### Staff training and development

In addition to standard training exercises, over recent years the PEO has developed and refined a comprehensive training program for new staff teaching in the Education Centre. This program continued in 2008–09. All participants have successfully completed the training and joined the PEO teaching staff.

The PEO's publishing capability continued to expand with the appointment of a dedicated web developer in March 2009. Training and development was also a focus, with an emphasis on the use of new web technologies, improved interface and application design, usability and accessibility.

From November 2008 to May 2009, a committee secretariat was created within the PEO to serve the Senate Select Committee on Men's Health. This six-month development opportunity was completed according to plan, and the committee's report was tabled on 29 May 2009.

### International activities

The Inter-Parliamentary Union (IPU) brings together representatives of the parliaments of 153 sovereign states to foster contacts, coordination and the exchange of experience among parliamentarians, to consider questions of international interest and concern and to express its views on such issues in order to bring about action by parliaments and parliamentarians.

During 2008–09, the department supported the work of the IPU by funding the attendance of delegations at two IPU assemblies. The Secretary of the Community Affairs Standing

Committee served as secretary to the delegation that attended the 119th IPU Assembly in Geneva, Switzerland, in October 2008 and the Director, Journals and Notice Paper was secretary to the delegation to the 120th IPU Assembly held in Addis Ababa, Ethiopia, in April 2009. Both officers provided sound advice on the procedures and practices of the IPU as well as administrative support.

The Deputy President of the Senate and the Deputy Clerk attended the thirty-ninth Conference of Presiding Officers and Clerks, held in Adelaide in July 2008.

The department also provided experienced officers to serve as secretaries to delegations that went to:

- Croatia and Bosnia and Herzegovina in September-October 2008
- Serbia in October 2008
- Papua New Guinea and East Timor in October-November 2008
- Switzerland in April 2009
- Canada and Mexico in April–May 2009
- Austria, Canada, Italy, the Netherlands, the United Kingdom and the United States in April–May 2009.

# Factors, events and trends influencing performance

As noted, the demand for procedural and legislative services is substantially driven by the requirements of senators and the Senate chamber. Factors influencing demand include the frequency of sittings, the number of bills dealt with by the Senate and the legislative priorities of the government and others. The composition of the Senate is also a factor: a situation in which no one group controls Senate outcomes typically leads to a strong demand for these services.

The capacity of the office to undertake drafting work was increased in 2008 by the addition of a senior legislative officer on a trial basis. The trial was successful, and the arrangement was made permanent in October 2008.

The facilities for the PEO's education program at Parliament House operate at near capacity, with schools making bookings for the program many months in advance. This has been an important factor motivating the PEO to expand the range and quality of its online and multimedia services and resources.

# **Evaluation**

The main vehicle for evaluating the services provided by the office is the survey of senators which is undertaken every two years. The 2009 survey reported continuing high levels of satisfaction with support to the Senate chamber, advisory services and support for the legislative process, all of which reflect well on the work of the office. Specific questions relating to legislative drafting services and procedural support for non-government senators found that 62 per cent were highly satisfied, 23 per cent were satisfied and the remaining 10 per cent were neutral. The survey also reported that five government senators had used such services, and each was recorded as being highly satisfied.

The survey reported an improvement in satisfaction since the 2007 survey with the promotion of public awareness of the Senate, reflecting well on the information resources and seminar programs provided by the Research Section. High levels of satisfaction were again recorded for the PEO.

The Procedure Office monitors levels of satisfaction with its performance through formal and informal channels including letters, emails, phone calls, seminar evaluation forms and direct advice from senators and their staff and members of the public. This continual performance appraisal assists the office to make timely and responsive adjustments to the way it delivers its services. High levels of positive feedback were received in 2008–09.

The PEO in particular monitors feedback of its activities and resources from senators and members, as well as its target audiences of students and teachers. Figure 14 provides a few examples.

## Figure 14 Comments on PEO services and resources

### From senators and members

'The students were able to gain a better understanding of the workings of the parliament through the skilful delivery of the educational and entertaining role play exercise ... The experience provided a valuable opportunity for students to learn about democracy and law making in Australia, some of whom may never travel to Canberra.'

'The Parliament Alive sessions with the students from primary and high schools from my electorate were a great success. Thanks to the educators for their excellent work.'

'The PEO resources are a fantastic aid when visiting schools in my electorate and have been well received by teachers. I am impressed with the knowledge and understanding that students have retained from their sessions in the Education Centre.'

### From teachers

'Congratulations on a wonderful support system to make our teaching job easier. All teachers at our school are impressed with your resources, which will add so much to our classroom and I'm sure that the students will gain a greater understanding of the functions of parliament.'

'Thank you for all of the fantastic resources that you have sent to our School. We are looking forward to making good use of the fantastic resources available, especially "Parliament of Wizards" ...'

'Congratulations on the Parliamentary Education Office website. The information is clear, factual, inspiring and accessible.'

### From students

'It was good making decisions and feeling like you're a part of the outcome.'

'We were very proud to be part of the program and for the opportunity to speak out and act like a real government with cabinet ministers. It has a lot of meaning to us to see how a bill is passed and the process.'

# Performance outlook

In 2009–10, the office will continue to provide its procedural and legislative services to meet the requirements of the Senate and individual senators. Training and seminar programs will continue, including a new round of procedural training for senators' staff.

The Research Section will further develop its information resources with publication of Volume 3 of *The Biographical Dictionary of the Australian Senate*, a revised version of *The Pocket Guide to Senate Procedure* and an A to Z reference guide on the parliament.

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The first segments of the 'Acting Wisely' exhibition on the legislative process and Magna Carta will be officially launched, and work will commence on additional segments that will explore the themes of representation and accountability.

The Senate will continue to participate in a range of activities as part of the Strengthening Parliamentary Institutions project, including conferences on benchmarking parliamentary performance, the state of oppositions, comparative legislative responses to global crisis management, and parliaments and architecture.

The office will also be involved in planning an event to mark the fortieth anniversary of the Senate's system of legislative and general purpose standing committees.

A new Richard Baker Senate Essay Prize aimed at secondary school students will commence in the second half of 2009, managed by the Research Section and promoted via the PEO.

The PEO will seek to complete and consolidate a range of projects and programs. In addition to facilitating role-play classes at Parliament House for more than 90,000 young Australians, the PEO will release new material on its website, with an added emphasis on interactivity and a specific focus on secondary students. Strategic outreach involving senators and members has been planned, as has the release of new interactive resources and print publications.

# **Committee Office**

# **Output Group 4**

Provision of secretariat support to the Senate legislative and general purpose standing committees, select committees and certain joint committees.

	Performance indicators	Performance results
Quality	Performance indicators  The degree of satisfaction of the President, Deputy President, committee members and senators, as expressed through formal and informal feedback mechanisms, with the quality and timeliness of advice and support and the achievement of key tasks.  Advice, documentation, publications and draft reports are accurate and of a high standard.	Performance results  The senators' survey revealed uniformly high levels of satisfaction with all aspects of the support provided to Senate committees. The level of satisfaction ranged from 95% for procedural advice to 91% for the preparation of briefing papers and research.  In addition, formal and informal feedback mechanisms continued to show that senators consider the support provided by the Committee Office to be effective.  When debating committee reports, committee chairs and senators recognised the high quality of services provided by secretariats in:  drafting reports dealing effectively with witnesses and clients organising committee meetings and hearings producing quality committee briefings providing sound procedural advice liaising closely with senators' offices.  The senators' survey revealed that the overwhelming majority of senators (92%) were satisfied with the provision of briefing papers,
Timeliness	Meetings held, documentation provided and reports produced within timeframes set by the Senate or the committee, as relevant.  Tabling deadlines met in all but extraordinary circumstances.	background research and draft reports.  Committee secretariats organised meetings, hearings, briefings and inspections in accordance with committee requirements, within constraints arising from the availability of members.  New secretariats were established in time to support the first meetings of new select committees.  Reports were drafted and presented to the Senate in accordance with the timelines set by committees and deadlines set by the Senate.
Quantity	Documentation is sufficient for committee purposes and material available to the public is available promptly, electronically or in hard copy.	Committee staff provided committee members, witnesses and others with documents in accordance with secretariat procedures, orders of the Senate and committee requirements.  Upon tabling, reports were promptly made available to senators and others in both printed and electronic formats.

# **Analysis**

The Committee Office administers legislative and general purpose standing committee secretariats, select committee secretariats and certain joint statutory committee secretariats. The staffing and administrative structure of the Office is outlined in Figure 15. It is led by the Clerk Assistant (Committees) who performs duties as a clerk at the table in the Senate chamber and as a committee secretary.

Figure 15 **Elements and responsibilities of the Committee Office** 

Executive  Cleaver Elliott, Clerk Assistant  Roxane Le Guen, Senior Clerk  Procedural advice and training  Planning and coordination  Secretariat staffing and resources  Statistics and records				
Legislative and general purpose standing committee secretariats	Joint statutory committee secretariats	Select committee secretariats		
Community Affairs Elton Humphery Economics John Hawkins Education, Employment and Workplace Relations John Carter Environment, Communications and the Arts Ian Holland Finance and Public Administration Stephen Palethorpe/Christine McDonald (acting) Foreign Affairs, Defence and Trade Kathleen Dermody Legal and Constitutional Peter Hallahan Rural and Regional Affairs and Transport Jeanette Radcliffe	Australian Crime Commission Jacqui Dewar Corporations and Financial Services Geoff Dawson (acting), Cleaver Elliott, Shona Batge Australian Commission for Law Enforcement Integrity Jacqui Dewar	Agricultural and Related Industries  Jeanette Radcliffe State Government Financial Management Stephen Palethorpe Regional and Remote Indigenous Communities Toni Matulick Fuel and Energy Roxane Le Guen, Naomi Bleeser National Broadband Network Maureen Weeks, Alison Kelly Men's Health Chris Reid Climate Policy John Hawkins		

During 2008–09, the Committee Office provided secretariat support to Senate and certain joint committees by:

• giving accurate and timely procedural advice and administrative support to facilitate and expedite the work of committees

- arranging responsive and timely meetings and hearings in accordance with committee decisions
- providing comprehensive and timely briefings and research papers
- drafting quality reports which accurately canvassed and analysed the evidence from submissions and hearings and reflected the requirements of committees (and assisting, as necessary, in the drafting of minority reports)
- communicating effectively with witnesses and members of the general public
- being proactive in anticipating requirements of committees and chairs.

## **Procedural changes and advice**

Secretaries continued to provide procedural and administrative advice to committee chairs and members as well as to members of the public. This included people inquiring about the activities of committees and people proposing to make or making submissions to committees, as well as witnesses appearing before committees. Higher-level advice was also provided by the Clerk, Deputy Clerk, Clerk Assistant (Committees) and Senior Clerk of Committees.

The advice, both oral and written, covered a wide variety of procedural issues, such as the establishment of inquiries, the drafting of terms of reference for inquiries, the membership of committees, and the interpretation of a wide range of standing orders relating to the operations of committees. As in previous years, issues relating to parliamentary privilege, such as the unauthorised disclosure of committee proceedings, the power of committees to call for both witnesses and documents, and the protection of witnesses, were prominent. Dealing with adverse reflections on persons made in evidence to committees also continued to be an issue on which advice was sought. Advice was also provided on a number of matters arising from estimates hearings.

Of particular note was the Senate's adoption of a new order for dealing with claims made by witnesses for the non-provision of information to a committee on the grounds of public interest immunity. The department made significant efforts to ensure that all prospective witnesses at estimates hearings were made aware of the new order. In addition to the usual publication of the order in the *Journals of the Senate* and the Senate *Notice Paper*, all departmental secretaries and estimates liaison staff in all departments were notified of the new order in writing before the budget estimates hearings in May 2009. Copies of the order were made available at all hearings and the order was read into the Hansard record of the proceedings of all committees. The order was the subject of numerous advices to committees and their members during the May 2009 hearings.

The Senate made a significant change to the legislative and general purpose standing committee standing order late in the reporting period, abolishing the single standing committees and replacing them with pairs of legislation and references committees. This re-established a committee structure which had been in place prior to 2006. The change occurred in May 2009, in time for the budget round of estimates hearings. The new pairs of legislation and references committees are each supported by a single secretariat using the administrative procedures used prior to 2006.

In addition to procedural advice, the office provided extensive training on committee operations and procedures to new senators, new staff of senators and new departmental staff.

## Legislative and general purpose standing committees

Since the amendments to the standing orders, the Senate has had eight pairs of legislation and references committees established pursuant to Standing Order 25 as permanent committees.

Permanent committees continue for the life of a parliament. They are re-established at the commencement of each new parliament, with their membership determined by the Senate.

During 2008–09, the Senate referred 135 matters to standing committees, 90 of which were bills or packages of bills. As shown in Table 2, those committees tabled 160 reports, excluding reports on estimates. In 2007–08 the committees tabled 101 reports.

Table 2 Activities of standing committees

	2006–07	2007–08	2008–09
Meetings (number)			
Public	150	90	307
Private	267	207	313
Inspections/other	11	3	7
Meetings (hours)			
Public	660	445	1,671
Private	130	70	109
Matters referred			
Bills/provisions of bills	79	50	90
Other <sup>a</sup>	27	39	45
Reports presented <sup>b</sup>	109	101	160
Submissions received	3,028	3,905	6,296
Witnesses	1,860	1,165	2,556
Extensions of time granted	33	25	79

a Includes 16 annual reports.

As shown in Table 3, the usual cycle of estimates hearings was conducted during the year, commencing with a week of supplementary hearings for the 2008–09 Budget, held in October and November 2008. A week of additional estimates hearings were held in February 2009. The initial estimates hearings for the 2009–10 Budget took place between 25 May and 4 June 2009.

A significant variation in estimates hearings was caused by a resolution of the Senate, on 26 August 2008, requiring the holding of an additional day of hearings into Indigenous matters that would include all the portfolios with budget expenditure or responsibility for Indigenous issues. The first such meeting was held on 24 October 2008, the second on 27 February 2009 and the third on 5 June 2009.

Table 3 Activities of committees considering estimates, 2007–08 to 2009–10 budget cycles

Budget cycle	Hours of estimates	9	Hours of additional estimates hearings	Total hours	Witnesses	Pages of evidence
		October-				
	May-June <sup>a</sup>	<i>November</i> <sup>b</sup>	February			
2009-10	332	_	_	332	1,974	3,884
2008-09	322	176	166	664	5,758	10,191
2007-08	333	Not held	183	516	1,832	4,004
2006-07	334	187	194	715	4,329	9,335

Main hearings.

b Excludes estimates; includes reports on annual reports.

b Supplementary hearings.

Overall, the 2008–09 budget cycle estimates involved 664 hours of hearings, an increase on the 2007–08 budget cycle. Sixteen reports on estimates were prepared by committees and tabled, eight after the budget estimates and eight following the additional estimates.

The activity of committees considering estimates generates considerable administrative effort for committee secretariats. Timetabling and coordination of the hearings is complex, involving all departments and statutory bodies of the Commonwealth. Extensive coordination with ministers is required to ensure that ministers are in attendance to take responsibility for questioning. The standing orders provide for only four of the eight committees to meet at one time, to facilitate senators being able to participate in the activities of more than one committee. Because of the requirement for senators to attend more than one estimates hearing, secretariats spend time coordinating and adjusting programs and timetables to enable senators to participate in hearings.

In the course of the estimates hearings, senators place many questions on notice. Secretariats devote a great deal of time to following up and publishing the answers to questions placed on notice. Typical numbers of questions placed on notice in the last budget hearings range from 213 before the Foreign Affairs, Defence and Trade Committee to 732 before the Community Affairs Committee.

### **Select committees**

A select committee is an ad hoc committee established by the Senate to inquire into and report on a specific matter or matters. In most cases, a select committee ceases to exist when it presents its final report. Often, select committees also present interim reports.

The Senate had eight select committees operating during 2008–09. Two of these committees, the Select Committee on Men's Health (which operated for three months) and the Select Committee on Climate Policy (which operated for six months), presented their reports to the Senate during the reporting period and no longer exist.

The Committee Office continues to provide secretariat support for:

- one select committee established by the Senate on 14 February 2008, the Select Committee on Agricultural and Related Industries—due to report on 27 November 2009
- one select committee established on 19 March 2008, the Select Committee on Regional and Remote Indigenous Communities—due to report every six months and to present its final report on 30 September 2010
- two select committees established on 25 June 2008
  - the Select Committee on Fuel and Energy—due to report on 21 October 2009
  - the Select Committee on the National Broadband Network—due to report on 23
     November 2009 (its terms of reference were revised by the Senate on 14 May 2009 and
     the reporting date was extended).

During 2008–09, select committees held 139 meetings (public and private), for a total of 390 hours. They received 8,620 submissions and heard 789 witnesses. The corresponding figures for 2007–08 were 43 meetings (public and private), for a total of 142 hours, 211 submissions and 207 witnesses.

### Joint committees

Joint committees comprise senators and members of the House of Representatives. They are established by resolution of each House and, in the case of statutory committees, in accordance with the provisions of an Act.

During 2008–09, the Committee Office supported three statutory joint committees: Corporations and Financial Services, the Australian Crime Commission, and the Australian Commission for Law Enforcement Integrity.

The committees held 96 meetings (public, private and inspections) for a total of 148 hours. They received 392 submissions and heard 188 witnesses. The corresponding figures for 2007–08 were 56 meetings, 61 hours, 72 submissions and 105 witnesses.

## **Meetings**

Senate committee secretariats supported 862 meetings, hearings and site inspections during the year, an increase compared with 451 in 2007–08. Those statistics include estimates hearings held by the committees.



Select Committee on Regional and Remote Indigenous Communities meeting at Balgo, August 2008

Committee members place considerable value on engaging a broad range of people as they conduct each committee inquiry. This is achieved through a variety of strategies: advertising of all inquiries in the national media and on the internet; direct correspondence with parties known to be interested in an inquiry; travelling interstate, including to regional centres and remote areas, to confer with witnesses and to visit the sites of matters under investigation; and conducting telephone and video conferences, including with witnesses overseas. The office has commenced discussions with stakeholder representatives regarding accessing material on the department's website. A breakdown of meetings by location appears in Figure 16.

ACT: 565
ACT (Estimates): 69
NSW: 61
Victoria: 53
Queensland: 31
WA: 31
SA: 20
Tasmania: 6
NT: 26

Figure 16 Committee meetings by location, 2008–09

## **Development of a committee support database**

Work continued on the development of the Senate Centralised Information Database. The purpose of this database is to assist committee secretariats in the speedy and accurate handling of the large volume of information used to support committee inquiries. Features of the database include the capacity for the public to enter submissions directly; for secretariats to rapidly collate data, such as addresses for mail-outs; and for information to be transferred electronically from witnesses to committee members. Early technical complications have been resolved and the system is now in place in seven out of a possible 15 secretariats. It is beginning to produce results by saving staff time and improving the office's capacity to manage the very large numbers of submissions received by committees.

### Contributions to the work of other offices

During 2008–09, Committee Office staff continued to assist other offices. Secretaries were supplied to two parliamentary delegations and committee secretaries regularly acted as presenters in the department's training and seminar programs. In addition, secretaries provided briefings about Senate committee work for parliamentary delegations coming from overseas to learn about the operations of the Australian Parliament. Briefings about estimates hearings continued to be of particular interest to international visitors.

As in previous years, the department offered the Working in the Senate program, a program in which officers from other parts of the public service come to the Senate department to gain experience in the workings of the legislative arm of the Commonwealth. This program is run on a calendar year basis. In 2009 the department had two participants in the program. They were stationed in the Committee Office and provided administrative and research support to Senate committee inquiries.

# Factors, events and trends influencing performance

### Workload

The significant feature of 2008–09 was the change in workload for committee secretariats, with a marked increase in the number of referrals of inquiries to committees by the Senate and the significant increase in the activities and workloads of all committees. This increase is indicated in Table 4.

Table 4 Committee workloads and resources, 2006–07 to 2008–09

	2006–07	2007–08	2008–09
Number of references	96	89	125
Number of hearings held	237	171	326
Number of select committees operating	0	7	8
Number of staff	52	53	62

In 2007–08, it was noted that the reporting times for bills inquiries were shorter than ever before, with an average reporting deadline of 14.7 days. However, this average was taken over an unusually short period owing to an election being called. In 2008–09, bills referred to committees had a 35-day average reporting deadline. These statistics do not include weekends, which often have to be worked if a report is to be presented in time for tabling in the Senate.

This figure conceals the continuing trend of a requirement for very rapid inquiries into bills, with many bills being referred and reported on within either a week or a fortnight to meet the requirement to have the bill available for debate in the Senate. As an example of the significant time constraints which can be imposed, during the year two committees had matters referred to them with three working days within which to complete their work. Other committees had inquiries with reporting deadlines of four, five and eight days.

Short reporting deadlines make it difficult to complete the administrative work needed and require rapid support from Hansard and broadcasting. They also limit the amount of time that can be spent on analysing evidence and drafting reports. Another problem with short deadlines is that there is not enough time for interested members of the public to make submissions. Table 5 provides details of bills inquiries.

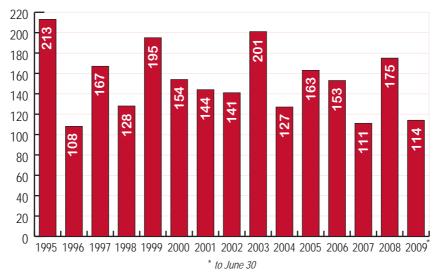
Table 5 Referral of bills inquiries, 2006–07 to 2008–09

	2006–07	2007–08	2008-09
Number of bills introduced into parliament	243	197	235
Number of individual bills referred	107	65	129
Proportion of total individual bills referred (%)	44	33	55
Packages of bills referred	79	50	90
Proportion of total packages of bills referred (%)	33	25	38

The statistics indicate a significant difference in the workload of Senate committees in the previous parliament (when the government held a majority in the Senate) and in the current parliament (when the government does not hold a majority in the Senate). Some of the department's service providers and suppliers believe that the high level of committee activity in the current parliament is atypical, when it is not—it is in fact typical of parliaments in which the government does not hold a majority in the Senate. Therefore, to gain a better understanding of the normal trends and fluctuations in workload across parliaments and election cycles, it is necessary to look at statistical material over the longer term. The following long-term tables should assist those who work with Senate committees to better prepare themselves for likely committee workloads in the next financial year.

Figure 17 Number of Senate committee references, 1995 to 2009 (calendar years)

Figure 18 Number of Senate committee hearings, 1995 to 2009 (calendar years)



### Resources

The resources available to the committee office to support the operation of Senate committees comprise a budget of \$9.0 million (\$6.8 million in 2007–08) and a team of support staff. The Committee Office's full-time equivalent staff figure for 2008–09 was 62, an increase of nine from 2007–08. This increase was a direct response to the increasing pace of activity by all committees.

A series of strategies were deployed to manage the increased workload. They included:

- providing an increase from 2007–08 of 16 per cent in the staffing resources available for committee secretariat operations
- continuing the practice, reported in 2007–08, whereby staff from the committee secretariats experiencing lighter workloads were deployed to assist busier committee secretariats

- securing secondments from other departments to assist with specific committee tasks, including serving as a committee secretary or assisting with research
- deploying officers from other areas of the department to assist committee secretariats in addition to carrying on their normal duties
- requesting committee staff to work additional hours (in some cases, a significant number of hours).

The last two strategies cannot be continued in the long term.

Senators have indicated—in estimates and other committee hearings, as well as to senior managers and in the senators' satisfaction survey—their concerns about the heavy workloads of some committee secretariats. One senator noted in the survey:

I appreciate that the committee secretaries have put in extraordinary hours in recent months. I believe we need to provide additional support when the pressure is on.

The typical staff structure of a committee secretariat supporting a legislative and general purpose standing committee comprises a committee secretary, a principal research officer, a senior research officer or a research officer and an estimates officer, and an executive assistant. Depending on the workload allocated to a committee, additional resources are often provided to assist with administration or with research, analysis and report writing.

The prime cost in operating a committee is for staffing, with a typical secretariat costing about \$308,000 a year. The other costs relate to administration and include items such as advertising, venue hire, refreshments at hearings, transport, including flights, charter flights and taxis, accommodation for staff at interstate hearings and report printing. The administrative costs for a typical secretariat over a year are about \$60,000.

The standing orders provide that committees are empowered to appoint persons with specialist knowledge for the purposes of the committee with the approval of the President of the Senate. While the most common source of information for Senate committees is free public evidence, access to specialist advice was made on two occasions during 2008–09:

- Rural and Regional Affairs—testing of fertiliser samples (\$1,204)
- Select Committee on Fuel and Energy—economic modelling (\$10,000).

The costs of senators' salaries are not included in the costs of committees, as it is not possible to establish what proportion of a senator's salary should be attributed to committee work. The flight and accommodation costs of senators attending hearings are paid by the Department of Finance and Deregulation.

Another major cost related to the work of committees is the cost of providing Hansard and broadcasting services for public hearings. Such expenses are borne by the Department of Parliamentary Services. Coordination and liaison in the provision of those services and in planning for the improvement and enhancement of those services is a major administrative task undertaken by officers of the Senate Committee Office and the Department of Parliamentary Services.

# **Evaluation**

The principal means of evaluating the performance of the Committee Office in supporting Senate committees and certain joint committees is the biennial senators' survey. The latest survey, conducted in 2009, showed high levels of satisfaction with the work of secretariats. Some survey comments are set out in Figure 19.

Comments made in the chamber when a committee's report is tabled or debated are another source of evaluation. As in 2007–08, senators were highly positive in their comments, some of which are listed in Figure 19.

Informal feedback from witnesses also indicated satisfaction with their dealings with secretariat staff.

## Figure 19 Senators' comments on Committee Office secretariats

'The committee staff have continually impressed with their dedication and talent, and ability to pull off high-quality work despite the sometimes contradictory political demands placed on them.'

'Over the years I've found the committees on which I've been fortunate enough to work to be well supported. When there have been problems, they have been ones that have been possible to work out. Again, we're dealing with staff with a high level of expertise and skill and professionalism who, knowing the workload that many of them encounter, really do go above and beyond.'

'Oh, they are all brilliant ... nothing's a hassle for these people. Crises arise and they just deal with it. I think that sort of thing makes it much easier for us to do our jobs.'

'The workload for Senate committees has increased dramatically over the past two years. Secretariat staff are to be commended for the hours they put in and support they give when attending Senate inquiries outside Canberra.'

'I commend the staff ... for the hard work that they put into this entire exercise ... It is an extremely busy committee of the Senate, but it manages to produce high-quality reports on each occasion.'

'I want to thank the staff of the committee, who do a tremendous job, year in, year out, in making sure that we, the senators who serve on that committee, look good by having high-quality reports available for the public to see.'

'The sensitivity, the commitment and the professionalism of the people in the secretariat are what makes ... an effective committee.'

'Professional, enthusiastic ... nothing is too much trouble ... briefing materials provided were outstanding ... '

The senators' survey provided very useful information to assist the office in finetuning its provision of service to senators. For example, there was commentary about the lack of consistency in administrative procedures and documentation between committees. Although this was tempered with the remark that standardisation could only be used as a starting point and that each committee is best placed to decide its own practices, the office will examine the matter during the next reporting period.

Another factor raised, within the context of a 91 per cent satisfaction rating, was that 'papers should be posted 24 hours ahead of the scheduled meeting time'. While meetings are often scheduled with much shorter lead times, the office will also examine this matter during the next reporting period.

## Performance outlook

The level of Senate committee activity is likely to remain high during the next 12 months. The pattern of referring many bills with very short reporting deadlines is likely to continue. Now that references committees have been re-established, it is likely that there will be an increase in the number of general policy references.

The Procedure Committee report in April 2009 which recommended the re-establishment of the legislation and references committee system also forecast a general reduction in the number of select committees and the likely transfer of workload from select committees to references committees. This trend was becoming evident towards the end of the 2008–09, with two select committees completing their tasks. It remains to be seen whether the remaining select committees will complete their tasks during 2009–10 or whether they will be granted extensions of time. If, contrary to the forecast, the Senate decides to establish further select committees, the Committee Office will respond in the usual way by providing timely and effective secretariat support.

The Committee Office responded to the increased pace of committee activity throughout 2008–09 by increasing its staff numbers, and it will continue to monitor its resource levels in 2009–10. The key resource which the office provides to committees is its people. Several experienced officers are expected to retire in 2009–10, and the office will need to begin recruitment processes to find their replacements.

The office will continue to recruit and seek to retain staff with strong research, administrative, writing and procedural skills. It will also make use of secondments to assist with short-term increases in workload, making it easier to release officers if the workload diminishes. Officers from other departments coming to the Senate to participate in the Working in the Senate program will continue to be based in the Senate Committee Office.

The uneven spread of work among committees continues to be a challenge. The office will continue to respond with its flexible approach of allocating staff where the greatest need exists, to ensure that draft reports are prepared to the highest quality possible within the timeframes set by the committees and the Senate.

Several factors arising from the senators' survey will be followed up, including streamlining the formats for providing supporting documentation, and increasing the speed of its production where timetables and committee preferences permit.

The office is adopting innovative ways to meet the needs of Senate committees by using information technology to reduce routine processing and improve productivity. To this end, the office will continue implementing the committee support database to assist secretariats to efficiently manage their inquiry processes. It is hoped that the secretariats not yet using the database will be using it by the end of 2009–10.

Two other innovations will be pursued by the Committee Office during the forthcoming year. As video footage taken from Senate hearings is increasingly being used for broadcast on television, a committee comprising the various chairs of Senate committees has initiated ways of identifying Senate footage, enabling the public to recognise it by means of a watermark. The office also hopes to continue exploring the feasibility of telecasting public hearings that are held interstate, in the same way that public hearings held in Parliament House are telecast.

## **Black Rod's Office**

### **Output Group 5**

### Senators' services

Provision of office, chamber and committee room support; information technology and ceremonial services; and security advice for senators and Senate office-holders in Parliament House.

Provision of support services, in conjunction with the House of Representatives, to the Former Members' Association.

#### Administered items

Payment of parliamentary salaries and allowances to senators and office-holders of the Senate.

	Performance indicators	Performance results
Quality	The degree of satisfaction of the President, Deputy President, committee members and senators, as expressed through formal and informal feedback mechanisms, with the quality and timeliness of advice and support and the achievement of key tasks.  Advice, documentation and publications are accurate and of a high standard.	The 2009 senators' survey indicated that senators were satisfied or highly satisfied with the provision of support services. Levels of satisfaction were:  office support 85%  mail freight delivery 94%  information technology support 85%  payment of salaries and allowances 88%.  High levels of satisfaction (98%) were also recorded for the work of the chamber support staff.  Senators provided positive feedback on accommodation moves undertaken as a result of new senators commencing from 1 July 2008.  Satisfaction with the quality of advice, documentation and publications provided by the office remained high.
Quantity Timeliness	All support services delivered in a timely manner.	The office successfully completed accommodation moves for 60 senators, including moves associated with the commencement of new senators from 1 July 2008.
Quantity	All support services and supplies delivered in accordance with entitlements on request.	All support services were delivered in accordance with relevant legislation.  The number of accommodation moves was very high.

# **Analysis**

To provide effective senators' services and corporate and other services for the department, the Black Rod's Office is divided into five functional areas, as shown in Figure 20. The office is headed by the Usher of the Black Rod, who, along with the Deputy Usher of the Black Rod, performs duties in the Senate chamber.

The primary function of the office is to provide support services to the Senate chamber and committees, and to senators when they are using their Parliament House offices. The Senators' Services Section provides messengerial support to the chamber, assists the President and Clerk on ceremonial occasions, and delivers support services, including mail, committee room servicing, transport, printing, accommodation, assets management and desktop publishing services.

The Information Technology Section provides senators with information technology support services in their Parliament House offices and limited support services and equipment when they are away from Parliament House.

The full-time equivalent staffing level for the Black Rod's Office for 2008–09 was 46, the same as for 2007–08.

The cost of providing support services to the Senate chamber, committees and senators in their Parliament House offices was \$3.1 million (\$3.2 million in 2007–08).

Figure 20 **Elements and responsibilities of the Black Rod's Office** 

Executive  Brien Hallett, Usher of the Black Rod  Procedural, ceremonial, security and administrative advice  Membership of the Security Management Board  Advice to the Presiding Officers' Information Technology Advisory Group  and to the House and Broadcasting committees				
Senators' Services Section	Information Technology Section	Human Resource Management Section	Financial Management Section	
Nick Tate, Deputy Usher of the Black Rod	Joe d'Angelo, Chief Information Technology Officer	Anthony Szell, Director Human Resource Management	Joe d'Angelo, Chief Finance Officer	
Accommodation Assets management, purchasing and disposals Chamber support Committee room support Desktop publishing Fire and emergency warden administration Mail and freight Office equipment (not including information technology) Printing and photocopying Protective security— advice, keys, access approvals, containers and security clearances Coordination and liaison with other parliamentary departments on facilities, security, projects and maintenance matters Travel and fleet management Comcar shuttle	Information technology equipment, including personal computers Internet publishing Support for departmental information technology applications Coordination and liaison with other parliamentary departments on information technology matters	Recruitment and staffing Pay and conditions Workforce planning Learning and development Occupational health and safety Rehabilitation coordination Industrial relations Performance management Corporate planning Records management Fortnightly internal staff newsletter— Information Bulletin	Budget management and advice Financial reporting and systems management Accounting policy development and advice Accounts processing, general ledger maintenance and advice Strategic procurement advice Support for management decision making	

# **Ceremonial support services**

The major ceremonial function in 2008–09 was the swearing in of the new Senate on 26 August 2008–14 senators took the oath or affirmation of allegiance for the first time, and the President and the Deputy President were elected.

The office also provided assistance to the Ceremonial and Hospitality Section of the Department of the Prime Minister and Cabinet in connection with the swearing in of the new Governor-General on 5 September 2008.

#### Senators' services

From 1 July 2008 until the end of the first sitting period in August, Senators' Services focused on moving 14 new senators into their Parliament House suites and completing the associated moves of ongoing senators.

The update of the Senators' Handbook–A guide to services, entitlements and facilities for senators was completed and available to senators from mid-July 2008.

The new online stationery shopping cart was implemented. It has proven to be very effective for both clients and administrators.

#### Office services

During 2008-09, the Black Rod's Office:

- completed 45 accommodation moves associated with the commencement of new senators on 1 July 2009
- completed a further 15 accommodation moves associated with ministry and shadow ministry changes and the retirement of a senator, and other minor moves
- completed 14 refurbishments of senators' offices and departmental areas
- managed the refurbishment of eight sets of senators' furniture (this program is ongoing, with the aim of completing the refurbishment of all senators' furniture over the next four years)
- provided support services for Senate estimates hearings in November 2008, February 2009 and May-June 2009
- installed multifunction devices for office-holders, excluding party leaders, in August 2008 (the installation of multifunction devices for party leaders is planned for the second quarter of 2009–10)
- replaced inefficient instant boiling water units in suites with fewer than six occupants with more appropriate equipment (this change is expected to realise energy savings of up to 92 per cent)
- managed the implementation of a new key system and the changeover of keys, in conjunction with the Department of Parliamentary Services
- assisted with the transition of asset data from an old database to an assets database integrated with the department's Financial Management Information System (the transition was completed in December 2008)
- negotiated and managed departmental aspects of projects administered by the Department of Parliamentary Services.

The Black Rod's Office continued to provide general office support, committee room support, equipment and furniture maintenance, classified waste removal and stationery supplies.

#### **REPORT ON PERFORMANCE – OUTPUT GROUP 5**

#### **Planning**

The department continued to develop and implement new security management, business continuity and intellectual property plans. It also provided significant support to the development of whole-of-parliament strategic, security and continuity plans.

### **Printing and delivery services**

During the year, the office continued to produce high-quality reprographic services to very tight deadlines, and to provide mail and freight services as required. The work of Senate committees and the department in general, and work contracted from the other parliamentary departments, generated a high level of activity. Turnaround times were met consistently, ensuring that printed information was available when required by senators and others, even at short notice, and that committee reports were available to meet the tight inquiry timeframes.

The office completed the replacement of four monochrome copiers which had reached the end of their economic life and were becoming unreliable. Due to the quick turnaround time required for the majority of work carried out by the printing subsection, the outdated copiers were replaced with four monochrome copiers capable of higher print speeds and extra finishing capabilities. The new copiers have proved to be a useful addition, allowing the printing subsection to complete its work more efficiently.

During 2008–09, the office completed 1,286 printing jobs. Of these, 370 were for committees, 684 were in direct support of Senate chamber activities and senators, and 20 were for other parliamentary departments. The total value of work produced was \$602,335, of which \$264,693 was allocated to committee work. This was an increase of \$120,343 on the previous year's total, reflecting the greater number of sitting days this financial year, as well as increased committee activity.

The office continued to provide a high standard of delivery services to senators and their staff and departmental staff. Scheduled delivery run times were met for all deliveries, including internal stationery deliveries. This included successfully assisting the Table Office to deliver the Budget and Portfolio Budget Statements papers on Budget night.

Construction has commenced on a new departmental delivery services mailroom, which should be completed by August 2009. The new accommodation will enable the mail and freight staff to co-locate and thereby provide a seamless, more efficient service.

# Information technology services

The office continued work on the development of the Senate Centralised Information Database (SCID) to make the management of committee inquiries more efficient and effective. The first phase of the SCID application, accepting submissions online, was released to the Committee Office for use in 2008–09. With the exception of two committees, all new committee inquiries use the SCID system and offer the option for the public to provide submissions online.

A major replacement of the department's desktop computers was completed in 2008-09.

A new intranet design, mentioned in last year's annual report, was successfully implemented, improving access, usability and functionality. On the public website, a new 'video on demand' service was released, providing access to recordings of question time for the preceding two weeks. The section continued its efforts to maintain a high level of metadata and World Wide Web Consortium (W3C) Web Content Accessibility Guidelines compliance on the website.

Other high-priority activities for the section included:

- implementing and supporting a new project management framework for the department
- updating departmental information technology policies and procedures
- reviewing and testing security and disaster recovery plans for critical information technology systems
- assisting the Procedure Office to develop an online version of the successful public exhibition 'Peace, Order and Good Government'
- supporting Senate estimates hearings
- developing an integrated, secure, centralised scanning solution
- assisting departmental staff with the transition to Microsoft Office 2007
- streamlining the department's travel approval processes by introducing an online form featuring electronic approvals and acquittals
- implementing, in conjunction with office services, an online shopping cart for managing stationery.

The section continued to provide input to wider parliamentary projects and tenders managed by the Department of Parliamentary Services. The department continued to support the Australian Public Service Information and Communications Technology Apprenticeship Programme by hosting an apprentice.

# Factors, events and trends influencing performance

The implementation of new systems and processes, including the stationery shopping cart, the key management system and the assets database, has resulted in improved administration, accountability, asset management and reporting capability.

The Black Rod's Office continued to work with the Department of Parliamentary Services and the Department of the House of Representatives to implement new processes for project support. While the new processes require more time to be spent in consultation, this has improved the department's interaction with the other parliamentary departments.

The department was also part of a working group reviewing recommendations of the *Review by the Parliamentary Service Commissioner of Aspects of the Administration of the Parliament*. In particular, the working group examined opportunities for shared services arrangements for the delivery of corporate support activities. This group is due to report to the Presiding Officers (through the Clerks and the Secretary of the Department of Parliamentary Services) in the second half of 2009. While services delivered directly to senators were out of scope of the working group's review, a parliament-wide approach to shared services may be appropriate in some limited circumstances.

# **Evaluation**

The principal medium for evaluating the Black Rod's Office services is the biennial senators' survey. The survey, conducted in 2009, reported high levels of satisfaction. The office achieved a satisfaction rating of 94 per cent for its provision of support to senators, such as mail and freight, payment of parliamentary salary and allowances to senators and office holders, and accommodation.

Much of the office's work involves frequent direct contact with senators, their staff and other clients, presenting an ongoing opportunity to receive feedback on the office's services. This informal feedback continued to be very positive in 2008–09.

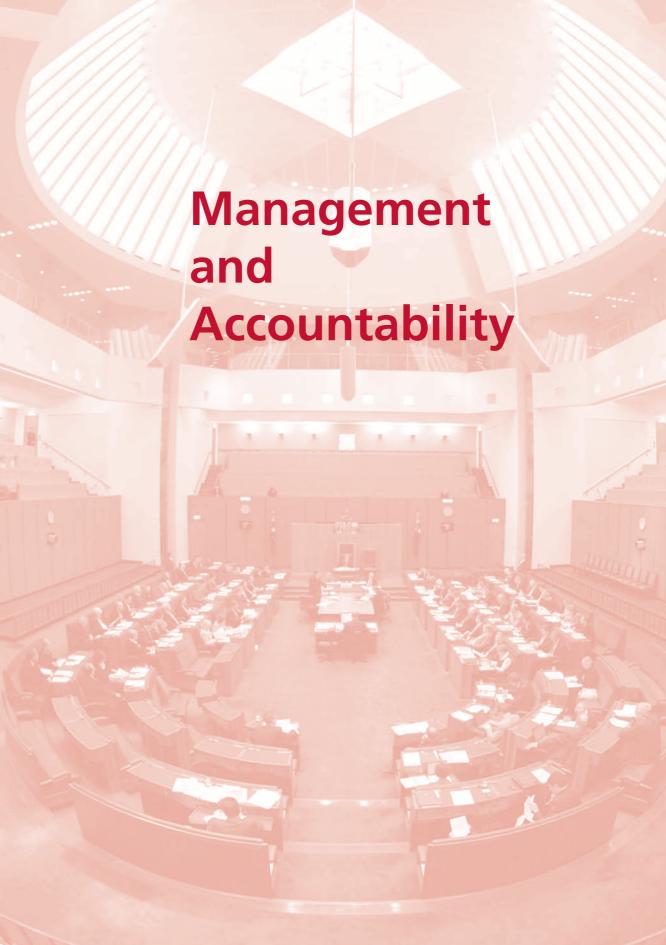
#### **REPORT ON PERFORMANCE – OUTPUT GROUP 5**

Section heads met regularly with the Usher of the Black Rod to discuss operational matters relating to the whole office, and met regularly with their teams to discuss performance and work-related issues.

# Performance outlook

In 2009-10, the Black Rod's Office will:

- replace executive chairs in senators' offices, and begin to roll out new office furniture to departmental staff and senators' staff
- roll out multifunction devices to party leaders
- move delivery services staff into the new mail room
- review the methodology and software tool used for the costing of printing and desktop publishing work
- upgrade the client management application to provide an improved user interface and improved reporting
- develop a proposal to improve current manual and information technology systems that individually manage committee room bookings; courtyard bookings; function requests; and film and photograph requests in conjunction with delegates from the Department of Parliamentary Services and the Department of the House of Representatives
- seek an improved storage solution for the department by reviewing both on-site and
  off-site arrangements in conjunction with the Department of Parliamentary Services
  sponsored accommodation review.





# Corporate governance mechanisms

The department's operations are governed by the *Parliamentary Service Act 1999* and the *Financial Management and Accountability Act 1997* and are subject to provisions of the *Workplace Relations Act 1996* and other legislation.

At the strategic level, two groups under the supervision of the Clerk's Office—the Program Managers' Group and the Audit and Evaluation Committee—are responsible for implementing and monitoring corporate governance principles. The Senate Management Advisory Group assists the Program Managers' Group.

The Workplace Consultative Committee is the principal forum through which formal consultation on workplace relations occurs between the department and staff.

The role and membership of each group are described in Figure 21.

Figure 21 Management and advisory groups

Group	Role	Members	Chair
Program Managers' Group	Coordinate corporate governance matters, including:  • workplace relations  • terms and conditions of employment  • performance management  • human resource management policies  • staff training and development  • financial planning  • departmental service quality.	The department's three Clerks Assistant and the Usher of the Black Rod.	The Usher of the Black Rod.
Audit and Evaluation Committee	Ensure that departmental operations and expenditures meet external audit standards in relation to best practice financial management and reporting, fraud control and business risk monitoring.  Develop and supervise the annual internal audit program.	Program managers, the Chief Finance Officer (as an observer) and an independent member; also observed by representatives from the Australian National Audit Office and Deloitte Touche Tohmatsu (internal auditor).	The Deputy Clerk.
Senate Management Advisory Group	Formulate and provide advice to program managers on departmental and managerial issues.	All Senate Department Parliamentary Executive Level 2 staff.	Chosen annually by the group.
Workplace Consultative Committee	Serve as the principal forum through which formal consultation on workplace relations occurs between the department and staff.	The Usher of the Black Rod, the Clerk Assistant (Procedure), up to 12 elected staff representatives and union representatives.	The Usher of the Black Rod.

In addition, the department participated in the interdepartmental committees through which the parliamentary departments coordinate Parliament House–wide matters.

#### MANAGEMENT AND ACCOUNTABILITY

# Program Managers' Group

The Program Managers' Group held six meetings and examined a range of corporate governance and other departmental management matters in 2008–09, including:

- business continuity plans
- implementation of the objectives of the Department's employee collective agreement
- workforce planning
- staff selection processes
- staff training
- intellectual property.

# Audit and Evaluation Committee

The primary objectives of the Audit and Evaluation Committee are to oversee:

- internal and external audits
- administrative, operating and accounting controls
- the planning and implementation of risk management.

The committee met on four occasions in 2008–09 and, among other things, considered the following matters, which were reviewed by the department's internal audit service provider, Deloitte:

- administration of seminars
- information technology governance
- · records management
- travel processes
- post-implementation of the financial system upgrade
- the senators' survey
- post-implementation of the asset system
- asset management policies and procedures.

Risk management, fraud control and the certificate of compliance were standing items on the committee's agenda in 2008–09.

The committee provides an annual report of its activities to the Clerk and to the Senate Appropriations and Staffing Committee.

# Senate Management Advisory Group

In 2008–09, the Senate Management Advisory Group met on nine occasions to discuss departmental proposals, policy initiatives and changes, and to advise the Program Managers' Group on leadership and managerial matters.

The Senate Management Advisory Group's activities included:

- contributing to the implementation report of the employee collective agreement
- reviewing management case studies on intellectual property and fraud control
- continuing its leadership and management training, which included sessions on human resources and staffing
- reviewing intranet content
- attending a presentation by the Australian Public Service Commission on the Senior Executive Service

• considering activities for future review.

# **Workplace Consultative Committee**

During 2008–09, the Workplace Consultative Committee met on four occasions to consider policies and issues that affect staff in the workplace and to monitor implementation of the *Department of the Senate Employee Collective Agreement* 2006–2010 (the ECA), which came into effect in July 2006.

The committee provided advice and recommendations on:

- travel guidelines and guidelines for selection advisory committees
- use of sick leave and carer's leave, and the meal allowance rate
- workforce planning, the workplace diversity program and policy on recruitment and selection
- the furniture replacement project
- the annual report of the implementation of the ECA, and the report of the implementation of the amalgamation of the joint parliamentary departments
- the Information Bulletin
- roles and responsibilities of the Workplace Consultative Committee.

The committee formed a standing working group to consider and advise on a range of travel-related issues. The working group reviewed the travel guidelines and policy. Feedback was provided on the usability of the travel forms and issues related to the procedures and their interplay with the Clerk's Instructions. The working group also identified the need for further clarification and information in relation to hire cars and is considering the outcomes of an internal audit undertaken on the subject.

# Corporate and operational plans

# Corporate plan and work plans

The department continued to implement the corporate plan throughout the year, substantially achieving its goals of providing high-quality advice and support to the Senate and its committees and senators, and promoting public education and awareness.

Work plans for 2008–09 detailed priorities and expected performance results for each office. Regular reports to the Clerk showed high levels of achievement against the work plans.

The department also contributed to the whole-of-parliament strategic planning process, collaborating with the Department of Parliamentary Services and Department of the House of Representatives to ensure that its requirements were appropriately prioritised and included in future plans.

# Fraud control plan and business risk assessment

The department has a robust framework for actively managing risk. The framework is revised regularly and is available to all staff via the department's intranet.

Risk mitigation strategies and the assessment of existing risk controls are regularly considered by executive management and reported to the department's Audit and Evaluation Committee. A major review of the department's risk profile and risk management plan is due in the 2009–10 financial year.

#### MANAGEMENT AND ACCOUNTABILITY

On 7 November 2008, at Comcover's annual awards ceremony, the department was presented with an Honourable Mention for excellence in risk management. The awarding committee acknowledged that as 'the Department is a small agency and constrained with limited resources, the level of documentation supporting the framework was impressive'.

The department has in place appropriate fraud prevention, detection, investigation and reporting mechanisms that comply with the *Commonwealth Fraud Control Guidelines*, as certified by the Clerk in Appendix 3.

# Intellectual property

The department's policy on intellectual property was put into practice at the start of the financial year. Senior staff received awareness training on intellectual property, and opportunities arose during the course of the year to apply the principles to some aspects of the department's activities.

# Ethical standards

#### Parliamentary service values and departmental policies

The Parliamentary Service Values and Code of Conduct, set out in the *Parliamentary Service Act 1999*, govern the ethical standards expected of departmental employees. A series of departmental policies support the values and code of conduct and describe in detail the standards of behaviour expected of staff.

#### **Clerk's Instructions**

Consistent with the *Financial Management and Accountability Act 1997*, the Clerk's Instructions and Financial Management Guidelines promote the proper use of the department's resources. They are reviewed on an annual basis to maintain their applicability and coverage.

# Social justice and equity impacts

As the department does not administer public programs, it does not directly implement a social justice strategy.

# External scrutiny

A survey is conducted every two years to evaluate senators' satisfaction with the services provided by the department. Ipsos-Eureka Social Research Institute conducted the 2009 survey in two stages. In the first stage, all senators were invited to complete a questionnaire and record their satisfaction levels with the department's outputs. In the second stage, 10 senators were interviewed and gave qualitative information to clarify key responses to the questionnaire. The report of the survey findings was tabled in the Senate in June 2009. The results are discussed in the 'Performance overview' section of this annual report.

Under their terms of reference, the Senate Finance and Public Administration Legislation Committee and the Senate Standing Committee on Appropriations and Staffing monitor the department's performance. Neither committee made any specific recommendations relating to the department's performance during 2008–09.

The Australian National Audit Office did not conduct any performance audits of the department during the year.

The department was not subject to any judicial or administrative tribunal decisions which had, or may have, a significant impact on the department's operations.

# Management of human resources

# Workforce planning

The department's staffing structure did not change in 2008–09. As in previous years, the number of non-ongoing staff fluctuated throughout the year to meet the additional workload generated by the sittings of the Senate.

Staffing levels were supplemented by ongoing Australian Public Service officers (three in 2008 and two in 2009) who participated in the department's Working in the Senate development program, and by an apprentice who participated in the 2008 Australian Public Service Information and Communications Technology Apprenticeship Programme.

Figure 22 shows that the full-time equivalent (FTE) staffing level for 2008–09 was 163, 11 more than for 2007–08. The increase was largely due to the higher level of select committee activity anticipated at the commencement of the new parliament. More staffing statistics, including a breakdown of the FTE staffing level by office, are provided in Appendix 2.

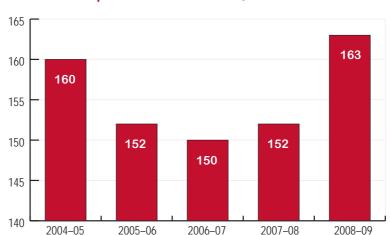


Figure 22 Full-time equivalent staff numbers, 2004–05 to 2008–09

The department completed its second workforce planning process in 2008–09. The exercise highlighted areas that the department needs to monitor, such as the ageing workforce, succession planning, and learning and development.

The department joined the Department of the House of Representatives Parliament of Australia Graduate Program, offering two placements of three months duration. The department's two graduates will complete their placements in the second half of 2009.

The number of staff separations in 2008–09 was higher than in the previous two years. The number of staff completing temporary employment contracts continued to account for the highest number of separations. Table 6 shows the trends in separations.

#### MANAGEMENT AND ACCOUNTABILITY

Table 6 Reasons for separations from the department, 2006–07 to 2008–09

Reason	2006–07	2007–08	2008-09
Resignation	9	12	14
Retirement (age)	7	6	4
Retirement (other) or death	1	1	3
Return to home agency	_	4	1
End of non-ongoing employment	14	13	15
Transfer or promotion to another agency	11	4	8
Total	42	40	45

# Occupational health and safety

No compensable injuries occurred during 2008–09. Preventive measures taken to minimise the incidence of workplace injury may have contributed to this outcome. The measures included:

- an ergonomic assessment of all new employees' workstations
- an annual occupational health and safety (OH&S) inspection of all work areas
- regular publication of OH&S information in the department's Information Bulletin, which is distributed to all staff
- prompt action when staff report early signs of injury
- an in-house training course on manual handling
- in-house training courses on hazardous substances and handling suspicious mail.

The department's OH&S Committee met four times during 2008–09. The committee reviewed all OH&S incident reports to ensure that appropriate follow-up action was taken to avoid further incidents.

During 2008, the department, in conjunction with the Department of the House of Representatives and the Department of Parliamentary Services, participated in the Breastfeeding Friendly Workplace Accreditation Program. Parliament House received accreditation in October 2008.

Under the terms of the department's employee collective agreement, flu vaccinations were made available to staff in March 2009. In June 2009, first aid boxes within the department were inspected and restocked to ensure compliance with the *Occupational Health and Safety Code of Practice* 2008.

# **Employee Collective Agreement 2006–2010**

The department's ECA commenced in July 2006 and will operate until it is replaced by a new agreement. The agreement delivered a 4 per cent salary increase to staff in May 2009: 2 per cent based on 'effective or better' individual performance during the May 2008 to April 2009 assessment period, and 2 per cent based on productivity improvements.

#### **Senior Executive Service remuneration**

The majority of the department's Senior Executive Service (SES) staff remain covered by individual Australian Workplace Agreements. One SES staff member is covered by a determination made under subsection 24(1) of the Parliamentary Service Act. In accordance

with their terms and conditions, and consistent with the provisions of the department's employee collective agreement, SES staff received a 4 per cent pay increase in May 2009 in recognition of individual and departmental performance outcomes. The salary ranges for SES staff are shown in Appendix 2.

#### **Performance pay**

The department's ECA and workplace agreements do not provide for individual or teambased performance pay.

#### Learning and development

The department's employees are encouraged and expected to take personal responsibility for developing and enhancing their skills and knowledge and improving their individual performance. In consultation with supervisors, employees set professional development goals for a 12-month performance cycle. In general, the department recommends that employees undertake at least three days of work-related off-the-job learning activities each year.

The department conducts a number of in-house learning and development activities during the year to supplement external training. In 2008–09, the department delivered a series of information sessions to managers and supervisors.

Senior departmental officers also delivered a series of seminars to relevant staff to broaden their knowledge of the Senate and the committee system. This year, the series included two sessions presented by the Australian Government Solicitor, which addressed human resource and staffing matters.

The department held several induction seminars for new employees. All new staff members also met with the Director Human Resource Management on their first day and again after one month. The additional support was aimed at briefing staff on their obligations as parliamentary service employees and ensuring that the correct induction procedures were adhered to.

During 2008–09, 18 employees received financial assistance, paid leave, or both, under the department's Studybank scheme, to help them complete tertiary studies relevant to the department's objectives.

# Management of information

The department phased in an integrated process for online submission of overtime claims that delivered efficiency gains through reduced manual processing. Work on developing an online application system for departmental vacancies is continuing.

In 2008–09, the department began a review of its record-keeping policies and practices, which it expects to finalise in 2010. An audit of the department's Total Records and Information Management (TRIM) system formed part of the review. The audit recommended a number of changes to the setup of the TRIM system to make better use of the system's functionality and to streamline record-keeping processes. These recommendations are being implemented.

# Department of the Senate Annual Report 2008–09

# Management of financial resources

#### **Purchasing**

All goods and services were purchased in accordance with the Financial Management and Accountability Act 1997, the Commonwealth Procurement Guidelines and the Clerk's Instructions.

Significant procurement activities during the financial year included the replacement of:

- high-volume monochrome copiers for use in the department's print room
- multifunction devices for office-holders (shadow ministers and whips)
- folding tables for use in committee rooms
- around one-third of the mobile phone fleet.

#### **Asset management**

The Senators' Services Section, the Information Technology Section and the Financial Management Section are responsible for the effective management of Senate assets.

A new assets system was implemented to replace the ageing assets database. The new system is integrated with the department's financial management information system, FinanceOne, and provides better functionality and reporting. The stocktake team used the new system for the 2008–09 stocktake and found that its simplified processes contributed to an improved result.

At 30 June 2009, the department controlled 3,363 assets with a fair value of \$2.9 million (last year's total was 4,286 assets with a fair value of \$4.3 million). In 2008–09, 369 assets were added and 665 assets were written off. A total of 627 assets (mainly furniture, fittings and related items) were consolidated during the transfer of asset management systems. This consolidation did not affect written down values.

On completion of the annual stocktake in June 2009, 37 assets—with a depreciated value of \$18,800—could not be located. Of these, four had not been found in the previous stocktake and have been written off.

The 2008–09 stocktake result was better than the 2007–08 result, and subsequent follow-up improved it further.

# Consultants and competitive tendering and contracting

The policies and procedures for selecting consultants, conducting tenders, contracting, and approving expenditure are set out in the Clerk's Instructions. Those instructions take into account the requirements of the *Financial Management and Accountability Act 1997*, the Commonwealth Procurement Guidelines and Senate Standing Order 25(17) (relating to approval of consultants for committees).

In accordance with recommendation 9 of the second report of the Senate Standing Committee on Finance and Public Administration on the operation of the Senate order for the production of lists of departmental and agency contracts, information on the department's expenditure on contracts and consultancies is available on the AusTender website: www.tenders.gov.au.

#### Consultants

The department engages consultants to facilitate specialist projects or to obtain independent professional and technical advice.

In 2008–09, the department entered into five new consultancy contracts involving total expenditure of \$0.134 million. A further three ongoing consultancy contracts were active during the 2008–09 year, involving total actual expenditure of \$0.123 million.

Table 7 provides details of consultancy contracts let during 2008–09 to the value of \$10,000 or more.

Table 7 Consultancy services let to the value of \$10,000 or more, 2008–09

Consultant name	Description	Contract price (\$)	Selection process <sup>a</sup>	Justification <sup>b</sup>
Concept Economics	Review of the economic models	11,000	Direct sourcing	В, С
Susanne Tongue	Legal advice	41,470	Direct sourcing	В, С
Ipsos Public Affairs Pty Ltd	Survey and written report	24,970	Direct sourcing	В, С
Professor S Bottomley	Legal advice	179,468	Direct sourcing	В, С
Total		256,908		

Explanation of selection process terms drawn from the Commonwealth Procurement Guidelines (December 2008):

Open tender—a procurement procedure in which a request for tender is published inviting all businesses that satisfy the conditions for participation to submit tenders. Public tenders are generally sought from the Australian Government AusTender internet site.

Select tender—a procurement procedure in which the procuring agency selects which potential suppliers are invited to submit tenders. This procurement process may only be used under certain defined circumstances.

Direct sourcing—a form of restricted tendering, available only under certain defined circumstances, with a single potential supplier or suppliers being invited to bid because of their unique expertise and/or their special ability to supply the goods and/or services sought.

Panel—an arrangement under which a number of suppliers, initially selected through an open tender process, may each supply property or services to an agency as specified in the panel arrangements. Quotes are sought from suppliers that have pre-qualified on the agency panels to supply to the government. This category includes standing offers and supplier panels where the supply of goods and services may be provided for a predetermined length of time, usually at a prearranged price.

b Justification for decision to use consultancy:

A-skills currently unavailable within agency

B-need for specialised or professional skills

C-need for independent research or assessment.

# **Competitive tendering and contracting**

All contracts with a potential value greater than \$80,000 are open to a competitive tendering process through AusTender.

Annual reports contain information about actual expenditure on contracts for consultancies. Information on the value of contracts and consultancies is available on the AusTender website: www.tenders.gov.au.

#### MANAGEMENT AND ACCOUNTABILITY

The department listed all its contract details on the internet, at www.aph.gov.au/senate/contracts.htm, in accordance with the Senate Order on Departmental and Agency Contracts.

# Commonwealth Disability Strategy

Under the Commonwealth Disability Strategy, the department has the role of service provider. The strategy requires the department to have in place a Disability Action Plan which contains measures to eliminate disability discrimination while performing that role.

In accordance with the plan, in 2008-09:

- Senators and their support staff were informed that specialised furniture, equipment and transport were available to meet the needs of people with a disability.
- Departmental staff had access to information on the types of services and equipment available to assist people with a disability, and to the contact details needed to obtain assistance.
- Disability groups were notified, as appropriate, of committee inquiries that were directly relevant to their members.
- Participants in committee inquiries, Senate lectures and Parliamentary Education Office (PEO) programs were invited to identify their special needs.
- The PEO designed its role-play programs to cater for the needs of students with hearing difficulties, colour blindness and intellectual disabilities.

Figure 23 describes the facilities, publications and services that the department provided to assist members of the public in 2008–09.

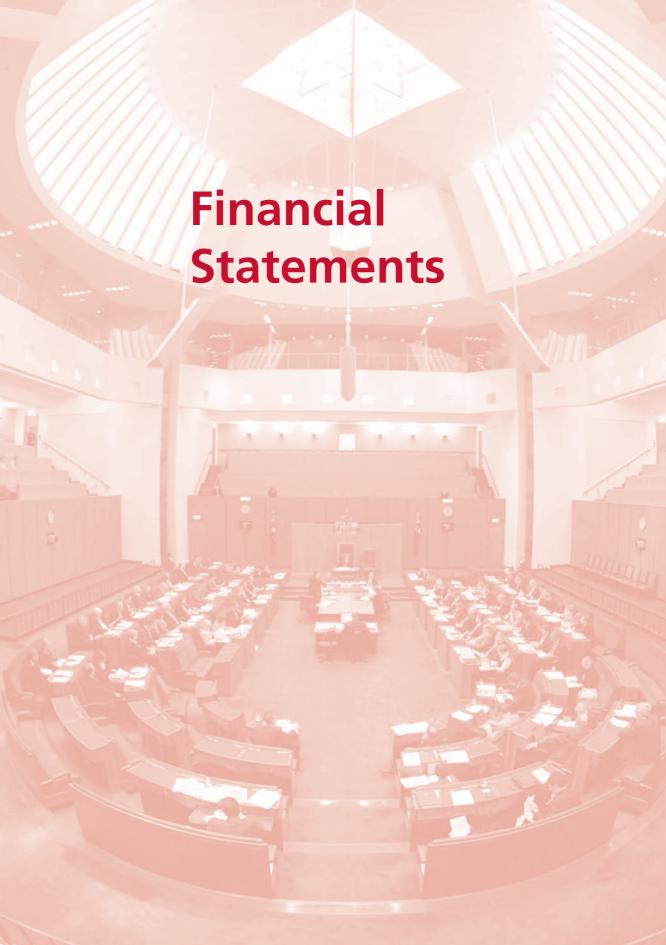
# Figure 23 Assistance for members of the public who have a disability

Facilities	A captioning service for the televised proceedings of the Senate chamber, with functions for
	changing the font size, colour and style of captions to enhance readability
	Access to a TTY (teletypewriter) for people with a hearing disability
	Information technology equipment for special needs
	A link to software to help people with vision impairment to access some types of PDF documents on the department's website
	Audio loops for people attending Senate lectures and hearings
	Special parking arrangements for people attending Senate lectures and hearings
	Seating suitable for people with a disability in waiting areas
Publications	Committee documents (such as reports, submissions and Hansards) available in hard copy, on the internet and, in most cases, on CD
	Large documents available on the internet split into smaller files to aid downloading and printing
	Departmental information available on the internet in formats that aid user access and downloading, with layouts and font sizes that assist people with vision impairment
	Access through the Australian Broadcasting Corporation to video footage of lectures
	Senate lecture transcripts in hard copy
	Email contact details, internet addresses and details of the TTY service on publications and publicity materials
Services	Interpreter services for witnesses attending committee hearings and for students attending Parliamentary Education Office programs
	A personal escort for people with a disability attending Senate seminars

# **Outlook**

Key projects within the department's management and accountability framework for 2009–10 include:

- reviewing the department's record-keeping policy and practices
- testing e-Recruitment functionality
- planning for the negotiation of a new collective agreement for non-SES employees, to replace the ECA
- planning and developing a new employment framework for SES employees
- providing support for the appointment of a new Clerk of the Senate
- reviewing the risk management plan
- upgrading the financial management information system
- transferring departmental computer servers to central virtual servers.



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#### INDEPENDENT AUDITOR'S REPORT

#### To the President of the Senate

#### Scope

I have audited the accompanying financial statements of the Department of the Senate for the year ended 30 June 2009, which comprise: a Statement by the Chief Executive and Chief Finance Officer, Income Statement; Balance Sheet; Statement of Changes in Equity; Cash Flow Statement; Schedule of Commitments; and Notes to and forming part of the Financial Statements, including a Summary of Significant Accounting Policies.

#### The Responsibility of the Clerk of the Senate for the Financial Statements

The Clerk of the Senate is responsible for the preparation and fair presentation of the financial statements in accordance with the Finance Minister's Orders made under the Financial Management and Accountability Act 1997, including the Australian Accounting Standards (which include the Australian Accounting Interpretations). This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

#### Auditor's Responsibility

My responsibility is to express an opinion on the financial statements based on my audit. I have conducted my audit in accordance with the Australian National Audit Office Auditing Standards, which incorporate the Australian Auditing Standards. These auditing standards require that I comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Department's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Department's internal control. An audit also includes evaluating the appropriateness of

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Department of the Senate Annual Report 2008-09

accounting policies used and the reasonableness of accounting estimates made by the Clerk of the Senate, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

#### Independence

In conducting the audit, I have followed the independence requirements of the Australian National Audit Office, which incorporate the requirements of the Australian accounting profession.

#### **Auditor's Opinion**

In my opinion, the financial statements of the Department of the Senate:

- (a) have been prepared in accordance with the Finance Minister's Orders made under the Financial Management and Accountability Act 1997, including the Australian Accounting Standards; and
- (b) give a true and fair view of the matters required by the Finance Minister's Orders including the Department of the Senate's financial position as at 30 June 2009 and its financial performance and cash flows for the year then ended.

Australian National Audit Office

Rebecca Reilly Executive Director

Delegate of the Auditor-General Canberra

Canberra 4 September 2009

#### Statement by the Chief Executive and Chief Finance Officer

In our opinion, the attached financial statements for the year ended 30 June 2009 are based on properly maintained financial records and give a true and fair view of the matters required by the Finance Minister's Orders made under the Financial Management and Accountability Act 1997, as amended.

Harry Evans

Clerk of the Senate

3 September 2009

Par

Joe d'Angelo

Chief Finance Officer

3 September 2009

# Department of the Senate Income statement

for the period ended 30 June 2009

	Notes	2009 \$'000	2008 \$'000
NICOVE	Motes	\$ 000	\$ 000
INCOME			
Revenue			
Revenue from government	3A	20,285	19,727
Sale of goods and rendering of services	3B	571	583
Royalties	3C	4	22
Total revenue		20,860	20,332
Gains			
Other gains - resources received free of charge	3D	2,700	3,297
Total gains		2,700	3,297
TOTAL INCOME		23,560	23,629
EXPENSES			
Employee benefits	4A	16,778	14,093
Suppliers	4B	7,288	7,123
Depreciation and amortisation	4C	880	686
Write-down and impairment of assets	4D	9	103
Losses from asset sales	4E	35	21
TOTAL EXPENSES		24,990	22,026
SURPLUS/(DEFICIT)		(1,430)	1,603

The above statement should be read in conjunction with the accompanying notes.

# Department of the Senate

Balance sheet as at 30 June 2009

	NI. 4	2009	2008
4.0000000	Notes	\$'000	\$'000
ASSETS Financial Assets			
Financial Assets	F 4	270	625
Cash and cash equivalents	5A	279	625
Trade and other receivables	5B	11,095	11,694
Total financial assets		11,374	12,319
Non-financial Assets			
Infrastructure, plant and equipment	6A, 6C	2,478	3,618
Intangibles	6B, 6C	466	651
Inventories	6D	20	18
Other non-financial assets	6E	172	133
Total non-financial assets		3,136	4,420
TOTAL ASSETS		14,510	16,739
LIABILITIES			
Payables			
Suppliers	7A	96	346
Other payables	7B	684	675_
Total payables		780	1,021
Provisions			
Employee provisions	7C	4,923	4,400
Total provisions	•	4,923	4,400
TOTAL LIABILITIES	•	5,703	5,421
NET ASSETS		8,807	11,318
EQUITY			
Contributed equity		_	_
Reserves		10,026	11,107
Retained surplus (accumulated deficit)		(1,219)	211
TOTAL EQUITY	,	8,807	11,318
101112 240111	•	3,007	11,510
Current assets		11,566	12,470
Non-current assets		2,944	4,269
Current liabilities		4,989	5,000
Non-current liabilities		714	421

The above statement should be read in conjunction with the accompanying notes.

Department of the Senate Annual Report 2008–09

Department of the Senate Statement of changes in equity as at 30 June 2009

	Retained Earnings	rnings	Asset revaluation reserve Contributed equity/capital	n reserve	Contributed equ	ity/capital	Total equity	uity
	2009	2008	6002	2008	2009	2008	5000	2008
	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
Opening balance	211	9,924	11,107	11,107	٠	1	11,318	21,031
Adjusted opening balance	211	9,924	11,107	11,107		ı	11,318	21,031
Income and expense								
Revaluation adjustment	•	•	(1,081)	•		1	(1,081)	ı
Sub-total income and expenses recognised								
directly in equity	•		(1,081)	•	•	1	(1,081)	ı
Surplus/(Deficit) for the period	(1,430)	1,603	•	1			(1,430)	1,603
Total income and expenses	(1,430)	1,603	(1,081)	1	•	1	(2,511)	1,603
Transactions with owners								
Distribution to owners								
Other - Return of prior year appropriations	•	1	•	1	•	(11,316)	1	(11,316)
Sub-total transactions with owners	•	-	•	-	•	(11,316)	-	(11,316)
Transfers between equity components		(11,316)	•	-		11,316	-	•
Closing balance at 30 June	(1,219)	211	10,026	11,107		1	8,807	11,318

The above statement should be read in conjunction with the accompanying notes.

# Department of the Senate

Cash flow statement

for the year ended 30 June 2009

OPERATING ACTIVITIES Cash received	Notes	2009 \$'000	2008 \$'000
Appropriations		20,658	18,549
Goods and services		862	420
Net GST received		467	429
Total cash received		21,987	19,398
Cash used			
Employees		16,194	13,913
Suppliers		5,459	3,961
Total cash used		21,653	17,874
Net cash from or (used by) operating activities	8	334	1,524
INVESTING ACTIVITIES			
Cash received			
Proceeds from sales of property, plant and equipment		31	8
Total cash received		31	8
Cash used			
Purchase of property, plant and equipment		652	738
Purchase of intangibles		59	669
Total cash used		711	1,407
Net cash from or (used by) investing activities		(680)	(1,399)
Net increase or (decrease) in cash held		(346)	125
Cash at the beginning of the reporting period		625	500
Cash at the end of the reporting period	5A	279	625

The above statement should be read in conjunction with the accompanying notes.

#### Department of the Senate

#### Schedule of commitments

as at 30 June 2009

Commitments receivable         (95)         (95)           GST recoverable on commitments         (95)         (95)           Total commitments receivable         (95)         (95)           Other commitments         113         45           Goods and services 2         933         1,003           Total other commitments         1,046         1,048           Net commitments by type         951         953           BY MATURITY           Commitments receivable           One year or less         (78)         (55)           From one to five years         (17)         (40)           Total other commitments receivable         (95)         (95)           Commitments payable         (95)         (95)           One year or less         72         39           From one to five years         41         6           Total operating lease commitments         113         45           Goods and services commitments           One year or less         792         566           From one to five years         141         437           Total goods and services commitments         933         1,003           Net commitments by maturity         951	BY TYPE	2009 \$'000	2008 \$'000
Other commitments         (95)         (95)           Operating leases ¹         113         45           Goods and services ²         933         1,003           Total other commitments         1,046         1,048           Net commitments by type         951         953           BY MATURITY         Commitments receivable           One year or less         (78)         (55)           From one to five years         (17)         (40)           Total other commitments receivable         (95)         (95)           Commitments payable           Operating lease commitments         72         39           From one to five years         41         6           Total operating lease commitments         113         45           Goods and services commitments         792         566           From one to five years         141         437           Total goods and services commitments         933         1,003			
Other commitments           Operating leases ¹         113         45           Goods and services ²         933         1,003           Total other commitments         1,046         1,048           Net commitments by type         951         953           BY MATURITY           Commitments receivable           One year or less         (78)         (55)           From one to five years         (17)         (40)           Total other commitments receivable         (95)         (95)           Commitments payable           One year or less         72         39           From one to five years         41         6           Total operating lease commitments         113         45           Goods and services commitments           One year or less         792         566           From one to five years         141         437           Total goods and services commitments         933         1,003			
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Commitments receivable  Other commitments receivable One year or less (78) (55) From one to five years (17) (40)  Total other commitments receivable (95) (95)  Commitments payable  Operating lease commitments One year or less 72 39 From one to five years 41 6 Total operating lease commitments  In a 45  Goods and services commitments One year or less 792 566 From one to five years 141 437 Total goods and services commitments 933 1,003	Net commitments by type	951	953
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One year or less         72         39           From one to five years         41         6           Total operating lease commitments         113         45           Goods and services commitments         792         566           From one to five years         141         437           Total goods and services commitments         933         1,003	Operating lease commitments		
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Goods and services commitments One year or less 792 566 From one to five years 141 437 Total goods and services commitments 933 1,003	From one to five years	41	6
One year or less         792         566           From one to five years         141         437           Total goods and services commitments         933         1,003	Total operating lease commitments	113	45
From one to five years 141 437  Total goods and services commitments 933 1,003	Goods and services commitments		
From one to five years 141 437  Total goods and services commitments 933 1,003	One year or less	792	566
<u> </u>	•	141	437
Net commitments by maturity 951 953	Total goods and services commitments	933	1,003
	Net commitments by maturity	951	953

NB: Commitments are GST inclusive where relevant.

The above schedule should be read in conjunction with the accompanying notes.

<sup>&</sup>lt;sup>1</sup> Operating leases included are effectively non-cancellable and comprise agreements for the provision of motor vehicles to senior executive officers and there are no renewal or purchase options available.

<sup>&</sup>lt;sup>2</sup> Other commitments relate to contracts (including purchase orders) lodged with suppliers.

# **FINANCIAL STATEMENTS**

# Notes to and forming part of the Financial Statements for the year ended 30 June 2009

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#### Note 1: Summary of significant accounting policies

#### 1.1 Objectives of the Department of the Senate

The Department of the Senate is structured to meet the following outcome:

• Effective provision of services to support the functioning of the Senate as a House of the Commonwealth Parliament.

The department's activities contributing towards this outcome are classified as either departmental or administered. Departmental activities involve the use of assets, liabilities, revenues and expenses controlled or incurred by the department in its own right. Administered activities involve the management or oversight by the department on behalf of the Commonwealth of items controlled or incurred by the Commonwealth.

Departmental activities are identified under five headings:

- Output Group 1: Clerk's Office provides procedural and constitutional advice in relation to the proceedings of the Senate and its committees, strategic direction for the department and secretariat support for the Procedure Committee, the Committee of Privileges and the Committee of Senators' Interests, and maintains the Register of Senators' Interests.
- Output Group 2: Table Office provides programming and procedural support to the Senate; processes legislation and documents, and archives records of the Senate; produces records of Senate business and proceedings, and disseminates information on the work of the Senate; provides document distribution and inquiries services; and provides secretariat support to several domestic committees.
- Output Group 3: Procedure Office provides advisory and drafting services to non-government senators, secretariat support for the legislative scrutiny committees and policy support for interparliamentary relations; conducts parliamentary research and training including for Parliaments overseas; and promotes community awareness and knowledge of the Senate and the Parliament.
- Output Group 4: Committee Office provides secretariat support for most Senate and certain joint committees and strives to increase the public's awareness of the work of committees.
- Output Group 5: <u>Black Rod's Office</u> provides office, chamber and committee room support; information technology and ceremonial services; security advice; and corporate services to the Senate, senators and departmental staff.

#### 1.2 Basis of preparation of the financial report

The financial statements are required by section 49 of the *Financial Management and Accountability Act 1997* and are a general purpose financial report.

The financial statements and notes have been prepared in accordance with:

 Finance Minister's Orders (or FMOs) for reporting periods ending on or after 1 July 2008; and

for the year ended 30 June 2009

 Australian Accounting Standards and Interpretations issued by the Australian Accounting Standards Board that apply for the reporting period.

The financial report has been prepared on an accrual basis and is in accordance with historical cost convention, except for certain assets at fair value. Except where stated, no allowance is made for the effect of changing prices on the results or the financial position.

The financial report is presented in Australian dollars and values are rounded to the nearest thousand dollars unless otherwise specified.

Unless alternative treatment is specifically required by an accounting standard or FMOs, assets and liabilities are recognised in the balance sheet when and only when it is probable that future economic benefits will flow and the amounts of the assets or liabilities can be reliably measured. However, assets and liabilities arising under agreements equally proportionately unperformed are not recognised unless required by an accounting standard. Liabilities that are unrealised are reported in the schedule of commitments (other than unquantifiable or remote contingencies, which are reported at Note 9).

Unless alternative treatment is specifically required by an accounting standard revenues and expenses are recognised in the income statement when and only when the flow or consumption or loss of economic benefits has occurred and can be reliably measured.

The continued existence of the department in its present form, and with its present programs, is dependent on continuing appropriations by Parliament for the department's administration and programs.

#### 1.3 Significant accounting judgements and estimates

No accounting judgements, assumptions or estimates have been identified that have a significant risk of causing a material impact on the amounts recorded in the financial statements.

#### 1.4 Changes in Australian accounting standards

Adoption of new Australian Accounting Standard requirements

No accounting standard has been adopted earlier than the effective date in the current period. The following new standards are applicable to the current reporting period:

#### Financial instrument disclosure

The following new standards, amendments to standards or interpretations for the current financial year have no material financial impact on the department:

- AASB 1 First-time Adoption of Australian Equivalents to International Financial Reporting Standards (June 2007)
- AASB 7 Financial Instruments: Disclosures
- AASB 101 Presentation of Financial Statements (Dec 2007)
- AASB 116 Property, Plant and Equipment
- AASB 137 Provisions, Contingent Liabilities and Contingent Assets
- AASB 139 Financial Instruments: Recognition and Measurement
- AASB 2007-9 Amendments to Australian Accounting Standards arising from the Review of AASs 27,29 and 31

for the year ended 30 June 2009

- AASB 2008-10 Amendments to Australian Accounting Standards Reclassification of Financial Assets
- AASB 2008-12 Amendments to Australian Accounting Standards Reclassification of Financial Assets – Effective Date and Transition
- Interpretation 4 Determining whether an Arrangement contains a Lease

#### Future Australian Accounting Standard requirements

The following new standards, amendments to standards or interpretations have been issued by the Australian Accounting Standards Board but are effective for future reporting periods. It is estimated that the impact of adopting these pronouncements when effective will have no material financial impact on future reporting periods.

- AASB 1 First-time Adoption of Australian Equivalents to International Financial Reporting Standards (May 2009)
- AASB 101 Presentation of Financial Statements (Sep 2007)
- AASB 123 Borrowing Costs
- AASB 2007-8 Amendments to Australian Accounting Standards arising from AASB 101
- AASB 2007-10 Further Amendments to Australian Accounting Standards arising from AASB 101
- AASB 2008-5 Amendments to AAS arising from the Annual Improvements Project
- AASB 2008-6 Further Amendments to Australian Accounting Standards arising from the Annual Improvements Project
- AASB 2008-9 Amendments to AASB 1049 for Consistency with AASB 101
- AASB 2008-13 Amendments to Australian Accounting Standards arising from AASB Interpretation 17 – Distributions of Non-cash Assets to Owners
- AASB 2009-1 Amendments to Australian Accounting Standards Borrowing Costs of Not-for-Profit Public Sector Entities
- AASB 2009-2 Amendments to Australian Accounting Standards Improving Disclosures about Financial Instruments
- AASB 2009-4 Amendments to Australian Accounting Standards arising from the Annual Improvements Project
- AASB 2009-5 Further Amendments to Australian Accounting Standards arising from the Annual Improvements Project
- AASB Interpretation 17 Distributions of Non-cash Assets to Owners

#### 1.5 Disclosure of changes in accounting policies

The department is not responsible for preparing the administered schedules and notes relating to the special appropriations from which it draws down various monies to pay for senators' remuneration and entitlements. The legislation establishing these appropriations is administered by the Department of Finance and Deregulation and the Department of Education, Employment and Workplace Relations and they are responsible for reporting these administered special appropriation items. The department is an agent agency as defined in the FMOs and as such must follow certain reporting requirements set down by those Orders. These are disclosed at note 13B.

for the year ended 30 June 2009

#### 1.6 Revenue

Revenue from government

Departmental outputs appropriations for the year (adjusted for any formal additions and reductions) are recognised as revenue, except for certain amounts which relate to activities that are reciprocal in nature, in which case revenue is recognised only when it has been earned. The department does not currently participate in any reciprocal activities.

Appropriations receivable are recognised at their nominal amounts.

Other types of revenue

Revenue from the sale of goods is recognised when:

- the risks and rewards of ownership have been transferred to the buyer;
- the seller retains no managerial involvement nor effective control over the goods;
- the revenue and transaction costs incurred can be reliably measured; and
- it is probable that the economic benefits associated with the transaction will flow to the entity.

Revenue from rendering of services is recognised by reference to the stage of completion of contracts at the reporting date. The revenue is recognised when:

- the amount of revenue, stage of completion and transaction costs incurred can be reliably measured; and
- the probable economic benefits with the transaction will flow to the entity.

The stage of completion of contracts at the reporting date is determined by reference to the proportion that costs incurred to date bear to the estimated total costs of the transaction.

Receivables for goods and services, which have 30 day terms, are recognised at the nominal amounts due less any provision for bad and doubtful debts. Collectability of debts is reviewed at balance date. Provisions are made when collectability of the debt is no longer probable.

Interest revenue is recognised using the effective interest method as set out in AASB 139 *Financial Instruments: Recognition and Measurement.* 

#### 1.7 Gains

Resources received free of charge

Services received free of charge are recognised as revenue when and only when a fair value can be reliably determined and the services would have been purchased if they had not been donated. Use of those resources is recognised as an expense.

Contributions of assets at no cost of acquisition or for nominal consideration are recognised as revenue at their fair value when the asset qualifies for recognition, unless received from another government agency as a consequence of a restructuring of administrative arrangements (refer to Note 1.8).

Other gains

Gains from disposal of non-current assets are recognised when control of the asset has passed to the buyer.

for the year ended 30 June 2009

#### 1.8 Transactions with the government as owner

Equity injections

Amounts appropriated which are designated as 'equity injections' for a year (less any formal reductions) are recognised directly in contributed equity in that year.

Restructuring of administrative arrangements

Net assets received from or relinquished to another Australian government agency or authority under a restructuring of administrative arrangements are adjusted at their book value directly against contributed equity.

Other distributions to owners

The FMOs require that distributions to owners be debited to contributed equity unless in the nature of a dividend.

#### 1.9 Employee benefits

Liabilities for service rendered by employees are recognised at the reporting date to the extent that they have not been settled.

Liabilities for 'short-term employee benefits' (as defined in AASB 119) and termination benefits due within twelve months of balance date are measured at their nominal amounts.

The nominal amount is calculated with regard to the rates expected to be paid on settlement of the liability.

All other employee benefit liabilities are measured as the present value of the estimated future cash outflows to be made in respect of services provided by employees up to the reporting date.

Leave

The liability for employee benefits includes provision for annual leave and long service leave. No provision has been made for sick leave, as all sick leave is non-vesting and the average sick leave taken in future years by employees of the department is estimated to be less than the annual entitlement for sick leave.

The leave liabilities are calculated on the basis of employees' remuneration, including the department's employer superannuation contribution rates to the extent that the leave is likely to be taken during service rather than paid out on termination.

The liability for long service leave is recognised and measured at the estimated present value of future cash flows to be made in respect of all employees at 30 June 2009. The estimate of the present value of the liability takes into account attrition rates and pay increases through promotion and inflation.

Separation and redundancy

In 2008–09, the department has made no provision for future separation and redundancy benefit payments.

Superannuation

Staff of the department are members of the Commonwealth Superannuation Scheme (CSS), the Public Sector Superannuation Scheme (PSS) and PSS accumulation plan (PSSap).

for the year ended 30 June 2009

The CSS and PSS are defined benefit schemes for the Commonwealth. The PSSap is a defined contribution scheme.

The liability for superannuation benefits is recognised in the financial statements of the Australian government and is settled by the Australian government in due course.

The department makes employer contributions to the Employee Superannuation Scheme at rates determined by an actuary to be sufficient to meet the cost to the government of the superannuation entitlements of the department's employees.

The liability for superannuation recognised as at 30 June represents outstanding contributions for the final pay fortnight of the year.

### 1.10 Leases

No finance leases were in existence at any time during the year or at balance date.

Operating lease payments are expensed on the basis of the benefits derived from the leased assets. The department's operating leases relate to vehicles leased from LeasePlan.

### 1.11 Cash

Cash and cash equivalents includes notes and coins held and any deposits in bank accounts with an original maturity of three months or less that are readily convertible to known amounts of cash and subject to insignificant risk of changes in value. Cash is recognised at its nominal amount.

### 1.12 Financial assets

Financial assets are classified in the following categories:

- 'loans and receivables' financial assets;
- 'held-to-maturity investments';
- 'available-for-sale' financial assets; and
- 'at fair value through profit or loss'.

The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition. Financial assets are recognised and derecognised upon 'trade date'.

### Effective interest method

The effective interest method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts over the expected life of the financial asset, or, where appropriate, a shorter period.

Income is recognised on an effective interest rate basis except for financial assets 'at fair value through profit or loss'.

### Loans and receivables

Trade receivables, loans and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as 'loans and receivables'. They are included in current assets, except for maturities greater than 12 months after the balance sheet date.

for the year ended 30 June 2009

These are classified as non-current assets. Loans and receivables are measured at amortised cost using the effective interest method less impairment. Interest is recognised by applying the effective interest rate.

### Other categories of financial assets

The department does not have any financial assets classified as 'held-to-maturity investments', 'available-for-sale' or 'at fair value through profit or loss'.

### Impairment of financial assets,

Financial assets are assessed for impairment at each balance date.

- Financial assets held at amortised cost If there is objective evidence that an impairment loss has been incurred for loans and receivables or held to maturity investments held at amortised cost, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the asset's original effective interest rate. The carrying amount is reduced by way of an allowance account. The loss is recognised in the income statement.
- Available-for-sale financial assets If there is objective evidence that an impairment loss
  on an available-for-sale financial asset has been incurred, the amount of the difference
  between its cost, less principal repayments and amortisation, and its current fair value,
  less any impairment loss previously recognised in expenses, is transferred from equity to
  the income statement.
- Available-for-sale financial assets (held at cost) If there is objective evidence that an impairment loss has been incurred the amount of the impairment loss is the difference between the carrying amount of the asset and the present value of the estimated future cash flows discounted at the current market rate for similar assets.

### 1.13 Financial Liabilities

Financial liabilities are classified as either financial liabilities 'at fair value through profit or loss' or other financial liabilities.

Financial liabilities are recognised and derecognised upon 'trade date'.

### Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss are initially measured at fair value. Subsequent fair value adjustments are recognised in profit or loss. The net gain or loss recognised in profit or loss incorporates any interest paid on the financial liability.

### Other financial liabilities

Other financial liabilities, including borrowings, are initially measured at fair value, net of transaction costs.

Other financial liabilities are subsequently measured at amortised cost using the effective interest method, with interest expense recognised on an effective yield basis.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments through the expected life of the financial liability, or, where appropriate, a shorter period.

for the year ended 30 June 2009

### Supplier and other payables

Trade creditors and accruals are recognised at the amortised cost. Liabilities are recognised to the extent that the goods or services have been received (and irrespective of having been invoiced).

### 1.14 Contingent liabilities and contingent assets

Contingent liabilities and assets are not recognised in the balance sheet but are discussed in the relevant schedules and notes. They may arise from uncertainty as to the existence of a liability or asset, or represent an existing liability or asset in respect of which settlement is not probable or for which the amount cannot be reliably measured. Contingent assets are reported when settlement is probable, and contingent liabilities are recognised when settlement is greater than remote.

### 1.15 Acquisition of assets

Assets are recorded at cost on acquisition except as stated below. The cost of acquisition includes the fair value of assets transferred in exchange and liabilities undertaken. Financial assets are initially measured at their fair value plus transaction costs, where appropriate.

Assets acquired at no cost, or for nominal consideration, are initially recognised as assets and revenues at their fair value at the date of acquisition, unless acquired as a consequence of restructured administrative arrangements. In the latter case, assets are initially recognised as contributions by owners at the amounts at which they were recognised in the transferor agency's accounts immediately before the restructuring.

### 1.16 Property, plant and equipment (PP&E)

Asset recognition threshold

Purchases of property, plant and equipment are recognised initially at cost in the balance sheet, except for purchases costing less than \$1,000 for furniture and fittings, office machines and equipment, and computer equipment, and \$2,000 for plant and equipment, intangibles and all other assets, which are expensed in the year of acquisition (other than where they form part of a group of similar items which are significant in total).

Revaluations

Fair values for each class of asset are determined as shown below:

<u>Asset class</u> <u>Fair value measured at:</u>

Plant and equipment Market selling price

Following initial recognition at cost, valuations are conducted with sufficient frequency to ensure that the carrying amounts of assets do not differ materially with the assets' fair values as at the reporting date. The regularity of independent valuations depends upon the volatility of movements in market values for the relevant assets. At a minimum, valuations are undertaken in each year as at 30 June.

Revaluation adjustments are made on a class basis. Any revaluation increment is credited to equity under the heading of asset revaluation reserve except to the extent that it reverses a previous revaluation decrement of the same asset class that was previously recognised through

for the year ended 30 June 2009

operating result. Revaluation decrements for a class of assets are recognised directly through operating result except to the extent that they reverse a previous revaluation increment for that class.

Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amount of the asset and the asset restated to the revalued amount.

### Depreciation

Depreciable plant and equipment assets are written off to their estimated residual values over their estimated useful lives to the department, using the straight-line method of depreciation in all cases.

Depreciation rates (useful lives) and methods are reviewed at each reporting date and necessary adjustments are recognised in the current or current and future reporting periods, as appropriate. Residual values are re-estimated for a change in prices only when assets are revalued.

Depreciation rates applying to each class of depreciable asset are based on the following useful lives:

	2009	2008
Plant equipment	5 to 15 years	5 to 15 years
Computer equipment	3 to 10 years	3 to 10 years
Furniture and fittings	5 to 50 years	5 to 50 years
Office machines and equipment	4 to 30 years	4 to 30 years
Intangibles (software)	3 to 5 years	3 to 5 years

### Impairment

All assets were assessed for impairment at 30 June 2009. Where indications of impairment exist, the asset's recoverable amount is estimated and an impairment adjustment made if the asset's recoverable amount is less than its carrying amount.

The recoverable amount of an asset is the higher of its fair value less costs to sell and its value in use. Value in use is the present value of the future cash flows expected to be derived from the asset. Where the future economic benefit of an asset is not primarily dependent on the asset's ability to generate future cash flows, and the asset would be replaced if the Department of the Senate were deprived of the asset, its value in use is taken to be its depreciated replacement cost.

No indicators of impairment were found for assets at fair value.

### 1.17 Intangibles

The department's intangibles comprise software for internal use. These assets are carried at cost.

Software is amortised on a straight-line basis over its anticipated useful life. The useful life of the department's software is 3 to 5 years (2007-08: 3 to 5 years).

All software assets were assessed for impairment as at 30 June 2009.

for the year ended 30 June 2009

### 1.18 Inventories

Inventories held for resale are valued at the lower of cost and net realisable value.

Inventories not held for resale are valued at cost, unless they are no longer required, in which case they are valued at net realisable value.

### 1.19 Taxation

The department is exempt from all forms of taxation except fringe benefits tax and the goods and services tax (GST).

Revenues, expenses and assets are recognised net of GST:

- except where the amount of GST incurred is not recoverable from the Australian Taxation Office; and
- except for receivables and payables.

The fringe benefits tax for Members of Parliament is paid by the Department of Finance and Deregulation. The Department of the Senate pays fringe benefits tax on benefits it provides to office-holders of the Senate.

### Note 2: Events occurring after the balance sheet date

There have been no significant events occur after balance date that may have an impact on the department's operations.

jor the year ended 50 June 2009		
	2009	2008
	\$'000	\$'000
Note 3: Income	,	,
Revenue		
Note 3A: Revenue from government		
Appropriations for outputs	20,285	19,727
Total revenues from government	20,285	19,727
Note 3B: Sale of goods and rendering of services		
Goods	270	158
Services	301	425
Total sales of goods and rendering of services	571	583
Provision of goods - related entities	216	138
Provision of goods - external entities	54	20
Total sale of goods	270	158
Rendering of services - related entities	241	370
Rendering of services - external entities	60	55
Total rendering of services	301	425
Total sale of goods and rendering of services	571	583
Note 3C: Royalties		
Other	4	22
Total royalties	4	22
Gains		
Note 3D: Other gains		
Resources received free of charge	2,700	3,297
Total other gains	2,700	3,297
Note 4: Expenses		
Note 4A: Employee benefits		
Wages and salaries	11,572	10,021
Superannuation:		
Defined contribution plans	441	326
Defined benefit plans	2,192	1,794
Leave and other entitlements	2,433	1,887
Separation and redundancies	140	65
Total employee benefits	16,778_	14,093

# Department of the Senate Annual Report 2008–09

# Notes to and forming part of the Financial Statements

for the year ended 30 June 2009

N	2009 \$'000	2008 \$'000
Note 4B: Suppliers		
Provision of goods - related entities	241	192
Provision of goods - external entities	1,780	1,412
Rendering of services - related entities *	3,037	3,551
Rendering of services - external entities	2,042	1,864
Workers compensation premiums	188	104
Total supplier expenses	7,288	7,123

* Services from related entities included \$2.7m of resources receive Commonwealth agencies. (2008: \$3.297m)	d free of charge from othe	r
Note 4C: Depreciation and amortisation		
Depreciation		
Infrastructure, plant and equipment	638	624
Amortisation		
Intangibles - computer software	242	62
Total depreciation and amortisation	880	686
Note 4D: Write down and impairment of assets		
Financial assets		
Bad and doubtful debts expense	-	-
Non-financial assets		
Plant and equipment - write-downs	7	103
Intangibles - write-downs	2	-
Total write-down and impairment of assets	9	103
Note 4E: Losses from asset sales		
Infrastructure, plant and equipment:		
Proceeds from assets sold	(31)	(8)
Carrying value of assets sold	66	29
Selling expenses		-
Total losses from asset sales	35	21
Note 5: Financial assets		
Note 5A: Cash and cash equivalents		
Cash on hand	279	625
Total cash and cash equivalents	279	625

Note SA. Cash and cash equivalents		
Cash on hand	279	625
Total cash and cash equivalents	279	625

for the year ended 30 June 2009

	2009 \$'000	2008 \$'000
Note 5B: Trade and other receivables	\$ 000	\$ 000
Goods and services - related entities	87	292
Goods and services - external parties	3	-
Total receivables for goods and services	90	292
Appropriations receivable for existing outputs	10,977	11,349
GST receivable from the Australian Taxation Office	28	53
Total trade and other receivables (net)	11,095	11,694
Receivables are aged as follows:		
Not overdue	11,075	11,692
Overdue by:		
Less than 30 days	17	1
30 to 60 days	1	1
61 to 90 days	-	-
More than 90 days	2	
Total receivables (gross)	11,095	11,694

All receivables are current assets.

### Note 6: Non-financial assets

Note 6A: Infrastructure, plant and equipment

### Infrastructure, plant and equipment

- gross carrying (at fair value)	2,574	4,252
- accumulated depreciation	(96)	(634)
Total infrastructure, plant and equipment (non-current)	2,478	3,618

All revaluations are conducted in accordance with the revaluation policy stated at Note 1. On 30 June 2009, an independent valuer, Pickles Valuation Services, conducted the revaluations.

A revaluation decrement of \$1.081m (2008: \$0.0m) for infrastructure, plant and equipment was debited to the asset revaluation reserve by asset class and included in the equity section of the balance sheet.

At 30 June, no indicators of impairment were found for infrastructure, plant and equipment.

### Note 6B: Intangibles

### Computer software

Total intangibles (non-current)	466	651
- accumulated amortisation	(795)	(1,311)
- at cost	1,261	1,962

At 30 June, no indicators of impairment were found for intangible assets.

Note 6C: Analysis of infrastructure, plant and equipment and intangibles

### Reconciliation of the opening and closing balances of infrastructure, plant and equipment and intangibles (2008-09)

	IP&E	Intangibles	TOTAL
	\$'000	\$'000	\$'000
As at 1 July 2008			
Gross book value	4,252	1,962	6,214
Accumulated depreciation/amortisation	(634)	(1,311)	(1,945)
Net book value 1 July 2008	3,618	651	4,269
Additions by purchase	652	59	711
Revaluation and impairments through equity	(1,081)	-	(1,081)
Depreciation/amortisation expense	(638)	(242)	(880)
Impairments recognised in surplus	(7)	(2)	(9)
Disposals	(66)	-	(66)
Net book value 30 June 2009	2,478	466	2,944
Net book value 30 June 2009 represented by:			
Gross book value	2,574	1,261	3,835
Accumulated depreciation/amortisation	(96)	(795)	(891)
	2,478	466	2,944

### Reconciliation of the opening and closing balances of infrastructure, plant and equipment and intangibles (2007-08)

and intaligibles (2007-00)			
	IP&E	Intangibles	TOTAL
	\$'000	\$'000	\$'000
As at 1 July 2007			
Gross book value	3,663	1,293	4,956
Accumulated depreciation/amortisation	(28)	(1,249)	(1,277)
Net book value 1 July 2007	3,635	44	3,679
Additions by purchase	739	669	1,408
Depreciation/amortisation expense	(624)	(62)	(686)
Impairments recognised in surplus	(103)	-	(103)
Disposals	(29)	-	(29)
Net book value 30 June 2008	3,618	651	4,269
Net book value 30 June 2008 represented by:			
Gross book value	4,252	1,962	6,214
Accumulated depreciation/amortisation	(634)	(1,311)	(1,945)
	3,618	651	4,269

# Notes to and forming part of the Financial Statements for the year ended 30 June 2009

Note 6D: Inventories         \$'000         \$'000           Inventories held for distribution         20         18           Total inventories         20         18           All departmental inventories are current assets.
Inventories held for distribution         20         18           Total inventories         20         18           All departmental inventories are current assets.         Note 6E: Other non-financial assets           Prepayments         172         133           Total other non-financial assets         172         133           All other non-financial assets are current assets.         Note 7: Payables and provisions           Note 7A: Suppliers         96         346           Total supplier payables         96         346           Supplier payables - related entities are represented by:         24           Current         19         24           Supplier payables - external parties are represented by:         27         322           Total supplier payables         96         346           Note 7B: Other payables         96         346           Note 7B: Other payables         250         303           Salaries and wages         241         188           Superannuation         193         184           Total other payables         684         675
All departmental inventories are current assets.  Note 6E: Other non-financial assets Prepayments 172 133 Total other non-financial assets 172 133  All other non-financial assets are current assets.  Note 7: Payables and provisions  Note 7: Payables and provisions  Note 7A: Suppliers Trade creditors 96 346 Total supplier payables 96 346  Supplier payables - related entities are represented by: Current 19 24 Supplier payables - external parties are represented by: Current 77 322 Total supplier payables 96 346  Note 7B: Other payables Accrued expenses 250 303 Salaries and wages 241 188 Superannuation 193 184 Total other payables 684 675
All departmental inventories are current assets.  Note 6E: Other non-financial assets Prepayments 172 133  Total other non-financial assets 172 133  All other non-financial assets are current assets.  Note 7: Payables and provisions  Note 7A: Suppliers Trade creditors 96 346  Total supplier payables 96 346  Supplier payables - related entities are represented by: Current 19 24  Supplier payables - external parties are represented by: Current 77 322  Total supplier payables 96 346  Note 7B: Other payables Accrued expenses 250 303  Salaries and wages 241 188  Superannuation 193 184  Total other payables 684 675
Note 6E: Other non-financial assetsPrepayments172133Total other non-financial assets172133All other non-financial assets are current assets.Note 7: Payables and provisionsNote 7A: SuppliersTrade creditors96346Total supplier payables96346Supplier payables - related entities are represented by:1924Current1924Supplier payables - external parties are represented by:77322Total supplier payables96346Note 7B: Other payables96346Note 7B: Other payables250303Salaries and wages241188Superannuation193184Total other payables684675
Prepayments172133Total other non-financial assets172133All other non-financial assets are current assets.Note 7: Payables and provisionsNote 7: Payables and provisions96346Trade creditors96346Total supplier payables96346Supplier payables - related entities are represented by:1924Current1924Supplier payables - external parties are represented by:77322Total supplier payables96346Note 7B: Other payables96346Accrued expenses250303Salaries and wages241188Superannuation193184Total other payables684675
All other non-financial assets  Note 7: Payables and provisions  Note 7A: Suppliers Trade creditors  Trade creditors  Supplier payables - related entities are represented by: Current  Supplier payables - external parties are represented by: Current  Total supplier payables  Supplier payables - external parties are represented by: Current  Total supplier payables  Accrued expenses  Accrued expenses  Salaries and wages  Superannuation  Total other payables  192  193  184  194  195  196  197  198  198  198  198  198  198  198
All other non-financial assets are current assets.  Note 7: Payables and provisions  Note 7A: Suppliers Trade creditors 96 346  Total supplier payables 96 346  Supplier payables - related entities are represented by: Current 19 24  Supplier payables - external parties are represented by: Current 77 322  Total supplier payables 96 346  Note 7B: Other payables  Accrued expenses 250 303  Salaries and wages 241 188  Superannuation 193 184  Total other payables 684 675
Note 7: Payables and provisionsNote 7A: Suppliers96346Trade creditors96346Total supplier payables96346Supplier payables - related entities are represented by:1924Current1924Supplier payables - external parties are represented by:77322Total supplier payables96346Note 7B: Other payables96303Salaries and wages241188Superannuation193184Total other payables684675
Note 7A: SuppliersTrade creditors96346Total supplier payables96346Supplier payables - related entities are represented by:
Trade creditors96346Total supplier payables96346Supplier payables - related entities are represented by:1924Current1924Supplier payables - external parties are represented by:77322Current77322Total supplier payables96346Note 7B: Other payables250303Salaries and wages241188Superannuation193184Total other payables684675
Total supplier payables96346Supplier payables - related entities are represented by: Current1924Supplier payables - external parties are represented by: Current77322Total supplier payables96346Note 7B: Other payables250303Salaries and wages241188Superannuation193184Total other payables684675
Supplier payables - related entities are represented by:  Current  Supplier payables - external parties are represented by:  Current  77 322  Total supplier payables  Note 7B: Other payables  Accrued expenses  Accrued expenses  Salaries and wages  Superannuation  193 184  Total other payables  684 675
Current       19       24         Supplier payables - external parties are represented by:       Current       77       322         Total supplier payables       96       346         Note 7B: Other payables         Accrued expenses       250       303         Salaries and wages       241       188         Superannuation       193       184         Total other payables       684       675
Current       19       24         Supplier payables - external parties are represented by:       Current       77       322         Total supplier payables       96       346         Note 7B: Other payables         Accrued expenses       250       303         Salaries and wages       241       188         Superannuation       193       184         Total other payables       684       675
Current         77         322           Total supplier payables         96         346           Note 7B: Other payables         250         303           Accrued expenses         250         303           Salaries and wages         241         188           Superannuation         193         184           Total other payables         684         675
Note 7B: Other payables         96         346           Note 7B: Other payables         250         303           Accrued expenses         241         188           Superannuation         193         184           Total other payables         684         675
Note 7B: Other payables         250         303           Accrued expenses         241         188           Salaries and wages         241         188           Superannuation         193         184           Total other payables         684         675
Accrued expenses       250       303         Salaries and wages       241       188         Superannuation       193       184         Total other payables       684       675
Accrued expenses       250       303         Salaries and wages       241       188         Superannuation       193       184         Total other payables       684       675
Salaries and wages         241         188           Superannuation         193         184           Total other payables         684         675
Superannuation193184Total other payables684675
Total other payables 684 675
All other payables recognised are current liabilities.
Note 7C: Employee provisions
Leave <b>4,923</b> 4,361
Other 39
Total employee provisions 4,923 4,400
Current <b>4,209</b> 3,979
Non-current
Total employee provisions 4,923 4,400

The classification of current includes amounts for which there is not an unconditional right to defer settlement by one year, hence in the case of employee provisions the above classification does not represent the amount expected to be settled within one year of reporting date. Employee provisions expected to be settled in twelve months from the reporting date are \$1.525 (2008: \$1.359m), and in excess of one year are \$3.398m (2008: \$3.041m).

jor the jear chaca so june 2005		
	2009	2008
	\$'000	\$'000
Note 8: Cash flow reconciliation		
Reconciliation of cash as per balance sheet to cash flow st	tatement	
Report cash as per flow statement:		
Cash flow statement	279	625
Balance sheet	279	625
Difference		
Reconciliation of net surplus to net cash from operating a	ctivities:	
Operating Result	(1,430)	1,603
Depreciation / amortisation	880	686
Net write down of assets	9	103
Net derecognition of assets	-	-
Loss / (gain) on disposal of assets	35	21
(Increase) / decrease in net receivables	599	(1,393)
(Increase) / decrease in inventories	(2)	15
(Increase) / decrease in prepayments	(39)	75
Increase / (decrease) in employee provisions	523	(31)
Increase / (decrease) in supplier payables	(250)	346
Increase / (decrease) in other payables	9	99
Net cash from / (used by) operating activities	334	1,524

## Note 9: Contingent liabilities and assets

There were no departmental contingent liabilities or assets. (2008: Nil)

### Note 10: Executive remuneration

The number of executives who received or were due to receive total remuneration of \$130,000 or more:

\$130,000 to \$144,999	-	1
\$160,000 to \$174,999	1	-
\$175,000 to \$189,999	1	2
\$190,000 to \$204,999	-	1
\$205,000 to \$219,999	1	-
\$220,000 to \$234,999	1	-
\$235,000 to \$249,999	-	1
\$250,000 to \$264,999	1	-
\$385,000 to \$399,999	-	1
\$430,000 to \$444,999	1	-
Total	6	6

# Notes to and forming part of the Financial Statements for the year ended 30 June 2009

for the year ended 30 June 2009		
	2009	2008
Note 10: Executive remuneration (continued)	\$'000	\$'000
The aggregate amount of total remuneration of senior executives shown above.	\$ 1,475,245	\$ 1,311,334
The aggregate amount of separation and redundancy benefit payments during the year to executives shown above.	Nil	Nil
Note 11: Remuneration of auditors		
Financial statement audit services are provided free of charge to the department.		
The fair value of audit services provided was:	\$ 84,000	\$ 85,500
No other services were provided by the Auditor-General.		
Note 12: Financial instruments		
Note 12A: Categories of financial instruments		
Financial Assets		
Loans and receivables:		
Cash and cash equivalent	279	625
Trade receivables	90	292
Carrying amount of financial assets	369	917
Financial Liabilities		
At amortised cost:		
Trade creditors	96	346
Other payables	250	460
Carrying amount of financial liabilities	346	806

### Note 12B: Net income and expense from financial instruments

The department had no net income or expense from financial instruments. (2008: Nil)

### Note 12C: Fair values of financial instruments

The net fair value of each class of assets and liabilities equals the carrying amounts in both the 2008-09 and 2007-08 financial years.

### Note 12D: Credit risk

The department's maximum exposures to credit risk at reporting date in relation to each class of recognised financial assets is the carrying amount of those assets as indicated in the balance sheet.

The department has no significant exposures to any concentrations of credit risk. All figures for credit risk are not exposed to any collateral. No indications of impairment were found for financial assets. Assets past due but not impaired are disclosed at Note 5B.

for the year ended 30 June 2009

Note 12E: Liquidity risk

All liabilities are at call (30 days). The department has no significant exposures to any liquidity risk. (2008: Nil)

Note 12F: Market risk

The department has no significant exposures to any market risk. (2008: Nil)

Notes to and forming part of the Financial Statements for the year ended 30 June 2009

# Note 13: Appropriations and Special Accounts

Note 13A: Acquittal of authority to draw cash from the Consolidated Revenue Fund (CRF) for Appropriations (Parliamentary Departments) Act (No. 1)

Particulars - Outcome 1	Departmental outputs	al outputs	Total	
	2009	2008	2009	2008
	\$,000	\$,000	\$,000	\$'000
Balance carried from previous period	11,974	22,034	11,974	22,034
Appropriation Act:				
Appropriation (Parliamentary Departments) Act (No. 1)	20,254	20,220	20,254	20,220
Other annual appropriation acts as passed				
- Non-operating previous years outputs	31	•	31	-
Reductions of appropriations				
(Appropriation (Parliamentary Departments) Act (No. 1) s. 11)				
- prior years	-	(11,316)	-	(11,316)
- current year	-	(493)	-	(493)
FMA Act				
Appropriations to take account of recoverable GST (FMA Act s. 30A)	552	429	552	429
Relevant agency receipts (FMA Act s. 31)	808	381	808	381
Total appropriations available for payments	33,619	31,255	33,619	31,255
Cash payments made during the year (GST inclusive)	22,363	19,281	22,363	19,281
Appropriations credited to Special Accounts (GST exclusive)	-	-	-	-
Balance of authority to draw cash from the CRF for ordinary annual services appropriations	11,256	11,974	11,256	11,974
Represented by:				
Cash at bank and on hand	279	625	279	625
Departmental appropriations receivable	10,977	11,349	10,977	11,349
Total	11,256	11,974	11,256	11,974

# Notes to and forming part of the Financial Statements for the year ended 30 June 2009

### Note 13: Appropriations and Special Accounts (continued)

# Note 13B: Disclosure by agent in relation to appropriations

### Administered

Parliamentary Entitlements Act 1990 (s. 11)		
Department of Finance and Deregulation	2009	2008
Purpose: An Act relating to the provision of benefits to Members of		
each House of the Parliament.	\$'000	\$'000
Total receipts	-	-
Total payments	259	158
Balance of receipts and payments	(259)	(158)

Parliamentary Superannuation Act 2004 (s. 8) Department of Finance and Deregulation	2009	2008
Purpose: An Act to provide for the making of superannuation contributions in respect of members of Parliament, and for related purposes.	\$'000	\$'000
Total receipts	-	-
Total payments	773	450
Balance of receipts and payments	(773)	(450)

Remuneration Tribunal Act 1973 (s. 7) Department of Education, Employment and Workplace Relations	2009	2008
Purpose: An Act to establish a tribunal in relation to the remuneration and allowances, and recreation leave entitlements, of the holders of certain public and other offices, and for related purposes.	\$'000	\$'000
Total receipts	-	-
Total payments	12,816	12,441
Balance of receipts and payments	(12,816)	(12,441)

The legislation establishing these special appropriations is administered by the Department of Finance and Deregulation and the Department of Education, Employment and Workplace Relations. Arrangements have been entered into with these departments to allow the Department of the Senate to draw upon these appropriations.

### Note 13: Appropriations and Special Accounts (continued)

Note 13C: Special accounts

Other trust monies (Departmental)	2009	2008
	\$'000	\$'000
Legal Authority: Financial Management and Accountability Act 1997 (s. 20)		
Purpose: For expenditure of monies temporarily held on trust or otherwise for other than the Commonwealth.	the benefit of	a person
Balance carried from previous period	-	-
Appropriation for reporting period	-	-
Other receipts	-	11
Available for payments	-	11
Payments made	-	11
Balance carried to next period	-	-
Represented by:		
Cash - held by the department	-	-
Total balance carried to the next period	-	-

In 2008-09 all advances received under the *Safety, Rehabiliation and Compensation Act 1988* from COMCARE related to claims made after 1 July 2006. These amounts were receipted directly into the department's departmental accounts. Prior to 2008-09 this special account held monies advanced to the department by COMCARE for compensation claims made prior to 1 July 2006 in accordance with the *Safety, Rehabiliation and Compensation Act 1988*.

The department also has a Services for other Governments and Non-Agency Bodies Special Account established under section 20 of the *Financial Management and Accountability Act 1997*. The purpose of the Services for other Governments and Non-Agency Bodies Special Account is for expenditure in connection with services performed on behalf of other governments and bodies that are not Agencies under the *Financial Management and Accountability Act 1997*. This account had no transactions and nil balances as at 30 June 2008 and 30 June 2009.

# Notes to and forming part of the Financial Statements for the year ended 30 June 2009

### Note 14: Compensation and debt relief

For departmental items:

No act of grace payments were made under subsection 33(1) of the *Financial Management and Accountability Act 1997* during the reporting period. (2008: Nil)

No waivers of amounts owing to the Commonwealth were made pursuant to subsection 34(1) of the *Financial Management and Accountability Act 1997.* (2008: Nil)

No payments were made under the Compensation for Detriment caused by Defective Administration (CDDA) Scheme. (2008: Nil)

No ex-gratia payments were provided for during the reporting period. (2008: Nil)

No payments were made under s.66 of the *Parliamentary Service Act 1999* during the reporting period. (2008: Nil)

### Note 15: Reporting of outcomes

Note 15A: Net cost of outcome delivery

	Outco	me 1	Tot	tal
	2009	2008	2009	2008
	\$'000	\$'000	\$'000	\$'000
Expenses				
Departmental	24,990	22,026	24,990	22,026
Total expenses	24,990	22,026	24,990	22,026
Costs recovered from provision of goods and ser	vices to the	non-governi	ment sector	
Departmental	118	97	118	97
Total costs recovered	118	97	118	97
Other external revenues				
Departmental	457	508	457	508
Total other external revenues	457	508	457	508
Net cost / (contribution) of outcome	24,415	21,421	24,415	21,421

Outcome 1 is described in note 1.1. Net costs shown include intra-government costs that are eliminated in calculating the actual budget outcome.

Notes to and forming part of the Financial Statements for the year ended 30 June 2009

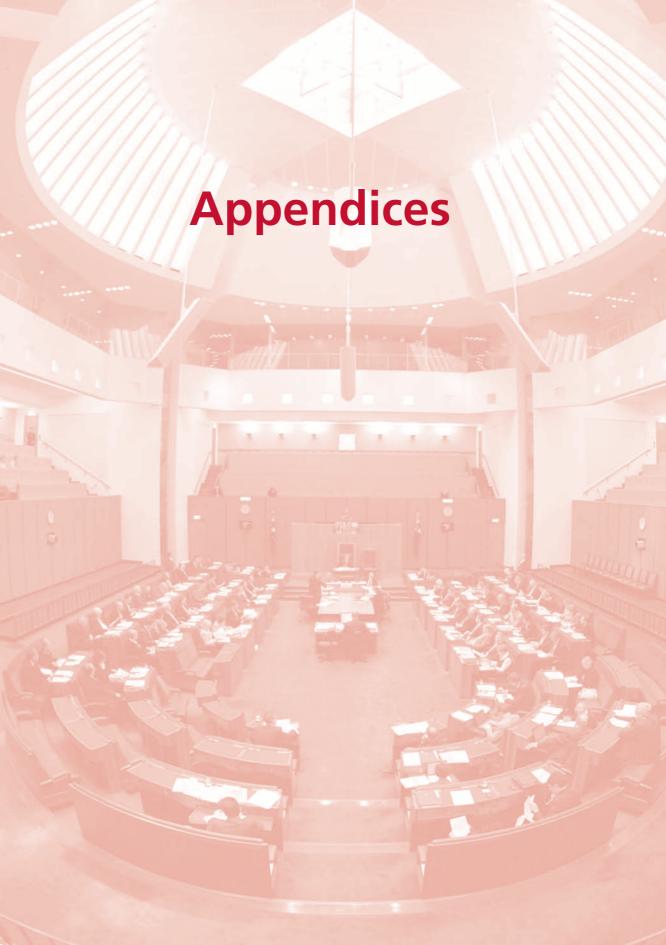
Note 15: Reporting of outcomes (continued)

Note 15B: Major classes of departmental revenues and expenses by output groups and outputs

Outcome 1	Output (	t Group 1	Output Group 2	Group 2	Output Group 3	Group 3	Output Group 4	Group 4	Output Group 5	Group 5	Outcome 1 total	1 total
	2009	2008	2009	2008	2009	2008	2009	2008	2009	2008	2009	2008
	\$′000	\$'000	\$'000	\$,000	\$'000	\$,000	\$′000	\$,000	\$'000	\$,000	\$,000	\$,000
Departmental expenses												
Employees	976	850	1,985	1,725	3,923	3,519	6,973	2,350	2,972	5,649	16,779	14,093
Suppliers	332	305	1,085	1,044	2,582	2,543	2,689	2,336	298	568	7,286	7,123
Depreciation/write-downs	48	41	117	66	248	217	368	275	144	178	925	810
Other expenses	-	•	•	1			•	•	•	1	٠	•
Total departmental expenses	1,306	1,196	2,868	2,868	6,753	6/2/9	10,030	7,961	3,714	3,722	24,990	22,026
Funded by:												
Revenues from government	1,060	1,073	2,588	2,575	5,484	2'637	8,144	7,146	3,009	3,296	20,285	19,727
Other revenue	152	184	362	452	1,260	1,467	1,093	1,221	408	578	3,275	3,902
Total departmental revenues	1,212	1,257	2,950	3,027	6,744	7,104	9,237	8,367	3,417	3,874	23,560	23,629

Note 15C: Major classes of departmental assets and liabilities by outcome

All departmental assets and liabilities are attributable to the department's single outcome.



# Department of the Senate Annual Report 2008–09

# Appendix 1—Resources

This section details the department's resources and expenses in 2008–09, as required by the Department of the Prime Minister and Cabinet Requirements for annual reports for departments, executive agencies and FMA act bodies, June 2009.

The tables in this appendix correspond to tables in the Portfolio Budget Statements 2008-09:

- the Agency Resource Statement, which provides information about the various funding sources that the department was able to draw upon during the year
- the Total resources for Outcome 1 table, which shows the detail of Budget appropriations and total resourcing for the department's outcome.

### **Agency Resource Statement, 2008–09**

	Actual available appropriations for 2008–09 \$'000 (a)	Payments made in 2008–09 \$'000 (b)	Balance remaining \$'000 (a – b)
Ordinary annual services <sup>1</sup>			
Departmental appropriation			
Prior year departmental appropriation	11,974		
Departmental appropriation	20,285		
Section 31 relevant agency receipts <sup>2</sup>	893		
Total	33,152	21,896	11,256
Total ordinary annual services	33,152	21,896	
Other services			
Total other services			
Special Accounts			
Opening balance	_		
Appropriation receipts	_		
Appropriation receipts—other agencies	_		
Non-appropriation receipts to Special Accounts	_		
Payments made		_	
Closing balance			_
Total resourcing and payments	33,152	21,896	

<sup>1</sup> Appropriation (Parliamentary Departments) Bill (No.1) 2008-09.

<sup>2</sup> s. 31 relevant departmental receipts.

### **Total resources for Outcome 1, 2008–09**

	Budget* 2008–09 \$'000 (a)	Actual expenses 2008–09 \$'000 (b)	Variation \$'000 (a – b)
Output Group 1			
Departmental Outputs			
Clerk's Office	1,074	1,165	-91
Subtotal for Output Group 1.1	1,074	1,165	-91
Output Group 2			
Departmental Outputs			
Table Office	2,570	2,843	-273
Subtotal for Output Group 2	2,570	2,843	-273
Output Group 3			
Departmental Outputs			
Procedure Office	5,651	6,122	-471
Subtotal for Output Group 2	5,651	61,22	-471
Output Group 4			
Departmental Outputs			
Committee Office	8,145	9,046	-901
Subtotal for Output Group 2	8,145	9,046	-901
Output Group 5			
Departmental Outputs			
Black Rod's Office	3,126	3,114	12
Subtotal for Output Group 2	3,126	3,114	12
Total for Outcome 1			
Departmental Administered	20,566	22,290	-1,724
Average staffing level (number)	-	163	

<sup>\*</sup> Full-year budget, including any subsequent adjustment made to the 2008–09 Budget.

Note: This table excludes resources received free of charge.

# Department of the Senate Annual Report 2008–09

# Appendix 2—Staffing

The Clerk of the Senate is appointed by the President of the Senate under subsection 58(1) of the *Parliamentary Service Act 1999*. Staff of the department are engaged under section 22 of the Parliamentary Service Act.

The figures in this appendix include staff on long-term paid leave, but exclude staff on leave without pay or on temporary movements out of the department at 30 June 2009.

Also excluded are those non-ongoing staff employed on a casual or sessional basis who did not work on 30 June 2009, the last working day of the 2008–09 year.

### Staff numbers, by classification and gender, 30 June 2009

Classification	Male	Female	Total
Clerk of the Senate	1	_	1
Deputy Clerk of the Senate (SES Band 2)	_	1	1
Clerks Assistant and Usher of the Black Rod (SES Band 1)	3	2	5
Parliamentary Executive Level 2 (PE 2)	12	13	25
Parliamentary Executive Level 1 (PE 1)	13	9	22
Parliamentary Service Level 6 (APS 6)	9	31	40
Parliamentary Service Level 5 (APS 5)	3	1	4
Parliamentary Service Level 4 (APS 4)	9	21	30
Parliamentary Service Level 3 (APS 3)	9	21	30
Parliamentary Service Level 1/2 (APS 1/2)	6	5	11
Total	65	104	169

SES = Senior Executive Service

# Staff numbers, by classification and employment category, 30 June 2009

Classification	Ongoing	Non-ongoing	Total
Clerk of the Senate	1	_	1
SES Band 2	1	_	1
SES Band 1	5	_	5
PE 2	23	2	25
PE 1	20	2	22
APS 6	32	8	40
APS 5	4	_	4
APS 4	27	3	30
APS 3	22	8	30
APS 1/2	9	2	11
Total	144	25	169

# Staff numbers, by classification and participation, 30 June 2009

Classification	Full-time	Part-time	Total
Clerk of the Senate	1	_	1
SES Band 2	1	_	1
SES Band 1	5	_	5
PE 2	25	_	25
PE 1	15	7	22
APS 6	30	10	40
APS 5	4	_	4
APS 4	25	5	30
APS 3	26	4	30
APS 1/2	11	_	11
Total	143	26	169

# Full-time equivalent staffing levels (staff years), 2007-08 and 2008-09

Program	2007-08	2008-09
Clerk's Office	4	4
Table Office	17	17
Procedure Office	32	34
Committee Office	53	62
Black Rod's Office	46	46
Total	152	163

# Diversity profile at 30 June, 2007-08 and 2008-09

Equal employment opportunity (EEO) staff category	2007-08	2008-09
Male	71	65
Female	102	104
EEO details not provided	2	1
English not first language spoken	3	4
Aboriginal and Torres Strait Islander	_	_
With a disability	_	_

# Classifications and salary scales, 30 June 2009

Classification	Salary scale (\$)
Clerk of the Senate	336,080
SES Band 2	176,559-185,851
SES Band 1	145,683-153,003
PE 2	110,284-117,920
PE 1	88,655–99,305
APS 6	73,355-80,467
APS 5	65,123-69,158
APS 4	58,292-62,613
APS 3	51,976–56,149
APS 1/2	40,686–50,928

# Appendix 3—Compliance with requirements for government agencies

This appendix provides the department's 2008–09 reports against particular legislated reporting requirements for Australian Government agencies. It also provides a signed statement by the Clerk certifying that the department complies with the Commonwealth Fraud Control Guidelines.

Section 74 of the Occupational Health and Safety Act 1991	In 2008–09, one occupational health and safety incident was reported to Comcare under section 68 of the <i>Occupational Health and Safety Act 1991</i> . The incident involved contractors who were removing a whiteboard in preparation for painting. The whiteboard fell and severed a power cable. The contractors were made aware of requirements regarding safe work practices. The incident was not investigated by Comcare.
Section 8 of the Freedom of Information Act 1982	The department is not subject to the provisions of the <i>Freedom of Information Act 1982</i> . However, the department's policy is to comply with the intent of the Act to the extent practicable, having regard to the legal issues which may arise through the non-application to the department of the protections afforded by the Act.  No requests for information were received during the year.
Privacy Act 1988	The department is not subject to most of the <i>Privacy Act 1988</i> . The provisions relating to tax file numbers apply, and the department has common law obligations in relation to the handling of personal information. It is departmental policy to observe, as far as practicable, the Privacy Principles set out in the Act.  No privacy issues were raised with the department during the year.
Section 311A of the Commonwealth Electoral Act 1918	In 2008–09, the department paid a total of \$302,792 for advertising. Of the total, \$284,815 was for Senate committee activities, and the balance was for recruitment and other minor advertising, delivered through hma Blaze, the government contractor.  No market research, polling, direct mail or creative advertising organisations were engaged during the year.
Section 516A of the Environment Protection and Biodiversity Conservation Act 1999	Although the department was not subject to the provisions of the <i>Environment Protection and Biodiversity Conservation Act 1999</i> , it adopted policies and practices that contributed to best environmental performance during the year. Most aspects of the parliament's environmental management are coordinated by the Department of Parliamentary Services, and details are provided in that department's annual report.
Legal Services Directions 2005	In 2008–09, the department expended \$3,916 on legal services. This amount does not include \$117,264 for the provision of independent legal advice in supporting the work of the legislative scrutiny committees. There was no expenditure on counsel during the year.  In accordance with the <i>Legal Services Directions 2005</i> , the Clerk of the Senate certified to the Office of Legal Services Coordination compliance with certain matters under paragraph 11.2 of the directions.



CLERK OF THE SENATE

PARLIAMENT HOUSE CANBERRA A.C.T. 2600 TEL: (02) 6277 3350 FAX: (02) 6277 3199 E-mail: clark.sen@aph.gov.au

### ANNUAL REPORT 2008-09 - FRAUD CONTROL CERTIFICATION

In accordance with Guideline 2.8 of the Commonwealth Fraud Control Guidelines 2002 ('the Guidelines'), issued by the Minister for Justice and Customs pursuant to Regulation 19 of the Financial Management and Accountability Regulations 1997, I Harry Evans, Clerk of the Senate, hereby certify to the President of the Senate that I am satisfied that:

- fraud risk assessments and fraud control plans have been prepared that comply with the Commonwealth Fraud Control Guidelines;
- appropriate fraud prevention, detection, investigation and reporting procedures and processes are in place; and
- annual fraud data has been collected and reported that complies with the Commonwealth Fraud Control Guidelines,

Harry Evans 28 August 2009

# Appendix 4—Public awareness activities and publications

During 2008–09, the Clerk and other senior officers made presentations on aspects of the Senate, Senate committees and parliamentary procedure to various Australian and international audiences, including:

- parliamentary committees
- individual members of parliament and their staff
- departmental staff, other parliamentary officers and staff from a wide range of Australian Public Service agencies
- overseas visitors, including parliamentary delegations
- participants in conferences and seminars, including a number as part of programs conducted by the Australian National University Parliamentary Studies Centre and the Centre for Democratic Institutions
- schoolchildren and members of the public.

In particular, the Clerk made the following presentations to groups, conferences and parliamentary committees:

- Senators' orientation program, 21–24 July 2008 (with other departmental staff)
- Committee for Economic Development of Australia address, 29 July 2008
- Centre for Democratic Institutions, Responsible Parliamentary Governance course, 10 September 2008
- Bicameralism conference, 9-10 October 2008
- Centre for Defence and Strategic Studies presentation, 16 October 2008
- Australian Rural Leadership Program, 10 November 2008 (with other departmental staff)
- The Vincent Fairfax Fellowship, address to delegates, 28 January 2009
- Book launch: Elective Dictatorship, 24 February 2009
- Canberra Day Oration, 12 March 2009
- Victorian Legislative Council, Standing Orders Committee, 25 March 2009
- Leadership Ballarat and Western Region Conference, 3 June 2009.

Departmental officers also presented and published papers on the powers, procedures and operations of the Senate or related issues, as detailed below.

### Papers produced by departmental officers, 2008-09

Author	Publication	Date
Mr Harry Evans	Parliamentary control is the real issue, published as 'Masters rule over corrupt system', Canberra Times	3 October 2008
	'The case for bicameralism' in Aroney N, Prasser S, Nethercote JR (eds), <i>Restraining elective dictatorship: the upper house solution?</i> , UWA Publishing, Perth	December 2008
	The intertwined history of Canberra and the parliament, Canberra Day Oration, Canberra and District Historical Society	March 2009
Dr Rosemary Laing	Unauthorised disclosure of committee proceedings: putting the onus back on committees, paper for the thirty-ninth Conference of Presiding Officers and Clerks, Adelaide	July 2008
Mr Richard Pye	'Consideration of Legislation by Australian Senate Committees and the Selection of Bills Committee', <i>The Table</i> , Vol. 76	2008

The department maintained and updated an extensive catalogue of publicly available documents and other resources during 2008–09, as listed by category below. Contact details for each publication area are also listed.

Materials which are available on the department's website (www.aph.gov.au/senate) or the Parliamentary Education Office website (www.peo.gov.au) are marked with the symbol ... Materials which are available in hard copy are marked with the symbol ... Materials available on CDROM are marked with the symbol ...

### **Publications by subject area**

Publications on the work and procedures of the Senate
Bills List and Daily Bills Update ☐☐ ☐☐ (details of the status of bills before the parliament)
Brief Guides to Senate Procedure, Nos 1−23 🛄 🗏 (practical guides to common practices and procedures)
Business of the Senate ☐☐ ☐☐ ☐☐ (a comprehensive summary of business)
Chamber support services for senators (a guide to documents and services provided to the chamber)
Dynamic Red ☐ ☐ ☐ (the daily Order of Business, updated online during each sitting day)
Journals of the Senate 🚇 星 (the minutes of chamber proceedings)
List of senators 🕮 星 (senators' contact information, terms of service and state and party representation)
Odgers' Australian Senate Practice, twelfth edition and supplements 🚨 星 (a comprehensive procedural reference work)
Order of Business 🛄 💻 (the Senate 'Red' or daily program)
Pocket Guide to Senate Procedure (a consolidation of Brief guides to Senate Procedure)
Preparing private senators' bills, explanatory memoranda and second reading speeches:  A guide for senators (information about legislation for senators and their support staff, also available on the departmental intranet)
Privileges Committee 125th Report—Parliamentary privilege: Precedents, procedures and practice in the Australian Senate 1966–2005 🚨 星
Procedural Information Bulletin 💷 星 (a regular digest of events of procedural significance)
Questions on Notice Summary 💷 💻 (a statistical analysis of questions placed on notice by senators)
Routine of business  (shows the routine of business for sittings days and the time limits for debate)
Senate Briefs, Nos 1–16 🔲 星 (general introductions to aspects of the Senate, including elections, legislation, parliamentary privilege, the committee system and ministers in the Senate)

Senate Daily Summary (a daily digest of Senate business)
Senate Notice Paper 💷 星 (the Senate's daily agenda)
Senate Statistical Summary 🛄 💻 (weekly statistics on Senate business)
Senators' Guide to Procedures □□□□ (a practical introduction to the chamber)
Senators' Handbook—A guide to services, entitlements and facilities for senators 🛄 🗏 (information for senators and their support staff, also available on the departmental intranet)
Standing Orders and Other Orders of the Senate 🔲 🗏 (rules and resolutions governing the Senate's proceedings)
StatsNet   (online statistical databases)
The Senate  (a brochure about the role and functioning of the Senate)
Your Senate online (a) (a brochure outlining how to access information about the Senate online)
Publications on the work and procedures of Senate committees
Bills referred to committees   (an up-to-date list of bills referred to committees)
Business of Committees 🚨 星 (the Senate 'Committee Red' or daily program)
Committee style guide  (style guide for the preparation of Senate committee reports)
Consolidated Register of Senate Committee Reports 1970–2004 and annual supplements ☐; 1970–2007 ☐ (a list of committee reports presented to the Senate since 1970)
Delegated Legislation Monitor   (information on every disallowable legislative and nonlegislative instrument tabled in the Senate)
Disallowance Alert  (an updated list of disallowance actions initiated by the Regulations and Ordinances Committee and individual senators, together with outcomes)
Guide to committee procedure and practice (an easy-reference guide for committee staff)
How to make a submission to a Senate committee inquiry $\sqsubseteq$ ; Notes for the guidance of witnesses appearing before Senate committees $\sqsubseteq$ ; and Procedures to be observed by Senate committees for the protection of witnesses $\sqsubseteq$ (three types of information for members of the public with an interest in participating in the work of Senate committees)
Public hearings/meetings ☐☐ ☐☐ (a program of scheduled meetings)
RSS feeds  (alert service for new Senate committee inquiries, recently tabled Senate committee reports and public hearings)
Scrutiny of Bills Committee Alert Digests 🚨 星 (a document which notifies senators and the public about issues arising in relation to bills and Acts)

Scrutiny of Bills Committee Reports  (the committee's observations and recommendations in relation to bills and Acts)
Scrutiny of Disallowable Instruments (a list of disallowable legislative and nonlegislative instruments about which the Regulations and Ordinances Committee has raised concerns)
Senate Disallowable Instruments List  (a list of tabled instruments for which disallowance motions may be moved in the Senate, published for each sitting)
Work of Committees □ □ □ (a comprehensive summary of committee business)
Parliamentary, constitutional and historical publications
1903–2003: One Hundred Years of Women's Suffrage in Australia (poster commemorating the 100th anniversary of the first federal election at which women of all Australian states voted)
A Nation at Last—the Story of Federation (the book based on the exhibition of the same name)
Australia's Parliament (a visitor guide, available in English and multilingual editions)
Business of the Senate 1901–1910 (two volumes) (commemorative issues relating to the first parliaments)
Can Responsible Government Survive in Australia? David Hamer, revised edition, 2004 🛄 🗏 (a comparative study of the powers and procedures of 20 Commonwealth legislatures, by a former senator and member)
Eureka and the Prerogative of the People, John Molony, 2004 (booklet commemorating the 150th anniversary of the Eureka Stockade rebellion)
Papers on Parliament, Nos. 1–50 ☐ ☐ ☐ ☐ (the department's journal, which publishes the texts of occasional lectures and other essays)
Platypus and Parliament: The Australian Senate in Theory and Practice, Stanley Bach, 2003 (a comprehensive analysis of the Senate by a former Senate Fellow)
Records of the Australasian Federal Conventions of the 1890s (the complete transcripts of the founding debates of the nation)
Records of the Centenary of Federation Joint Commemorative Meeting of the Senate and the House of Representatives, 9 May 2001, and of the Sitting of the Senate, 10 May 2001
Senate Legislative and General Purpose Standing Committees—The First 20 Years, 1970–1990 (a general history of the Senate's committee system)
Senate Standing Committee on Legal and Constitutional Affairs— <i>The Twentieth Anniversary of the Committee</i> , 1991 (a general history of one committee)
The Biographical Dictionary of the Australian Senate (an ongoing, multivolume work of reference on Australia's senators, Volume 1 covering 1901–1929, Volume 2 covering 1929–1962, volumes 3 and 4 forthcoming)

# **Parliamentary Education Office publications** Australia's Constitution 📖 💻 (a pocket-sized edition of the Australian Constitution) Australia's Constitution CD 🛄 🕭 (a double-CD edition of the Australian Constitution for people with a vision or print disability) Closer Look—A Comparison of US and Australian Federal Legislatures 🗔 (a comparison of the political systems of Australia and the United States) Closer Look—A Multitiered System: governing Australia 🖃 (an explanation, with examples, of how Australia is governed) Closer Look—A Short History of Parliament ■ (a description of the origins and development of the parliament) Closer Look—Australia's Parliament House 🔜 (a brief history of the buildings used by the parliament) Closer Look—The Australian Constitution 🖳 (details on the Australian Constitution and its history and significance) Closer Look—The First Parliament of Australia: the ceremony (details of the opening ceremony of the First Parliament) DIY role-play in the classroom 💂 (hints, tips and instructions for teachers running a parliamentary role-play) Fact sheet series 🕮 (56 fact sheets covering many aspects of the role and function of the parliament) (over 200 questions and answers about the parliament) Hands-on Lesson Plans 💻 (12 complete lesson plans for teachers of middle to upper secondary students) Kidsview 🕮 💻 🕭 (interactive games and activities for students and teachers) Parliament in Pictures 🛄 (10 posters and a classroom guide introducing teachers and students to the parliament) Parliamentary glossary = (parliamentary terms and definitions) Parliament NOW 💻 (current information about the Forty-second Parliament and the operations of the Senate and the House of Representatives) Parliament of Wizards CD 🕭 (teacher resource that introduces primary school students to the parliament through the world of magic) Peeling back Parliament 🛄 (magazine format information and activities for upper primary and lower secondary teachers and students) Poster of the House of Representatives Chamber (A2-sized colour poster of the House of Representatives chamber) Poster of the Senate Chamber (A2-sized colour poster of the Senate chamber) Role-play toolkit 💻 (role-play resources for teachers, including scripts, templates, rubrics and diagrams) Unravelling the parliamentary role-play (activities and instructions for using parliamentary role-play in the classroom)

Publications providing departmental information
Annual Report of the Department of the Senate 🚨 星
Corporate Plan 🚇 星
Portfolio Budget Statements 🚨 星

Contact details by subject area						
Publications on the work and procedures of the Senate						
Senate Table Office	email: table.inquiries.sen@	email: table.inquiries.sen@aph.gov.au				
	phone: 02 6277 3010	fax: 02 6277 3448				
Publications on the work and procedures of Senate committees						
Senate Committee Office	email: seniorclerk.commit	email: seniorclerk.committees.sen@aph.gov.au				
	phone: 02 6277 3555	fax: 02 6277 3899				
Parliamentary, constitutional and historical publications						
Procedure Office	email: research.sen@aph.	email: research.sen@aph.gov.au				
	phone: 02 6277 3072	fax: 02 6277 5838				
Biographical Dictionary Unit	phone: 02 6277 5943	fax: 02 6277 5933				
Parliamentary Education Office publications						
Parliamentary Education Office	email: info@peo.gov.au					
	phone: 02 6277 3147	fax: 02 6277 5775				
Publications providing departmental information						
Black Rod's Office	email: blackrod.sen@aph.	email: blackrod.sen@aph.gov.au				
	phone: 02 6277 3396	fax: 02 6277 3199				

# Appendix 5—Contact details

Contact details for all areas of the department, as at 30 June 2009, are listed in this appendix. Additional contact details for inquiries related to publications are listed in Appendix 4.

## **Department of the Senate**

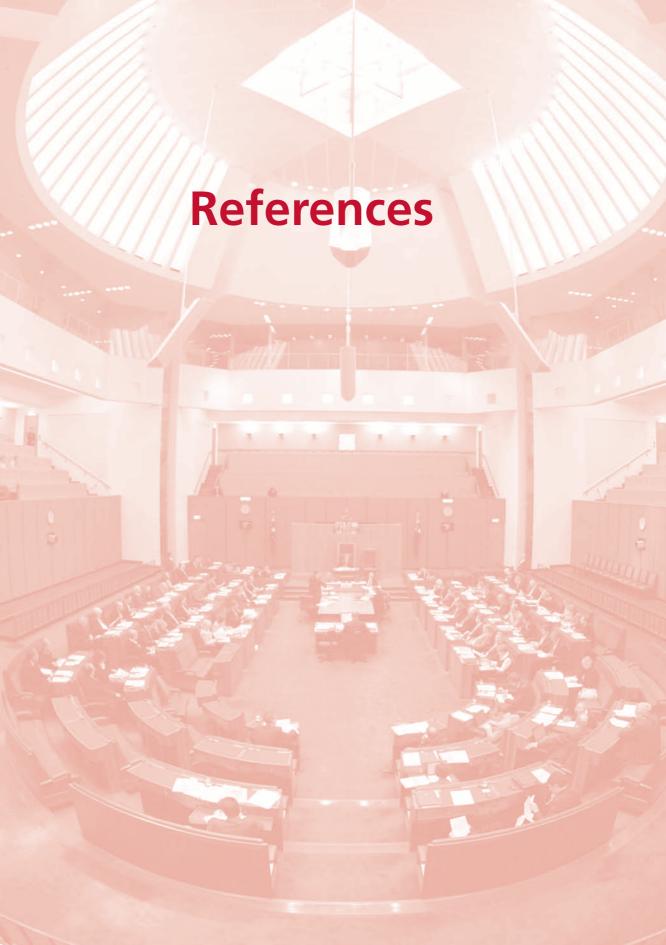
Australian Senate phone: 02 6277 7111
Parliament House fax: 02 6277 3000
Canberra ACT 2600 web address: www.aph.gov.au/senate

### Office-holders and senior officers of the Senate

Office-floiders and sellior officers of	in the Senate		
President's Office			
President of the Senate			
Senator the Honourable John Hogg	email: senator.hogg@aph.gov.au		
Parliament House	phone: 02 6277 3300 fax: 02 6277 3108		
Electorate Office—Carina, Queensland	phone: 07 3843 4066 fax: 07 3843 4077		
Deputy President of the Senate			
Senator the Honourable Alan Ferguson	email: senator.ferguson@aph.gov.au		
Parliament House	phone: 02 6277 3658 fax: 02 6277 5822		
Electorate Office—Adelaide, South Australia	phone: 08 8237 7180 fax: 08 8237 7188		
Clerk's Office			
Clerk of the Senate	email: clerk.sen@aph.gov.au		
Mr Harry Evans	phone: 02 6277 3350 fax: 02 6277 3199		
Deputy Clerk of the Senate	email: depclerk.sen@aph.gov.au		
Dr Rosemary Laing	phone: 02 6277 3360 fax: 02 6277 3199		
Table Office			
Clerk Assistant (Table)	email: ca.table.sen@aph.gov.au		
Ms Maureen Weeks	phone: 02 6277 3020 fax: 02 6277 3098		
Inquiries	phone: 02 6277 3010 fax: 02 6277 3448		
Procedure Office			
Clerk Assistant (Procedure)	email: ca.procedure.sen@aph.gov.au		
Mr Richard Pye	phone: 02 6277 3380 fax: 02 6277 3289		
Committee Office			
Clerk Assistant (Committees)	email: ca.committees.sen@aph.gov.au		
Mr Cleaver Elliott	phone: 02 6277 3371 fax: 02 6277 3199		
Inquiries	phone: 02 6277 3555 fax: 02 6277 3899		
Black Rod's Office			
Usher of the Black Rod	email: blackrod.sen@aph.gov.au		
Mr Brien Hallett	phone: 02 6277 3398 fax: 02 6277 3199		

# Other areas of interest

Accounts	email: finance.sen@aph.gov.au		
Accounts	phone: 02 6277 3772 fax: 02 62	277 3085	
Annual report	email: blackrod.sen@aph.gov.au	277 3003	
Aimuai report			
Committee room beakings	phone: 02 6277 3398 fax: 02 6277 3199		
Committee room bookings	email: senate.hotline@aph.gov.au		
C	phone: 02 6277 3500 fax: 02 62		
Committees	email: seniorclerk.committees.sen@aph.gov.au		
	phone: 02 6277 3555 fax: 02 62	277 3899	
Information services section	email: websen@aph.gov.au		
(information technology and web)	phone: 02 6277 5773 fax: 02 62	277 3678	
Inter-Parliamentary Union	email: neil.bessell@aph.gov.au		
	phone: 02 6277 3015 fax: 02 62	277 5784	
Legislation	email: table.legislation.sen@aph.gov.au		
	phone: 02 6277 3455 fax: 02 62	277 3448	
Parliamentary Education Office	email: info@peo.gov.au		
	phone: 02 6277 3147 (general inquiries) phone: 02 6277 3508 (school visits)		
	fax: 02 6277 5775		
Parliamentary research	email: research.sen@aph.gov.au		
	phone: 02 6277 3078 fax: 02 62	777 5838	
Registrar of Senators' Interests	email: senators.interests@aph.gov.au		
	phone: 02 6277 3360 fax: 02 62	277 3199	
Senators' services	email: senate.hotline@aph.gov.au	277 3133	
Schators Schatces	phone: 02 6277 3500 fax: 02 62	277 2000	
	priorie: 02 6277 3300 Tax: 02 62	277 3000	



## Glossary and abbreviations list

administered expenses/ items	Revenues, expenses, assets, and liabilities administered by the department for the Commonwealth generally and not for the running of the department.	
amendments and requests for amendments	Proposals to alter a bill, which may be moved by any senator or member. Any amendments made by one House must be agreed to by the other House before a bill can become law. The Senate may not amend bills imposing taxation or appropriating money for the Commonwealth's ordinary annual services; nor may it amend an appropriation bill so as to increase a charge or burden on the people. The Senate may 'request' the House of Representatives to make such amendments.	
APS	Australian Parliamentary Service	
bill	A proposal for a law that is introduced into parliament. Bills are considered consecutively by the two Houses of the Commonwealth Parliament, the House of Representatives and the Senate. The two Houses must agree to a bill in identical terms before it can be transmitted to the Governor-General for assent, which marks its passage into law.	
CD	compact disc	
CD-ROM	compact disc read-only memory	
Clerks at the table	Clerks, including the Clerk (the head of the department), the Deputy Clerk and other senior officers of the department, who sit in the chamber and provide procedural advice while taking the minutes of Senate proceedings.	
department, the	Department of the Senate	
disallowance notice	A procedure by which a senator notifies the Senate that he/she seeks to disallow certain delegated legislation.	
DVD	digital video disc	
ECA	Department of the Senate Employee Collective Agreement 2006–2010	
EEO	equal employment opportunity	
estimates committees	The term commonly used to describe the consideration of the annual and additional estimates of expenditure of government departments and agencies.	
FTE	full-time equivalent	
GST	goods and services tax	
IPU	Inter-Parliamentary Union	
messengerial support	Services provided in the Senate chamber by the chamber attendants, which include distribution of documents, conveyance of messages and supervision of chamber doors during divisions (formal votes) and quorum calls.	

motions/procedural motions	Proposals for the Senate to agree to something, which must be expressed in a way that conforms with standing orders.	
OH&S	occupational health and safety	
parliamentary privilege	Two significant aspects of the law relating to parliament: the privileges or immunities of the Houses of the Commonwealth Parliament; and the powers of the Houses to protect the integrity of their processes, particularly the power to punish contempts.	
PE	Parliamentary Executive	
PEO	Parliamentary Education Office	
Presiding Officers	The President of the Senate and the Speaker of the House of Representatives are the Presiding Officers. Each presides over the proceedings of his or her respective House. Administratively, each is responsible for his or her respective chamber department and together they are responsible for the Department of Parliamentary Services.	
questions on notice	When referred to in the context of the Senate, these are written questions to ministers from other senators. Questions on notice in the context of estimates proceedings are written or oral questions from committee members to a minister and/or the minister's departmental officers, which require written answers from the minister or the minister's department.	
running sheet	A checklist of amendments used by senators when considering bills in the committee of the whole. Running sheets show all proposed amendments, identified by subject matter and grouped as needed; conflicts between amendments; relevant references in the bills under consideration; and procedural questions to be posed by the Chair of Committees.	
schedules of amendments	Lists of amendments to bills, agreed to by the Senate, which are forwarded to the House of Representatives for consideration.	
SCID	Senate Centralised Information Database	
scripts/procedural scripts	Scripts containing both routine and complex wording to be used by senators to ensure compliance with standing orders when taking part in proceedings in the Senate.	
senators' survey	A two-yearly survey commissioned by the department and conducted by an independent research services organisation to assess senators' satisfaction with the quality, efficiency and effectiveness of the services provided by the department—most recently conducted in early 2009.	
SES	Senior Executive Service	
standing orders	Procedural rules that govern the conduct of proceedings in the Senate and its committees.	

## **REFERENCES**

third reading print	A bill which is amended by the House in which it originates is reprinted to incorporate the amendments before it is transmitted to the other House. The bill is therefore transmitted in the form in which it is 'read a third time' in the originating House.
TRIM	Total Records and Information Management
TTY	teletypewriter
WISE	Working in the Senate, a development program under which public servants from other departments and agencies are seconded to the department to work on committee inquiries and to gain knowledge of the Senate and its operations, which they can apply to the benefit of their departments and agencies on their return.

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